

MUNICIPAL AIRPORT AUTHORITY OF THE CITY OF FARGO, ND

Regular Meeting

Tuesday, August 11, 2026 – 8:00 am

Airport Boardroom, Third Floor (map attached)

<https://us02web.zoom.us/j/428180443?pwd=U1hwMGJmVmdyc1ljUGE1Mkl0VnRBdz09>

Meeting ID: 428 180 443

or

Dial (669-900-6833) or (253-215-8782)

Password: 2801

AGENDA

Roll call

Approve the minutes of the Regular Meeting held July 14, 2026

Approve the order of the agenda

CONSENT AGENDA

Action item: all consent agenda items are approved by one vote

1. Approve the airport vouchers totaling \$816,013.73
2. Approve individual vouchers:
 - A. NORTHERN IMPROVEMENT COMPANY - \$1,128,267.82
PPR #3, apron reconstruction – Phase I
 - B. MCGOUGH CONSTRUCTION – \$1,357,788.26
PPR #38, retainage payout, terminal expansion
 - C. MEAD & HUNT - \$7,961.00
Terminal apron reconstruction
 - D. MEAD & HUNT - \$4,522.00
Hotel coordination
 - E. MEAD & HUNT - \$114,222.27
Terminal apron reconstruction – Phase I
 - F. MEAD & HUNT - \$2,722.16
Terminal apron expansion
 - G. MEAD & HUNT - \$81,980.93
Passenger terminal expansion and modification, construction administration
 - H. MEAD & HUNT - \$22,223.55
Glycol forecmain
 - I. MCGOUGH CONSTRUCTION - \$1,169,420.74
PPR #26, parking ramp
 - J. MCGOUGH CONSTRUCTION - \$2,024,191.89
PPR #39, passenger terminal expansion
 - K. VOLAIRE AVIATION - \$1,875.00
Airline data subscription

AGENDA – AUGUST 11, 2026 – PAGE 2

- L. TL STROH ARCHITECTS - \$2,112.00
Skyway, construction administration
 - M. NORTHERN IMPROVEMENT COMPANY - \$2,812,596.42
PPR #4, terminal apron reconstruction, Phase I
 - N. KPH, INC. - \$315,964.88
PPR #7, glycol forcemain project
 - O. KPH, INC. - \$210,880.00
PPR #2 (final) glycol forcemain north section
3. Authorize attendance
- ND Aviation Association Summer Summit, Devils Lake, ND, August 18-19, 2026
ARFF Working Group Educational Symposium, Sept 21-24, 2026, Chattanooga, TN
Snow Conference Meeting, Sept 22-24, 2026, Buffalo, NY
NBAA Business Aviation Convention, Oct 20-22, 2026, Las Vegas, NV
AAAE 41st Annual Aviation Issues Conf, Jan 10-14, 2027, Kauai, HI (registration only)
4. Approve request from Meadowlark Logistics to extend Eastside Terminal office lease three-years effective 1/1/27
5. Approve request from Buck's Trading Co. to extend Eastside Terminal office lease for one year
6. Approve contract with TL Stroh Architects for parking ramp wayfinding (not to exceed \$12,000.00)
7. Approve Consent and Waiver by Landlord to permit tenant borrower to encumber leasehold for financing purposes on SGA hangar – KodaBank and Sahl Family Holdings LLC.
8. Approve request from Jeff Ohman, Fargo Wings LLC to lease space from Fargo Jet Center/JP Development to operate a flight school
9. Approve contract with Mead & Hunt for design services associated with NGA taxilane extension (not to exceed \$7,500,00)

REGULAR AGENDA

10. Presentation by Shannon Schell, President, Spectrum Aeromed

Action items

11. Receive and approve June financials
12. Continue discussion regarding proposed 2027 Budget
- Review and approve additional employee health insurance benefit
 - Review and consider approval of proposed art program budget

AGENDA – AUGUST 11, 2026 – PAGE 3

13. Approve RFP for Professional Employer Organization
14. Receive update from Mead & Hunt regarding terminal expansion and modification project
 - Consider approval of business furniture options (Gena Molica)
 - Approve painting of canopy in front of the passenger terminal (\$69,217.00) (Mary Shaffer)
15. Receive update from Flint Group regarding Customer Experience Measurement and Analysis Program, consider approval

Information Only

16. Receive lease requests for west fuel farm
 - Fargo Aircraft Services
 - Fargo Jet Center
17. Receive update from TL Stroh Architects regarding parking ramp roof repair (Terry Stroh, Joe Jenni)
18. Receive passenger transportation study report from Metropolis (Gregory Pierson)
19. Receive update from Metropolis regarding short-term parking space adjustment on first level of the parking ramp (Gregory Pierson)
20. Receive peer airport key performance indicators
21. Receive notice of NDAC Economic Impact/Aviation Systems Plan presentation, August 27, 2026 at the Fargo Air Museum

Old Business

- Safety report
- Proposed hotel update – landscaping plans
- Proposed regional airport authority update
- Preliminary property rental rate report status
- Update on Runways 9/27 and 18/36 surface concerns from pilot reports

PUBLIC COMMENT PERIOD

Comments on agenda items from August 11 and July 14

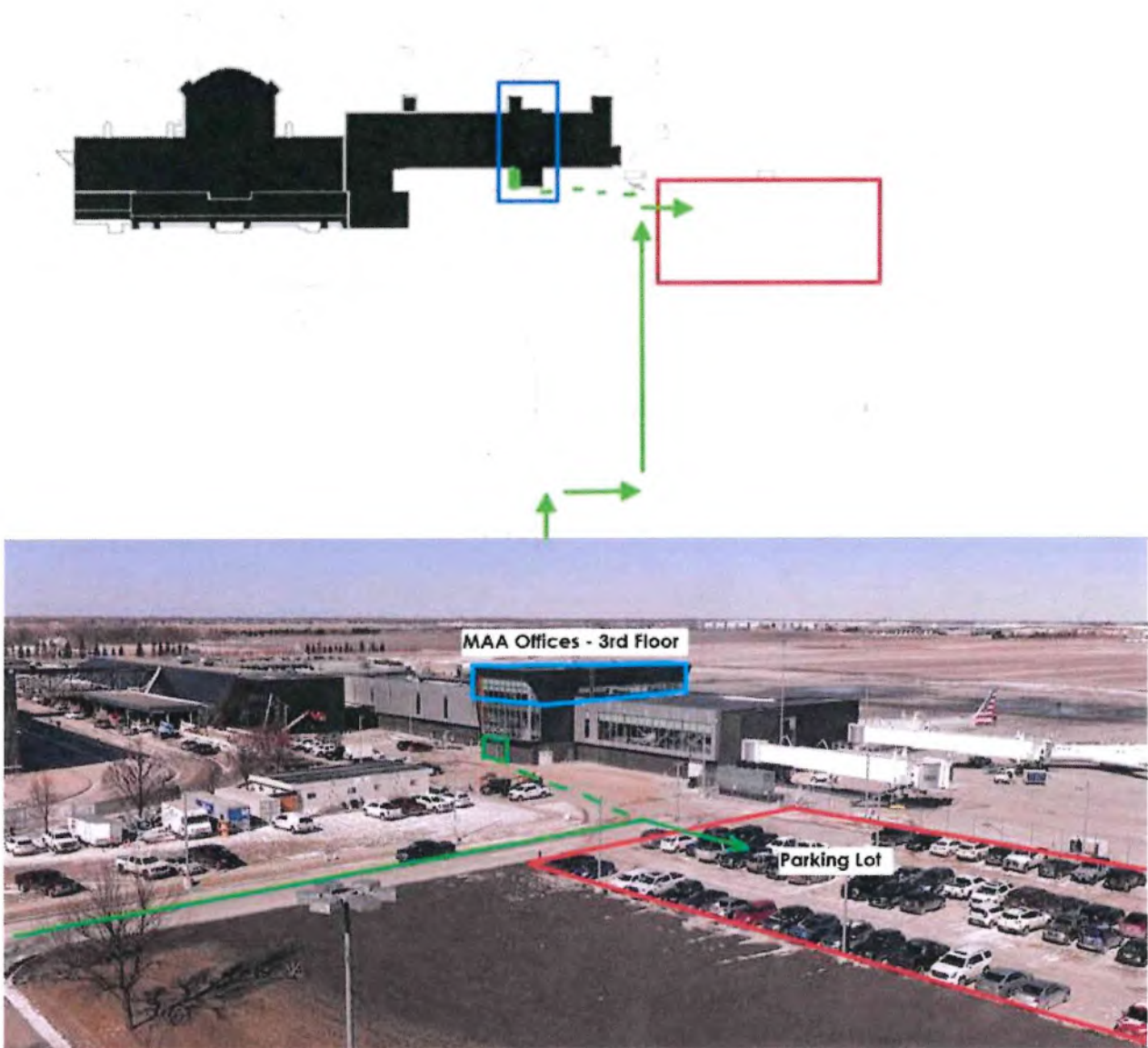
If necessary, the Municipal Airport Authority may enter into executive session to consider or discuss closed or confidential records or information pursuant to North Dakota Century Code Sections 44-04-19.1, 44-04-19.2., 44-04-24 and 44-04-26.

**AGENDA ITEMS MUST BE SUBMITTED TO THE MAA STAFF
BY NOON ON THE THURSDAY PRIOR TO THE MEETING**

DIRECTIONS TO NEW MUNICIPAL AIRPORT AUTHORITY OFFICES

As you drive north towards the terminal on Dakota Drive and the airfield fence to the east ends, take a right. Drive past the East Economy Lot and the ATCT lot. Park in the Employee Parking Lot to your right (east – red box below). Walk to the entrance to the MAA administration offices in the section of the terminal with a third floor (blue box below). Take the elevator to third floor.

Please call our office if you have any questions. 701-241-1501



Regular Meeting

Tuesday

July 14, 2026

The Regular Meeting of the Municipal Airport Authority of the City of Fargo, ND, was held Tuesday, July 14, 2026, at 8:00 a.m.

Present: Bresciani, Ekman, Cosgriff, Burgum, Berg
Absent: None
Others: Bossart, Turnberg

Chair Berg presiding.

Approved the Minutes of the Regular Meeting Held June 17, 2026, Special Meeting Held June 29, 2026, and RFP Committee Meeting Held June 29, 2026

Ekman moved to approve the minutes. Second by Burgum. All members present voted aye. Motion carried.

Approved the Order of the Agenda

Bresciani moved to approve the order of the agenda. Second by Burgum. All members present voted aye. Motion carried.

Approved the Consent Agenda

Bresciani move to approve Items 1-7 on the Consent Agenda. Second by Ekman. On the call of the roll, Bresciani, Ekman, Cosgriff, Burgum, Berg voted aye. Motion carried.

1. Approve the airport vouchers totaling \$345,769.36
2. Approve individual vouchers
 - A. MEAD & HUNT - \$2,230.05
Terminal apron expansion
 - B. MEAD & HUNT - \$58,098.18
Terminal apron reconstruction – Phase I
 - C. MEAD & HUNT - \$50,473.18
Terminal expansion and modification project
 - D. MCGOUGH CONSTRUCTION - \$7,461.13
Partial Payment Request #25, parking ramp

- E. MEAD & HUNT - \$8,486.30
Glycol forcemain
 - F. THE FORUM - \$453.72
Legal ad, Terminal apron reconstruction – Phase II
 - G. INTEROFFICE - \$7,357.46
Furniture and fixtures
 - H. INTEROFFICE - \$617.56
Furniture and fixtures
 - I. SUN ELECTRIC - \$6,000.00
Entrance sign – final payment
 - J. MCGOUGH CONSTRUCTION - \$2,192,422.13
Partial Payment Request #37, passenger terminal expansion
 - K. VOLAIRE AVIATION - \$1,875.00
Airline data subscription
 - L. TL STROH ARCHITECTS - \$2,257.00
Skyway construction administration
 - M. NORTHERN IMPROVEMENT - \$1,128,267.82
Partial Payment Request #3, terminal apron reconstruction
- 3. Authorize travel to AAAE Social Media Conference, August 24-26, Tulsa, OK
 - 4. Approve request from CJ Bernabucci to extend SGA hangar ground lease
 - 5. Approve underground utility easement with Dakota Carrier Network for 16th Street North
 - 6. Approve lease extension with Innovative Vending Solutions for massage chairs
 - 7. Receive notice from Jacob Sahl regarding business name change to Fargo Aircraft Services

Approved Limited FBO Agreement with OMR Services LLC to Provide Aviation Services at Hangar 19:

Proposed Agreement for Limited Fixed-Based Operation for OMR Services LLC to operate at Hangar 19 for the five-year term of 3/1/26 – 2/28/31 was received.

Berg relinquished the chair to Bresciani.

Ekman moved to approve the Limited FBO Agreement with OMR Services LLC. Second by Burgum. Ekman, Cosgriff, Burgum, Bresciani voted aye. Berg abstained. Motion carried.

Bresciani returned the chair to Berg.

Received and Approved May Financials:

May financials were presented and reviewed.

Ekman moved to approve May financials. Second by Cosgriff. All members present voted aye. Motion carried.

Received Update and Approved Recommendation for Passenger Terminal Flooring Changes:

Jim Brown, Mead & Hunt, was recognized and presented options for passenger terminal flooring. Options were presented for both terrazzo and tile in the following areas: level 1 restrooms, east restrooms, concessions, landside circulation, west restrooms.

Cosgriff moved to approve the terrazzo tile option at an estimated cost of \$351,459.42 and forego terrazzo. Second by Ekman.

On the call of the roll, Ekman, Cosgriff, Burgum, Berg voted aye. Bresciani voted no. Motion carried.

Received and Approved Requests for Proposals as Recommended by RFP Committee for Legal Services, Banking Services, Marketing Services:

Final RFPs for legal services and banking services were presented after review by the RFP Committee. Recommendation from the committee was to approve legal and banking but to delay RFP for marketing services until November.

Ekman moved to approve RFPs for banking and legal services. Second by Burgum. On the call of the roll, Ekman, Cosgriff, Burgum, Berg voted aye. Bresciani voted no. Motion carried.

Received Update from Mead & Hunt Regarding Passenger Terminal Expansion and Modification Project:

Joe Kasper, McGough Construction, reported that the terminal project is on track.

Mary Shaffer, Mead & Hunt, was recognized and requested approval for relocation of the 1911 Curtiss Pusher aircraft display to the east ticket counter area.

Ekman moved to approve the east ticket counter area location for the aircraft. Second by Bresciani. All members present voted aye. Motion carried.

Gena Molica, Mead & Hunt, was recognized via zoom and discussed business furniture in the departure lounge. She was directed to come back with options.

Received and Approved Request from Fargo Aviation LLC. for a Ground Lease to Construct a Hangar in the NGA (previously discussed 10/14/25):

Communication dated October 9, 2025, from Fargo Aviation LLC and proposed hangar layout were received without objection. Dobberstein recommended approval of this ground lease for a 100'x100' hangar (footprint plus five (5) feet).

Received and Approved Request from Fargo Aviation LLC. for a Ground Lease to Construct a Hangar in the NGA (previously discussed 10/14/25): (continued)

Bresciani moved to approve the ground lease to Fargo Aviation LLC. Second by Cosgriff. All members present voted aye. Motion carried.

Received Preliminary Budget for 2027:

Board members received preliminary budget for 2027 for review with opportunity to make comments at August meeting.

Certified 2027 Levy Amount to the City of Fargo, NDCC 2-06:

Bresciani moved to certify a 2027 mill levy amount of \$1,975,000, not to exceed 2.0 mills in accordance with Section 2-06-14 of the North Dakota Century Code for 2027 improvements. Second by Ekman. On the call of the roll, Bresciani, Ekman, Cosgriff, Burgum, Berg voted aye. Motion carried.

Continued Discussion Regarding Exterior Signage Bid (approved by MAA 6/17/26 subject to legal review):

Communication from Attorney Bossart dated June 30, 2026, with results of legal review of exterior signage bid was received and filed without objection. Result of review – everything is in order.

Considered Approval of Proposed Artist Commission Agreement for Mosaic Wall:

The Artist Commission Agreement between the MAA and artist Michael Sweere for the mosaic wall was received without objection. Total commission fee anticipated to be \$90,000-\$100,000 with final amount pending determination of exact square footage of approved final composition.

Dobberstein stated McGough will be assisting with this, and we will be billed on a time and materials basis as this is outside the scope of the terminal project.

Ekman moved to approve the artist commission agreement with Michael Sweere. Second by Burgum. All members present voted aye. Motion carried.

Update from TL Stroh Architects and McGough Construction Regarding Parking Ramp Construction and Status of Room Repairs:

Joe Kasper, McGough Construction, was recognized and stated almost all of the players have agreed to the terms of the tolling agreement. A warranty claim has been filed so that is active. Elevate will be here this week to do their review and we will then have all of the players at the table to move forward.

AI Generated Board Meeting Summary:

Discussion was held on using AI generated board meeting summaries. No action taken.

Airport Marketing Update – 1st Quarter Review:

1st Quarter Marketing Review was presented.

Discussed Regional Airport Authority – Cass County Invitation to Present Concept:

Dobberstein stated that Berg reached out to the Cass County Commission Chair Tony Grindberg and they have invited us to present the concept of a regional airport authority to the commission at their meeting on July 23.

OLD BUSINESS

Safety report – written report from Northern Improvement on incident May 7

Hotel Update – Jeff Klein, Mead & Hunt, reported the developer is waiting for cost estimates to do their financial analysis

Liquor license update – request will be before the Liquor Control Board on July 15 hopefully with approval to move on to the next step.

US Customs FIS – Dobberstein reviewed the history of our efforts for a US Customs FIS. Communication from Moctezuma Flores, Assistant Area Port Director dated May 15, 2026, was received.

PUBLIC COMMENT PERIOD

No public comment.

Meeting adjourned at 10:10 a.m.

VOUCHERS FOR AUTHORITY APPROVAL - AUGUST 11, 2026		
ACME TOOLS	FUNNELS - FUEL FOR SMALL GAS ENGINES	\$19.88
ACME TOOLS	BELTS FOR BELT SANDER	\$35.94
ACME TOOLS	SHOP TOOLS, BATTERIES	\$555.00
ACME TOOLS	AIRFIELD PAINT	\$35.98
ALLIED UNIVERSAL SECURITY SERVICES	SECURITY GUARD SERVICE JUNE 26 - JULY 2	\$4,303.97
ALLIED UNIVERSAL SECURITY SERVICES	AVIATION WORKERS SCREENING JUNE 26 - JULY 2	\$1,216.00
ALLIED UNIVERSAL SECURITY SERVICES	SECURITY GUARD SERVICE JUNE 19-25	\$4,378.11
ALLIED UNIVERSAL SECURITY SERVICES	AVIATION WORKERS SCREENING JUN 19-25	\$1,216.00
ALLIED UNIVERSAL SECURITY SERVICES	AVIATION WORKERS SCREENING JUNE 12-18	\$1,206.50
ALLIED UNIVERSAL SECURITY SERVICES	SECURITY GUARD SERVICE JUNE 12-18	\$4,363.30
ALLIED UNIVERSAL SECURITY SERVICES	SECURITY GUARD SERVICE JULY 10-16	\$4,400.34
ALLIED UNIVERSAL SECURITY SERVICES	AVIATION WORKERS SCREENING JULY 10-16	\$1,216.00
ALLIED UNIVERSAL SECURITY SERVICES	SECURITY GUARD SERVICE JULY 17-23	\$1,355.89
ALLIED UNIVERSAL SECURITY SERVICES	AVIATION WORKERS SCREENING JULY 17-23	\$1,216.00
ALLIED UNIVERSAL SECURITY SERVICES	SECURITY GUARD SERVICE JULY 3-9	\$4,592.83
ALLIED UNIVERSAL SECURITY SERVICES	AVIATION WORKERS SCREENING JULY 3-9	\$1,216.00
ALL-TERRAIN GROUNDS MAINTENANCE	WEEDING - ENTRANCE SIGN AREA, WEED CONTROL/FERTILIZER	\$20,268.00
AMAZON	SOCCER GOALS, BALLS - PLAY AREA - W. TERMINAL	\$58.42
AMAZON	SOCCER BALLS - PLAY AREA - W. TERMINAL	\$52.13
AMERICAN ASSOC OF AIRPORT EXECS	AIRPORT MASTER FIREFIGHTER REGISTRATION FEE - WITTENBERG	\$405.00
AMERICAN ASSOC OF AIRPORT EXECS	CLASSIFIED ADVERTISEMENT - RFP PUBLIC PARKING FACILITIES	\$200.00
A-OX WELDING SUPPLY, LLC	WELDING SUPPLIES	\$74.91
A-OX WELDING SUPPLY, LLC	NITROGEN, WELDING SUPPLIES	\$182.34
AQUA LAWN	IRRIGATION SYSTEM, START-UP AND REPAIRS	\$2,450.35
AUTO VALUE	SHOP SUPPLIES	\$191.76
AUTO VALUE	CONNECTOR CLIPS FOR GAS CADDY	\$9.98
AUTO VALUE	OIL FILTERS - #34	\$13.34
AUTO VALUE	EQUIP REPAIR SUPPLIES	\$98.25
AUTO VALUE	BATTERY - FOUR WHEELER	\$128.99
AUTO VALUE	HEADLIGHT - #24	\$6.99
AUTO VALUE	CREDIT FOR (2) JACKSTANDS RETURNED	-\$479.90
AUTO VALUE	CORE RETURN	-\$10.00
BDT MECHANICAL, LLC	HVAC SERVICE CALLS	\$6,441.40
BDT MECHANICAL, LLC	BUILDING REPAIRS - SRE BUILDING	\$1,891.51
BDT MECHANICAL, LLC	PLUMBING SERVICE CALL - E. TERMNAL	\$401.32
BEHAILU FANTA (TAXI)	TESTIFY - HOUSE T&I COMMITTEE, WASH DC, JUNE 3-4, DOBBERSTEIN	\$11.82
BELL INSURANCE	PROPERTY INSURANCE	\$112,889.00
BELL INSURANCE	PROPERTY INSURANCE	\$32,535.00
BELL INSURANCE	PROPERTY INSURANCE, EQUIP FLOATER ADDN	\$141.00
BEN STEVERMER SERVICES	PLANT LEASING/SERVICE - 3RD QUARTER	\$1,154.28
BERT'S TRUCK EQUIPMENT	EQUIP REPAIRS - #47	\$58.28
BERT'S TRUCK EQUIPMENT	EQUIP REPAIRS - #47	\$197.76
BERT'S TRUCK EQUIPMENT	EQUIP REPAIRS - #47	\$54.62
BERT'S TRUCK EQUIPMENT	EQUIP REPAIRS - #47	\$158.88
BERT'S TRUCK EQUIPMENT	EQUIP REPAIRS - #47	\$116.60
BOSSART LEGAL PLLC	LEGAL SERVICES - JUNE	\$7,400.00
BURGGRAF'S ACE HARDWARE	JANITORIAL SUPPLIES - E. TERMINAL	\$4.99
BURGGRAF'S ACE HARDWARE	GENERAL SUPPLIES - ARFF STATION	\$86.97
CASEY'S	UNLEADED - SMALL GAS ENGINES	\$90.00
CASEY'S	UNLEADED - SMALL GAS ENGINES	\$90.00
CASS COUNTY SOIL CONSERVATION DISTRICT	TREE PLANTING	\$448.50
CASS COUNTY SOIL CONSERVATION DISTRICT	SITE PREP FOR TREE PLANTING	\$1,000.00
CHS DAKOTA PLAINS AG	BUCKANEER PLUS	\$245.00
CINTAS	LINEN SERVICE/UNIFORMS 6.3.26	\$437.42
CINTAS	LINEN SERVICE/UNIFORMS 5.28.26	\$424.63
CINTAS	LINEN SERVICE/UNIFORMS 6.24.26	\$439.63
CINTAS	LINEN SERVICE/UNIFORMS 6.10.26	\$456.40
CINTAS	LINEN SERVICE/UNIFORMS 6.17.26	\$456.40
CITY OF FARGO	WATER, SEWER, GARBAGE	\$4,476.34
CITY OF FARGO	WATER, SEWER, GARBAGE	\$4,396.34
CITY OF FARGO FINANCE DEPT	POLICE HOURS AT CHECKPOINT 5/25 - 6/21	\$31,207.34
CITY OF FARGO FINANCE DEPT	GARBAGE	\$484.66
CITY OF FARGO FINANCE DEPT	GARBAGE 7.16.26	\$304.63
CITY OF FARGO FINANCE DEPT.	GARBAGE	\$306.91
CITY OF FARGO FINANCE DEPT.	GARBAGE	\$299.50
CITY OF FARGO FINANCE DEPT.	GARBAGE 7.23.23	\$321.73
CITY OF FARGO FINANCE DEPT.	GARBAGE - JULY 9	\$228.10
COLE PAPERS INC.	JANITORIAL SUPPLIES - W. TERMINAL	\$852.74
COLE PAPERS INC.	JANITORIAL SUPPLIES - W. TERMINAL	\$1,381.80
COLE PAPERS INC.	JANITORIAL SUPPLIES - W. TERMNAL	\$1,802.26
COLE PAPERS INC.	REFUND FOR RETURNED ITEMS	-\$789.60
COLE PAPERS INC.	REFUND FOR RETURNED ITEMS	-\$592.20

COLE PAPERS INC.	JANITORIAL SUPPLIES - ARFF STATION	\$179.27
COLE PAPERS INC.	JANITORIAL SUPPLIES - W. TERMINAL	\$2,753.65
COLE PAPERS INC.	JANITORIAL SUPPLIES - W. TERMINAL	\$150.98
COLE PAPERS INC.	JANITORIAL SUPPLIES - ARFF STATION	\$310.53
COLE PAPERS INC.	JANITORIAL SUPPLIES - W. TERMINAL	\$146.00
COLE PAPERS INC.	JANITORIAL SUPPLIES (FLOOR SCRUBBER) W. TERMINAL	\$2,425.93
COLE PAPERS INC.	JANITORIAL SUPPLIES - W. TERMINAL	\$61.04
COLE PAPERS INC.	JANITORIAL SUPPLIES - W. TERMINAL (2 OF 2)	\$61.04
CONSOLIDATED COMMUNICATIONS	INTERNET SERVICE - PARKING	\$304.44
CONSOLIDATED COMMUNICATIONS	INTERNET SERVICE - US CUSTOMS	\$788.43
CONSOLIDATED COMMUNICATIONS	INTERNET SERVICE - ARFF STATION	\$233.45
CONSOLIDATED COMMUNICATIONS	INTERNET SERVICE - W. TERM, MAINT SHOP, PARKING	\$1,865.04
COUGAR TREE CARE, INC.	BRUSH PICKUP	\$127.50
CURB MOBILITY	TESTIFY - HOUSE T&I COMMITTEE, WASH DC, JUNE 3-4, DOBBERSTEIN	\$24.47
CURT'S LOCK AND KEY SERVICE INC.	SERVICE CALL - E. TERMINAL CONF ROOM	\$80.00
CYBER ADVISORS	TECH SERVICES	\$330.00
CYBER ADVISORS	TECH SERVICES - JULY	\$1,241.73
CYBER ADVISORS	TECH SERVICES - ARFF - JULY	\$440.91
CYBER ADVISORS	TECH SERVICES	\$1,688.64
CYBER ADVISORS	TECH SERVICES	\$112.50
CYBER ADVISORS	TECH SERVICES	\$1,443.75
CYBER ADVISORS / CLEARFLY	REGULAR PHONE SERVICE - JUNE	\$215.23
DACOTAH PAPER CO.	JANITORIAL SUPPLIES - W. TERMINAL	\$1,814.55
DACOTAH PAPER CO.	JANITORIAL SUPPLIES - W. TERMINAL	\$1,648.55
DACOTAH PAPER CO.	JANITORIAL SUPPLIES - W. TERMINAL	\$339.38
EDWARD A OPE (TAXI)	TESTIFY - HOUSE T&I COMMITTEE, WASH DC, JUNE 3-4, DOBBERSTEIN	\$32.16
ENGRAPHIX	SIGNS - W. TERMINAL	\$304.00
EPIC SOLUTIONS	SUPPLIES FOR PAINTERS	\$600.19
EPIC SOLUTIONS	REPAIRS TO PAINTERS	\$585.50
ESSENTIAL HEALTH	ANNUAL PHYSICALS - ARFF STAFF	\$2,481.00
FAMILY FARE	COFFEE - BOARDROOM	\$39.95
FARGO TIRE SERVICE, INC.	EQUIP REPAIRS - #55	\$43.50
FEDEX	POSTAGE/SHIPPING	\$31.87
FEDEX	POSTAGE/SHIPPING	\$30.78
FLIGHTAWARE	FBO TOOLBOX MONTHLY	\$110.00
FLINT GROUP	MARKETING - JUNE	\$16,063.11
FLINT GROUP	MARKETING - JULY	\$50,165.50
FORKLIFTS OF MINNESOTA	FORKLIFT RENTAL 5/15 - 5/28	\$596.00
GALLS	ARFF UNIFORMS	\$104.48
GH JANITORIAL SERVICE	CLEANING TSA OFFICES, W. TERMINAL - JUNE	\$440.00
GH JANITORIAL SERVICE	CLEANING TSA OFFICES - W. TERMINAL, JULY	\$440.00
GRABER, JASON	ARFF OFFICER TRAINING, JULY 15-17	\$4,000.00
HANSON DESIGN ASSOCIATES, LLC	LANDSCAPE ARCHITECTURE SERVICES, TREES	\$510.00
HARBOR FREIGHT TOOLS	GAS CANS	\$119.98
HARBOR FREIGHT TOOLS	SHOP TOOLS, BATTERIES	\$21.54
HIRSHFIELD'S	PAINTER SUPPLIES - STRAINERS	\$89.97
HYATT REGENCY WASHINGTON	TESTIFY - HOUSE T&I COMMITTEE, WASH DC, JUNE 3-4, DOBBERSTEIN	\$23.19
INTERSTATE POWER SYSTEMS	REPAIRS TO BAGGAGE SYSTEM - W. TERMINAL	\$2,960.60
INTUIT	QUICKBOOKS ONLINE ADVANCED	\$275.00
JOHNSON CONTROLS FIRE PROTECTION LP	ALARM MONITORING - RAMP	\$1,440.00
KEFELGN ASRAT (TAXI)	TESTIFY - HOUSE T&I COMMITTEE, WASH DC, JUNE 3-4, DOBBERSTEIN	\$12.73
KOTACO FUEL & PROPANE INC.	DIESEL - W. TERMINAL GENERATOR	\$6,892.93
KOTACO FUEL & PROPANE INC.	DIESEL, GENERATORS	\$8,711.53
LIBERTY BUSINESS SYSTEMS, INC.	MAINT SERVICE CONTRACT - OFFICE PRINTER	\$372.03
LIBERTY BUSINESS SYSTEMS, INC.	MAINT SERVICE CONTRACT - BADGING OFFICE PRINTER	\$150.00
LIBERTY BUSINESS SYSTEMS, INC.	MAINT SERVICE CONTRACT - OFFICE PRINTER	\$46.80
LIEBERMAN TECHNOLOGIES	EFIDS IVR SERVICE - JULY	\$80.00
LIEBERMAN TECHNOLOGIES	EFIDS IVR SERVICE - AUGUST	\$80.00
LOWE'S	QUICKRETE - AIRFIELD	\$52.26
LOWE'S	JANITORIAL SUPPLIES - FLOOR CLEANERS - W. TERMINAL	\$81.90
MAC'S	PARTS FOR BARRICADE TRAILER	\$22.47
MENARDS	HOSE NOZZLE - MAINT SHOP	\$6.99
MENARDS	SHINGLES - AIRFIELD PAINTING	\$185.35
MENARDS	SUPPLIES FOR GAS CANS	\$45.84
MENARDS	BLACK PAINT - AIRFIELD	\$26.94
MENARDS	SHINGLES	\$227.94
METAL PLESS INC.	MAXX PRO SNOW PLOW BLADE	\$89,320.00
MIDWEST PEST CONTROL	PEST CONTROL 6.4.26	\$275.00
MINNESOTA VALLEY TESTING LABORATORIES, INC.	STORM WATER ANALYSIS	\$1,603.00
MOTION INDUSTRIES INC.	EQUIP REPAIRS - #38	\$1,828.67
MTI DISTRIBUTING, INC.	EQUIP PART	\$44.06
ND ONE CALL	LOCATE TICKETS - MAY	\$42.00
ND WILDLIFE SERVICES (USDA)	WILDLIFE TRAINING, JUNE 16	\$668.00
NDPHIT	2025 ACA ELECTRONIC FILING SERVICE FEE	\$415.00

NORTHERN ENGINE & SUPPLY INC.	EQUIP REPAIRS	\$531.60
NORTHERN TOOL & EQUIPMENT	GAS CAN CADDY	\$889.96
NORTHERN TOOL & EQUIPMENT	FUEL GAUGE FOR GAS CADDY SYSTEM	\$159.99
OFFICE DEPOT	SHOP SUPPLIES - MARKERS FOR EQUIP FILTERS	\$34.49
OFFICE DEPOT	OFFICE SUPPLIES - MARKERS	\$17.59
OTIS ELEVATOR COMPANY	ELEVATOR SERVICE CALL - W. TERMNAL	\$565.00
PARSONS ELECTRIC	UTILITY LOCATES - NORTH GA	\$140.00
PARSONS ELECTRIC	UTILITY LOCATES	\$280.00
PARSONS ELECTRIC	UTILITY LOCATES	\$140.00
POTTERS INDUSTRIES LLC	PAVEMENT PATCHING MATERIAL - AIRFIELD	\$6,720.00
PRO RESOURCES CORPORATION	PAYROLL, TAXES, FEES JULY 6-19	\$122,060.14
PRO RESOURCES CORPORATION	PAYROLL, TAXES, FEES JULY 20 - AUG 2	\$118,055.76
RDO EQUIPMENT CO.	EQUIP REPAIRS - #25	\$774.27
RDO EQUIPMENT CO.	EQUIP REPAIRS - #25	\$0.99
RDO EQUIPMENT CO.	EQUIP REPAIRS - #18	\$723.79
RDO EQUIPMENT CO.	EQUIP REPAIRS- #48	\$747.76
RDO EQUIPMENT CO.	EQUIP REPAIRS - #48	\$220.16
RDO EQUIPMENT CO.	EQUIP REPAIRS - #48	\$660.48
RDO EQUIPMENT CO.	EQUIP REPAIRS - #12	\$5,739.35
SANDERS METAL PRODUCTS INC.	EQUIP REPAIRS - SNOW EQUIPMENT	\$2,574.00
SANDERS METAL PRODUCTS INC.	DRAIN COVERS - MAINT SHOP	\$398.69
SANDY'S DONUTS	WILDLIFE TRAINING, JUNE 16	\$82.97
SOCO MANAGEMENT GROUP	ANNUAL TANK INSPECTION - W. TERMINAL	\$1,507.00
SOCO MANAGEMENT GROUP	ANNUAL TANK INSPECTION - SRE/MAINT SHOP TANKS	\$1,857.00
SWEENEY CONTROLS COMPANY	ANNUAL GLYCOL CONTAINMENT MONITORING, CARGO APRON	\$540.00
THE FORUM	LEGAL ADVERTISEMENT - RFP PARKING FACILITIES	\$84.36
T-MOBILE	AIRFIELD WIRELESS CARD, ARFF CELL, 24 HR OPS CELL	\$116.28
TOTAL TOOL	ANNUAL CRANE & HOIST INSPECTIONS	\$1,648.35
TRANSPORTATION SECURITY CLEARINGHOUSE	BACKGROUND CHECKS	\$1,850.00
TRANSPORTATION SECURITY CLEARINGHOUSE	BACKGROUND CHECKS (2 OF 2)	\$1,850.00
ULINE	MOBILE PEDESTAL FILES - ADMIN OFFICE	\$794.25
UNION CAB 702	TESTIFY - HOUSE T&I COMMITTEE, WASH DC, JUNE 3-4, DOBBERSTEIN	\$26.46
UPS	POSTAGE/SHIPPING - DELIVERY TO SHANE SEELEY, UPS	\$39.95
US CUSTOMS AND BORDER PROTECTION	REIMBURSEMENT - TECH SERVICES	\$878.23
VOLARIE AVIATION, INC.	AIR SERVICE DATA MONTHLY - JUNE	\$1,875.00
VOLZ INVESTMENTS LLC	FP&A CONSULTING SERVICES	\$1,545.00
WEST SIDE STEEL	METAL - AIRFIELD MAINT	\$25.24
WHEELS POWERSPORTS	EQUIP REPAIRS - #55, #58	\$184.92
XCEL ENERGY	ELECTRICITY / NATURAL GAS	\$12,454.51
XCEL ENERGY	ELECTRICITY / NATURAL GAS	\$11,397.00
XCEL ENERGY	ELECTRICTY	\$8,602.94
XCEL ENERGY	ELECTRICITY / NATURAL GAS	\$27,167.65
XCEL ENERGY	ELECTRICITY / NATURAL GAS	\$159.93
XCEL ENERGY	ELECTRICITY	\$79.40
XCEL ENERGY	ELECTRICITY / NATURAL GAS	\$1,019.25
ZOOM COMMUNICATIONS, INC.	WORKPLACE PRO MONTHLY	\$16.99
		\$816,013.73

Summer Summit 2026

3

North Dakota Aviation Association

FLY-ND



SUMMIT

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Thank you to our Lunch
sponsors

.

Mead & Hunt



2026 Fly-ND Summit

We look forward to seeing you at the Summit!

27	4	13	37
Days	Hrs	Min	Sec

NDAA Fly-ND Summit 2026

Date: August 18-19, 2026

Location: Woodland Resort, Devils Lake, ND

Cost: \$100- Includes all meals and meetings

Extra: Golf - \$55 per person and will pay at the club house day of-
Creel Bay Golf Course

Fishing: Sponsored by the Boat Captain

Please REGISTER for the Fly-ND Summit with THIS link

Register Now (<https://www.zeffy.com/en-US/ticketing/summer-summit--2026>)

Schedule

Tuesday, August 18, 2026

Golf- 10:30am for check in and 11:00am Shot Gun Start-

Meet at the Creel Creek Golf course | 515 Country Club Rd | Devils Lake |
ND | 58301

Fishing- 3:00pm- Check in at the Boat Ramp and push off 3:30pm-

Meet at the Woodland Resort Boat Ramp

- Fishing- Come out and enjoy an afternoon on Devils Lake. Fishing experience is not needed. If you do not have any tackle, no worries, we have you covered. Meet your boat captain at the bait shop. If you would like to be a boat captain please let us know on this registration and Renee will contact with you.
- Golfing- 18 hole round of golf at Creel Bay Golf Course (\$55 per person paid at the club house)
- **REGISTRATION is required** to enjoy these activities

8:30pm- Summit registration- Proz Lakeside

9:00pm- Social - Pizza and Beverages at Proz Lakeside

Wednesday, August 19, 2026

Breakfast on your own

8:00am- 10:00am- Joint NDAA & AAND Meeting

10:00am- 1:00pm- AAND Meeting

1:00pm- 2:30pm- Fish Fry and Awards at Bobbers

Accommodations

Block of Rooms and Cabins at Woodland Resort: 701-662-5996

Room Block Name: Fly-ND Summit

Additional Suggestions:

Lakeview Lodge: 701-665-5060 | 704 Elmwood Rd | Devils Lake

Sleep Inn- 701-544-1111 | 1413 US-2 | Devils Lake

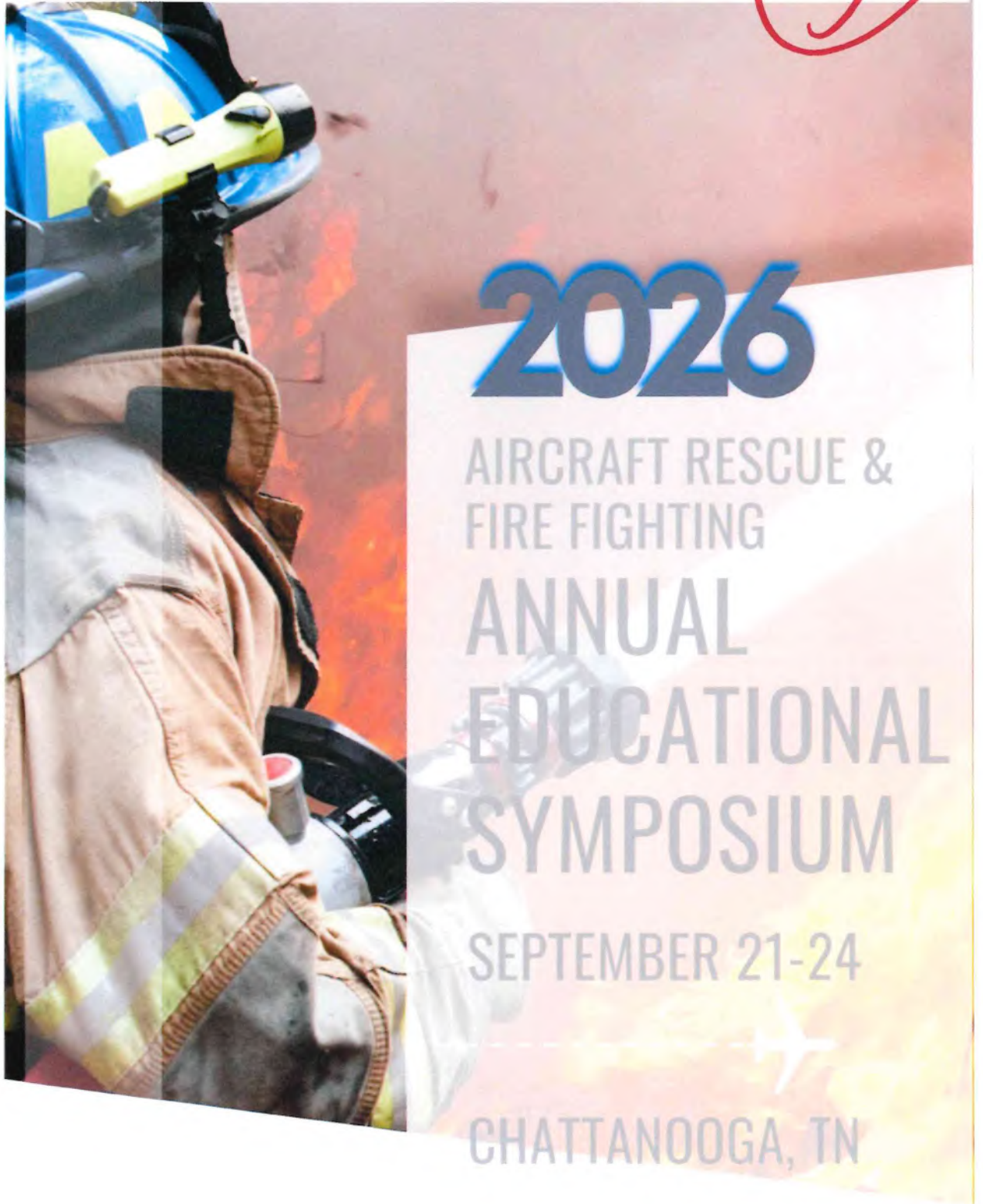
Holiday Express- 701-665-3200 | 875 US-2 | Devils Lake

If you have questions please contact Renee Murrish at Manager@fly-nd.com or 701-226-1640

Register Now (<https://www.zeffy.com/en-US/ticketing/summer-summit--2026>)



3





ARFF ANNUAL SYMPOSIUM REGISTRATION & HOTEL

We are pleased to announce the 2026 Annual Educational Symposium! The 2026 ARFFWG Annual Symposium will be held on **September 21-24, 2026** at the Chattanooga Convention Center.

Registration Type	Fee
Attendee Rate	\$900
(Members Only) Early Bird Attendee Rate	\$810
Additional Booth Attendee	\$650
Spouse Rate	\$350
Single Day Rate	\$350

Evening reception, breakfast buffets and lunches are included in registration.

Discounts are available for active military members. Please contact Amirah@kc-a.com.

[Click Here for More Information and to Register](#)

Show shirts are available for pre-order! Click [here](#) for more information and to place your order.

HOTEL INFORMATION



Chattanooga Marriot Downtown
Two Charter Plaza
Chattanooga, TN 37402

Our special group rate is \$179 USD/night. **The last day to book is Thursday, August 27, 2026.**

[Secure Your Hotel Room Today!](#)



SYMPOSIUM AGENDA

Monday, September 21, 2026

9:00 am to 11:00 am	Vehicle/Large Exhibit Move In
11:00 am to 5:00 pm	Exhibitor Set-Up
3:00pm to 7:30 pm	Registration Open
4:00 pm to 5:00 pm	Vendor Roundtable
6:30 pm to 8:30 pm	Welcome Reception

Tuesday, September 22, 2026

8:00 am to 9:00 am	Breakfast w/Exhibitors
9:00 am to 9:20 am	Opening Ceremonies Welcome – ARFF Working Group Chairman Kevin Rink · Chattanooga Airport Fire Chief Greg Banks
9:20 am to 10:30 am	Keynote – “Good Enough Isn’t Enough” - Battalion Chief Bobby Drake, Command Success, LLC
10:30 am to 10:45 am	Coffee Break w/Exhibitors
10:45 am to 12:00 pm	Keynote – First Responder Mental Health - The Salty Paramedic, Sgt Paramedic Cody Spaulding
12:00 pm to 12:10 pm	Nominees for the ARFFWG Board of Directors Positions (Introductions)
12:10 pm to 12:20 pm	Diamond Sponsor Presentation
12:20 pm to 1:30 pm	Lunch w/Exhibitors
1:30 pm to 2:15 pm	Awards Ceremony
2:15 pm to 3:15 pm	Session 1 – Lithium-Ion Battery Safety in Aviation: Understanding EV Fire Risks, Thermal Runaway, Infrastructure Challenges, and the Road Ahead - Brian Edmaiston, Air Operations Senior Ground Safety Advisor, Fed Ex Express
3:15 pm to 3:45 pm	Coffee Break w/Exhibitors



SYMPOSIUM AGENDA

3:45 pm to 3:50 pm	Raffle Ticket Drawing
3:50 pm to 4:50 pm	Session 2 - Training Doesn't Equal Understanding: Detecting and Closing the Comprehension Gaps in a Training Program - Dale Dockery, Lieutenant, San Francisco Fire Department-Airport Division
4:50 pm to 5:00 pm	Raffle Ticket Drawing

Wednesday, September 23, 2026

8:00 am to 9:00 am	Breakfast w/Exhibitors
9:00 am to 9:45 am	Session 3 - The Crash of UPS 2976 - A Quick Overview - Scott May, ARFF Training Coordinator/Instructor-Blue Grass Airport Regional ARFF Training Center
9:45 am to 10:15 am	Session 4 - FAA Headquarters Updates - Jim Price, ARFF Specialist- Federal Aviation Administration
10:15 am to 10:45 am	Coffee Break w/Exhibitors
10:45 am to 12:00 pm	Session 5 - Boeing Fire Department Flight Test and 777X & 737-10 Max brake test - Damon Jaeger, Operations Chief, Boeing Fire Department
12:00 pm to 12:15 pm	Diamond Sponsor Presentation
12:15 pm to 1:30 pm	Lunch w/Exhibitors
1:30 pm to 2:15 pm	Session 6 - QR Codes in ARFF: Streamlining Coordination and Response - Lucas Green, Lieutenant of ARFF Training, Orlando International Airport Fire Rescue
2:15 pm to 3:15 pm	Session 7 - Air Force Experience with Deployment of New Synthetic Firefighting Foam (SFFF) - Timothy Pitman, GS14, Air Force Fire Chief
3:15 pm to 3:20 pm	Raffle Ticket Drawing
3:20 pm to 3:45 pm	Coffee Break w/Exhibitors
3:45 pm to 4:30 pm	Section Workshops
4:30 pm to 5:00 pm	Training Coordinators Meeting



SYMPOSIUM AGENDA

Thursday, September 24, 2026

18:00 am to 9:00 am	Breakfast w/Exhibitors
8:55 am to 9:00 am	Raffle Ticket Drawing
9:00 am to 9:45 am	Session 8 - Push To Talk Not Push To Think. Plus, Review of United Flight 2127 Incident at LAX – Steve Hamm, Engineer, Los Angeles City Fire Dept/ARFF Fire Station 80
9:45 am to 10:15 am	Coffee Break w/Exhibitors
10:15 am to 11:15 am	Session 9 – The Uniform – Gina Gonzales, Lieutenant (ret), Loveland Fire Rescue Authority
12:00 pm to 12:15 pm	ARFFWG Business Meeting
12:00 pm to 12:15 pm	Diamond Sponsor Presentation
12:15 pm to 1:30 pm	Lunch w/Exhibitors – Board of Directors Meeting and E-Board Elections
1:30 pm to 2:30 pm	Session 10 – ARFF & Allied Pilots Association Safety Collaboration – James Bailey, Battalion Chief, DFW International Airport Fire Department
2:30 pm to 3:15 pm	Sesion 11 – TBD
3:15 pm to 3:45 pm	Coffee Break
3:45 pm to 4:45 pm	Session 12 – ARFF for the Everyday Firefighter – Jason Block, Captain, Los Alamos Fire Department
4:45 pm to 5:00 pm	Closing Remarks

Contact Us

www.arffwg.org

480-893-6110

shawn

Subject: Save the Date! - 2027 SnoPo Planning Mtg.
Location: Hyatt Regency Buffalo / Hotel and Conference Center (2 Fountain Plaza, Buffalo, NY 14202)
Start: Wed 9/23/2026 12:00 AM
End: Fri 9/25/2026 12:00 AM
Show Time As: Free
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: ltardio@caphill.com



Get Outlook for iOS

From: Andrew Holmen on behalf of ltardio@caphill.com <ltardio@caphill.com>
Sent: Tuesday, 07 July 2026 14:40:45
To: shawn <shawn@fargoairport.com>
Subject: Fw: Save the Date! - 2027 SnoPo Planning Mtg.
When: Tuesday, September 22, 2026, 7:00 PM to Thursday, September 24, 2026, 7:00 PM.
Where: Hyatt Regency Buffalo / Hotel and Conference Center (2 Fountain Plaza, Buffalo, NY 14202)

Get Outlook for iOS

From: Laura Tardio <ltardio@caphill.com>
Sent: Friday, 26 June 2026 13:37:53
To: 'necaaae.org' <invalid:nomail>; 'jmoorhead@pitairport.com' <jmoorhead@pitairport.com>; 'Becker@mbsairport.org' <Becker@mbsairport.org>; 'mgowat@flyavp.com' <mgowat@flyavp.com>; 'jlamb@Bluegrassairport.com' <jlamb@Bluegrassairport.com>; 'agertsen@nbaa.org' <agertsen@nbaa.org>; 'markk@itctel.com' <markk@itctel.com>; 'dalet@smartmfg.net' <dalet@smartmfg.net>; 'preston.benedyk.1@us.af.mil' <preston.benedyk.1@us.af.mil>; 'cspillerswood@dbttranserv.com' <cspillerswood@dbttranserv.com>; 'paulc@team-eagle.ca' <paulc@team-eagle.ca>; 'ewr103@optonline.net' <ewr103@optonline.net>; 'matt.humphreys@flyroa.com' <matt.humphreys@flyroa.com>; 'mike.carlson@flydenver.com' <mike.carlson@flydenver.com>; 'david.maceachern@treca.com' <david.maceachern@treca.com>; 'jscripture@flybangor.com' <jscripture@flybangor.com>; 'heather_Pappa@nfta.com' <heather_Pappa@nfta.com>; 'terry.dwyer@metapless.com' <terry.dwyer@metapless.com>; 'info@necaaae.com' <info@necaaae.com>; 'dmartin@erieairport.org' <dmartin@erieairport.org>; 'shammer@bwairport.com' <shammer@bwairport.com>; 'sdrwilliams@panynj.gov' <sdrwilliams@panynj.gov>; 'p.brean@peasedev.org' <p.brean@peasedev.org>; 'darrenl@mmuair.com' <darrenl@mmuair.com>; 'samuelbowers@airportimprovement.com' <samuelbowers@airportimprovement.com>; 'maria.romanick@minotnd.gov' <maria.romanick@minotnd.gov>; 'mark.rudolph@mspm.com' <mark.rudolph@mspm.com>; 'Emaccentelli2@bwairport.com' <Emaccentelli2@bwairport.com>; 'ssodke@lnaa.com' <ssodke@lnaa.com>; 'dtavares@massport.com' <dtavares@massport.com>; 'Jeff Walsh' <invalid:nomail>; 'Moorhead, Jim' <JMoorhead@Flypittsburgh.com>; 'Heather Pappa' <Heather.Pappa@nfta.com>; 'Steven Sodke'

<ssodke@flyabe.com>; 'Mark Kreutzfeldt' <markk@tyler-global.com>; 'Matt Gabbert' <mgabbert@cvgairport.com>; 'Russell Stark' <russell.stark@nfta.com>; 'Matthew Frank' <mfrank@alamo-group.com>; 'mgabbert@fortbrand.com' <mgabbert@fortbrand.com>; 'Keiva Rodriques' <krodriques@bwiairport.com>; 'Ashley Thorsen' <athorsen@grr.org>; Andrew Holmen <AHolmen@fargoairport.com>; 'Stephen.Settle@topdogservices.com' <Stephen.Settle@topdogservices.com>; 'Richard.brannan@flydenver.com' <Richard.brannan@flydenver.com>; 'bjachim@grr.org' <bjachim@grr.org>; 'Bradley Wheeler' <Bradley.Wheeler@nfta.com>; 'Candace Spillers-Wood' <Candace.Spillers-Wood@adbsafegate.com>

Subject: Save the Date! - 2027 SnoPo Planning Mtg.

When: Tuesday, September 22, 2026, 7:00 PM to Thursday, September 24, 2026, 7:00 PM.

Where: Hyatt Regency Buffalo / Hotel and Conference Center (2 Fountain Plaza, Buffalo, NY 14202)

Tentative SnoPo Planning Meeting Schedule

Weds, 9/23:

- Arrival & Check-In
- 6:30pm – Dinner

Thurs, 9/24:

- 7:30am - Breakfast (Hyatt Regency Buffalo)
- 8:00am – Meeting Begins // (Hyatt Regency Buffalo)
- 11:30am – Lunch arrives
- 12:00pm – Meeting Ends

3



NBAA Business Aviation Convention & Exhibition (NBAA-BACE)

Oct. 20-22, 2026 | Las Vegas, NV

Step into the future of business aviation at the 2026 NBAA Business Aviation Convention & Exhibition (NBAA-BACE) – the most influential aviation event on the planet. [Learn more.](#)

shawn

3

From: Erin O'Connor <Erin.OConnor@aaae.org>
Sent: Thursday, July 30, 2026 12:42 PM
Cc: Erin O'Connor
Subject: AAAE Annual Aviation Issues Conference Leaders Travel Memo and Form
Attachments: 2026-27 Travel Account Policy & Form.pdf

Good afternoon, Board of Directors, Policy Review Council Members, Chapter Presidents, and Committee Leaders

The **41st Annual Aviation Issues Conference** will take place January 10-14, 2027, in Kauai, HI at the Grand Hyatt Kauai located at 1571 Poipu Road, Koloa, HI 96756, phone (808) 742-1234. To assist you in travel planning, we would like to provide the following details -

Saturday, January 9

6 – 7:30 PM AAAE Leadership Reception with Sponsors

Sunday, January 10

8:30 AM – 12:30 PM AAAE Board of Directors and Policy Review Council Meeting

12:30 – 1:30 PM AAAE Board of Directors and Policy Review Council Lunch

OR

12:30 – 1:15 PM AAAE Chapter Officers Lunch with Chair Stevens and First Vice Chair Wilson

Monday, January 11

6 – 8 PM AAAE Leadership Dinner - Hosted by SSP America

Sunday, January 10 - Thursday, January 14, 2027

41st Annual Aviation Issues Conference

The Conference begins on Sunday, January 10 at 5:30 p.m. with a welcome reception and concludes on Thursday, January 14 at 11:30 a.m.

AAAE has created a dedicated booking link for you, an AAAE Leader, to reserve a room at the Grand Hyatt Kauai. This advance booking opportunity is an exclusive courtesy extended to AAAE Leaders only. We ask that you do not share this link with others and only one reservation for yourself.

Leadership Block Advanced Booking Link - please make your reservation by **Friday, August 28, 2026**.

- For the purposes of this advance booking opportunity and this specific email, AAAE Leaders include the Board of Directors, Policy Review Council Members, and Chapter Presidents (*listed at the first link below*), as well as AAAE Committee Chairs and Vice Chairs (*listed in the second link below*). Other leaders are Chapter Officers and Past Chairs, they will receive a different letter.
 - [Board of Directors, Policy Review Council Members and Chapter Presidents](#)
 - [Committee Chairs and Vice Chairs](#)
- We will be monitoring this block, any reservations identified as being made for individuals who are not AAAE Leaders or has made more than one room; they will be canceled and asked to wait until the general hotel block becomes available when registration opens in September.

Various rate offerings include - Standard View at \$419; Resort View at \$439; Partial Ocean View at \$499; or Ocean View at \$549. These rates are available Friday, January 8 through Thursday, January 14. All rates are based on availability at the time of booking. Nights needed outside of these dates might be at the hotel's standard rates.

When you make your reservations, a two (2) night room and tax deposit will be taken. The guest room rates are quoted exclusive of any applicable taxes (currently 17.962%), applicable service fees, and/or Hotel-specific fees in effect at the time of the event.

All rates are based on single or double occupancy. For additional persons 19 years or older, a \$75 charge per night is applied. Maximum occupancy is four (4) adults or two (2) adults and two (2) children per room. A rollaway is available upon request. The maximum number of rollaway per room or suite is one (1). Rooms with 2 beds are unable to accommodate a rollaway.

Hotel Cancellation and Shortened Reservation Policies: Cancellation of individual reservations made up to November 10, 2026, are subject to cancellation fee of one night's room and tax. For reservations cancelled between November 11, 2026, and December 28, 2026, individuals will be responsible for two nights' rooms and tax. Any adjustments to the reservations will be assessed two nights at half of the rate, plus tax. For reservations cancelled between December 29, 2026, up to arrival date, individuals will be responsible for 100% of the full length of stay, plus tax. This includes full or partial cancellations or no-shows.

Transportation

[Lihue Airport \(LIH\)](#) is the closest airport, which is about a 25-minute (15 miles) drive from the Grand Hyatt Kauai. Taxis, Uber and Lyft are also on the island, which will cost approximately \$50 to get to the Grand Hyatt. If you prefer to rent a car, rental car information will be available on the website in the coming weeks.

Should you need, AAAE will reimburse your travel expenses (airfare, hotel room and tax and ground transportation (rental car up to five (5) days or TNC to and from the airport) associated with traveling to the conference. AAAE will reimburse up to five (5) nights (Saturday, January 9 through Thursday, January 14) of your hotel stay.

Please complete and submit the [2027 AAAE Hawaii Leader Travel Form](#) by Friday, August 28, 2026. This form is needed in addition to the hotel booking and your conference registration.

Registration for the conference and general hotel booking will open in early September.

Please contact **Erin O'Connor** at 703.797.2520 or erin.oconnor@aaae.org or **Jacky Sher Raker** at 703.575.2472 or jacky.sherraker@aaae.org should you have any questions.

Thank you
Erin

Erin O'Connor
Director, Leadership and Events
e. erin.oconnor@aaae.org
p. 703.797.2520 | c. 914.263.6638

[American Association of Airport Executives](#)
The Barclay Building | 601 Madison Street | Alexandria, VA 22314

4

From: Rachael Lawson <mdofaroffice@meadowlarklogistics.net>

Sent: Wednesday, July 22, 2026 10:55 AM

To: David Lawson <david.lawson@meadowlarklogistics.net>; Eric Lawson <eric.lawson@meadowlarklogistics.net>

Cc: shawn <shawn@fargoairport.com>; Joan Stading <joan@fargoairport.com>

Subject: RE: Fargo Airport

Good Morning,

We look forward to staying here! Please let us know if we need to sign a new lease agreement or any documentation to make this official. We are aware of the price increase.

Please sign us up for three years please.

Kindly,
Rachael

Dave,

I hope all is well with you and your family.

Your lease expires 12/31/2026. Have you decided if you want to extend your lease? There is a 3% annual escalator for the rent.

Please let me know your intentions. You can send a separate letter to convey your intentions.

Thanks,

Shawn



Shawn A. Dobberstein, A.A.E.
Executive Director • Hector International
Airport

P.O. Box 2845 • Fargo ND USA 58108-2845

Phone 701.241.1501

www.fargoairport.com

shawn

From: Wyatt Tracy <wtracy84@hotmail.com>
Sent: Friday, July 24, 2026 1:50 PM
To: shawn
Subject: Lease Renewal for East Terminal Building



Good afternoon Shawn,

I hope you are doing well, haven't seen you in quite some time! I'd like to extend my lease for another year at the East Terminal building on the space I have.

If you need anything from me, please let me know.

Thank you,

Wyatt Tracy

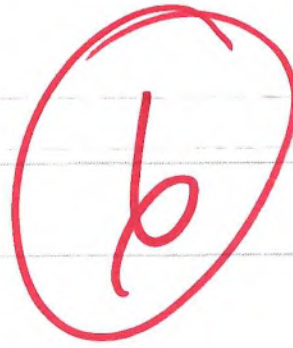
Bucks Trading



701.239.4198
701.239.9643

8 Seventh Street N Fargo, ND 58102

tlstroh.com



August 3rd, 2026

Municipal Airport Authority
Hector International Airport
PO Box 2845
Fargo, ND 58108

Re: Parking Ramp Pedestrian Wayfinding Design (Signage and Environmental Graphics) for
MUNICIPAL AIRPORT AUTHORITY HECTOR INTERNATIONAL AIRPORT- (FAR) Terminal Renovation and
Expansion and Design – Fargo, ND 58102

Wayfinding Design: See attached document Eidahl Environmental Design

Not-to-Exceed fee: \$12,000

(Twelve Thousand dollars and no cents)

Hourly Rates:

Principal Architect	-\$250/hr
Architect	-\$145/hr
Clerical	-\$65/hr

Accepted by:

Terry L. Stroh, Principal
T.L. Stroh Architects, Ltd

Shawn Dobberstein
Municipal Airport Authority



EIDAHL ENVIRONMENTAL
design, inc

July 7, 2026

STROH Architects | Interiors
Terry Stroh, AIA
Principal | Founder
8 Seventh St N, Fargo, ND 58102
P 701.239.4198

Design Proposal
Eidahl Environmental
Design, Inc.
1090 Bradley St.
Saint Paul, MN 55130
651.503.4459
reidahl@comcast.net

**Re: Parking Ramp Pedestrian Wayfinding Design (Signage and Environmental Graphics) for
MUNICIPAL AIRPORT AUTHORITY HECTOR INTERNATIONAL AIRPORT- (FAR)
Terminal Renovation and Expansion and Design – Fargo, ND 58102
Project No. TBD
Authorization For Professional Services**

Scope of Basic Services – Component 1

Develop directional signage for pedestrian travel throughout the four floors of the new FAR Parking Ramp. Provide design options that include traditional directional signage along with specialized branded environmental graphic designs. Signage and graphics will reinforce parking ramp levels, elevator lobbies and connections to the FAR main terminal entrances and skybridge.

Eidahl Environmental Design, Inc. (EED) Signage and Wayfinding Design Team

EED's design team consist of one person, Roland Eidahl, Owner and Design Director. If needed, EED has additional resources/personnel that can be brought in to help support the project, but tries to keep the design team small in order to improved response time and overall project quality.

Fee Estimate:

The fee estimate below is based on the proposed workplan noted and personal experience working on this type of project. 2026 Hourly Rate for Eidahl Environmental Design, Inc. (EED) is \$200.

Signage and Wayfinding Design – Includes the following for Component 1

- 1 – Initial workplan development.
- 2 – Establish estimated scope and cost for noted pedestrian wayfinding signage and graphics.
- 3 – Develop two to three design concepts, based on established budget ranges and wayfinding zones within ramp.
- 4 – Finalize designs and pricing for noted signage and graphics locations.
- 5 – Prepare final design intent construction documents.
- 6 – Final coordination during construction/fabrication, delivery and installation.

NOTE (construction/fabrication, delivery and installation provided by others)

Fee Estimate Total: \$8,000-\$10,000 (Not-To-Exceed)

Estimate Notes:

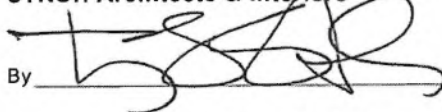
1. The total design fee is based on new signage for the **New FAR Parking Ramp - 2026**. This is based on scope of work provided by Municipal Airport Authority and Stroh. Any changes to these parameters would require a change in the fee estimate above.
2. Any changes once a phase has been approved will result in additional fees to be agreed upon in a change order.
3. **REIMBURSABLES:** Reimbursable Expenses are defined as the actual expenditures made in the interest of the project. Expenses include out of town travel and/or living expenses, mileage, long-distance communications, printing, reproductions, mailing/postage, data processing, and any state or local taxes imposed where the Project is located.
4. Reimbursable expenses will be billed as incurred.
5. This estimate includes hours set aside for up to 3 site visits. Expenses in connection to travel (flights, car rental, lodging and meals) are subject to Line Item 4 noted above.

Payment Terms:

Fees will be billed on a monthly basis for hours incurred with the final balance billed upon completion of the final installation of all signage.

Payment terms are net 30 days from invoice date.

STROH Architects & Interiors

By 

Dated 08.03.2026

Eidahl Environmental Design, Inc.

By 
Roland Eidahl design director

Dated 07.07.26

With above signature **individual/company** agrees to the terms of this proposal.

7

AGREEMENT

FOR CONSENT AND WAIVER BY LANDLORD TO PERMIT TENANT BORROWER TO ENCUMBER LEASEHOLD FOR FINANCING PURPOSES

PART 1. PARTIES, DATE, TERM AND PURPOSE

- A. **Parties.** The parties to this Agreement are as follows:

SAHL FAMILY HOLDINGS, LLC, a North Dakota limited liability company, whose business address is 1835 23rd Avenue North Unit #3, Fargo, ND 58102, (hereinafter referred to as “**Borrower**” or “**Tenant Borrower**”);

KODABANK, a North Dakota chartered banking institution, whose principal business address is 3181 42nd Street South, Fargo, ND 58102, (hereinafter referred to as “**Bank**”);

THE MUNICIPAL AIRPORT AUTHORITY OF THE CITY OF FARGO, NORTH DAKOTA, a public body, whose address is P.O. Box 2845, Fargo, ND 58108, (hereinafter referred to as “**Airport**” and/or “**Landlord**”);

- B. **Date of this Agreement.** The date of this Agreement is the ____ day of _____, 2026.

- C. **Term of this Agreement.** The term of this Agreement shall be from the date of this Agreement set forth above and continue thereafter until all indebtedness secured by the Leasehold Mortgages or modifications thereof referred to herein have been paid by Tenant Borrower to Bank in full.

- D. **Purpose of this Agreement.** The parties herein recite the purpose and background of this Agreement:

- Airport is the Landlord and Borrower is the Tenant on a Ground Lease commencing December 1, 2024 and Amended by Amendment to Ground Lease effective March 16, 2026, wherein the leasehold premises is legally described as:

See Exhibit A.

- Airport owns the land, and Borrower owns the 14,900 foot building erected upon the land known as the Hangar 9 Condominium Unit 3.
- Borrower has arranged for loans of up to \$3,000,000 with Bank to be secured by Borrower’s leasehold estate.

- Hanger 9 Condominium is subject to certain Bylaws recorded as Document No. 1751534 with the Cass County Recorder on January 29, 2026 (hereinafter referred to as “Bylaws”).
- Article VII of the Bylaws requires the Tenant Borrower to convey the “appurtenant interests” and obtain the permission of the Landlord to encumber the leasehold estate with any Leasehold Mortgage, requires the Bank in its capacity as mortgagee and the Landlord to perform certain duties, sets forth certain requirements for terms and conditions to be included in any Leasehold Mortgage of the Tenant Borrower’s leasehold estate, and includes restrictions and covenants relating to the encumbrance created by any Leasehold Mortgage.
- Landlord Airport, Tenant Borrower, and Bank are agreeable to permitting Borrower to encumber its tenant’s leasehold estate with Leasehold Mortgages or modifications thereof held by Bank, and Airport herein gives its consent.

NOW, THEREFORE, IN CONSIDERATION OF THIS AGREEMENT AND THE MUTUAL COVENANTS CONTAINED HEREIN, IT IS AGREED AMONG THE PARTIES AS FOLLOWS:

1. **Consent by Landlord.** Landlord, Airport, herein consents that Tenant Borrower, Sahl Family Holdings, LLC may encumber its leasehold estate with Leasehold Mortgages or modifications thereof in favor of the Bank, on the terms and conditions set forth herein.
2. **Bank waiver of subordination.** In compliance with Section 20 of the Ground Lease, notwithstanding anything to the contrary which may be contained in any of the loan documents and instruments existing or to be entered into between Tenant Borrower and Bank, the herein waives any requirement that the Landlord’s fee interest or interest of the United States Government in the land or its interest in the Ground Lease be subordinated to Bank.
3. **Leasehold Mortgage and modification documentation to be provided in advance to Airport, with opportunity to comment.** In accordance with the Bylaws, Bank will provide Landlord with a copy of every Leasehold Mortgage or any modification thereof covering the leasehold estate described herein as soon as the final terms and conditions thereof are established and committed to writing, but no less than ten (10) business days prior to the recordation thereof, upon which Airport may issue written comments, and Bank shall, to the extent possible in accordance with reasonable and prudent lending practices, address any written comments of Airport relating to such Leasehold Mortgage or modification thereof.
4. **Request by Bank for Ground Lease default and termination notices.** Pursuant to Section 16 of the Ground Lease, Bank herein respectfully requests and Landlord Airport

agrees that Airport will furnish to Bank copies of Ground Lease default notices, termination notices, modifications, or sublease/assignment of Ground Lease with at least 60 days' notice, and at the same time such notices are furnished to Tenant Borrower. Bank has the option but not the obligation to cure Tenant Borrower's Ground Lease default.

5. **Bank and Landlord will comply with all of their relevant obligations in Ground Lease.** Bank and Landlord herein covenant and agree they will honor and perform with respect to each other all of the requirements of each of them set forth in the Ground Lease and Bylaws relating to the encumbrance of Tenant Borrower's estate and mortgagee protections, and provide all appropriate notices to each other as are required in the Ground Lease. All of the foregoing is notwithstanding anything to the contrary which may be contained in any of the loan documents and instruments existing or to be entered into between Tenant Borrower and Bank.
6. **Renewal, extension or modification of Leasehold Mortgage loan.** Bank's approval shall be required for any modification, alteration of, subleases, assignments, or cancellation of the Ground Lease during the term of the Mortgages. This Agreement shall extend and be enforceable as to any renewal, extension or modification of the loan which is secured by any Leasehold Mortgages or modification thereof to be given by Tenant Borrower to Bank, allowed by this Agreement, and covering the leasehold estate described herein, or any part thereof.

IN WITNESS WHEREOF, THE PARTIES HAVE SET THEIR HANDS TO THIS AGREEMENT EFFECTIVE THE DAY AND YEAR FIRST ABOVE WRITTEN.

Signature pages to follow.

**THE MUNICIPAL AIRPORT AUTHORITY
OF THE CITY OF FARGO, NORTH DAKOTA**

By: Shawn A. Dobberstein, Its: Executive Director

**THE MUNICIPAL AIRPORT AUTHORITY
OF THE CITY OF FARGO, NORTH DAKOTA**

By: Richard A. Berg, Its: Chair

SAHL FAMILY HOLDINGS, LLC

By: David C. Sahl, Its: President

KODABANK

By: J. Stephen Blazek, Its: VP/Senior Commercial Loan Officer

[illegible]

On this ____ day of _____, 2026, before me personally appeared Shawn A. Dobberstein to me known to be the Executive Director of The Municipal Airport Authority of the City of Fargo, a public body, that is described in, and that executed the foregoing instrument, and acknowledged to me that such corporation executed the same.

(NOTARY SEAL)

NOTARY PUBLIC
My Commission Expires:

[illegible]

On this ____ day of _____, 2026, before me personally appeared Richard A. Berg to me known to be the Chair of The Municipal Airport Authority of the City of Fargo, a public body, that is described in, and that executed the foregoing instrument, and acknowledged to me that such corporation executed the same.

(NOTARY SEAL)

NOTARY PUBLIC
My Commission Expires:

[illegible]

On this ____ day of _____, 2026, before me personally appeared David C. Sahl to me known to be the President of Sahl Family Holdings, LLC, a limited liability company that is described in, and that executed the foregoing instrument, and acknowledged to me that such limited liability company executed the same.

(NOTARY SEAL)

NOTARY PUBLIC
My Commission Expires:

STATE OF NORTH DAKOTA)
)ss.
COUNTY OF CASS)

On this _____ day of _____, 2026, before me personally appeared J. Stephen Blazek, known to me to be the VP/Senior Commercial Loan Officer of KodaBank, the financial institution which executed the above and foregoing instrument and acknowledged to me that on behalf of said corporation same was executed as the corporate free act and deed.

(NOTARY SEAL)

NOTARY PUBLIC
My Commission Expires:



August 6, 2026

Mr. Shawn Dobberstein
Municipal Airport Authority of the City of Fargo
Hector International Airport
Fargo, North Dakota

Re: Request for Permission to Operate a Flight School/Sublease Space at Hector International Airport

Dear Mr. Dobberstein:

On behalf of Fargo Wings LLC, I respectfully request permission from the Municipal Airport Authority of the City of Fargo to operate a flight training school at Hector International Airport. Operations could commence as early as August 22, 2026, or soon after.

Fargo Wings LLC intends to lease the necessary office and operational space from Fargo Jet Center/JP Development to conduct its flight training activities. Our operation will focus on providing safe, professional, and high-quality flight instruction while supporting the continued growth of aviation in the Fargo community. Additionally, we request approval to sublease space from Fargo Jet Center LLC/JP Development.

As an airport tenant and operator, Fargo Wings LLC understands the Airport Authority's Rules and Regulations, and other applicable policies governing commercial aeronautical activities at Hector International Airport. We are committed to operating in full compliance with all Airport Authority requirements, FAA regulations, and all applicable local, state, and federal laws.

Our operations at the Grand Forks airport have been successful for more than 11 years and this expansion will complement our operations. We look forward to working cooperatively with the Airport Authority, fellow airport tenants, and the aviation community to ensure a safe, efficient, and successful operation.

Thank you for your consideration of this request. We appreciate your time and look forward to your favorable response.

Sincerely,

Jeff Ohman
President

3802 20th St N, Fargo, ND 58201

701-740-2789

www.fargowings.com
johman@fargowings.com



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August 6, 2026

Shawn A. Dobberstein, AAE
Municipal Airport Authority
PO Box 2845
Fargo, North Dakota 58108-2845

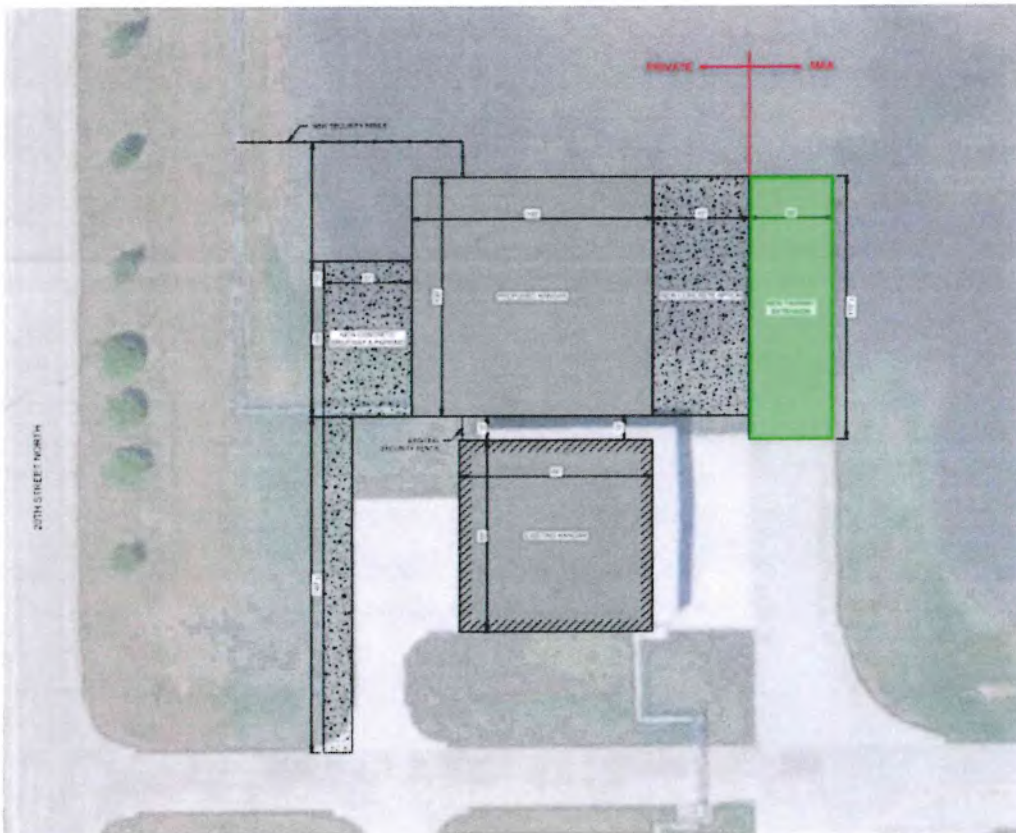
Subject: 2026 North GA Taxilane Extension - Design

Dear Shawn A. Dobberstein, AAE:

Mead and Hunt, Inc., (Mead & Hunt) is pleased to submit this proposal to provide design services for the above-referenced project.

Project Understanding

Our proposal is based on meetings and conversations with MAA staff. A private hangar development is being constructed in the North GA area at Hector International Airport and the MAA proposes to construct a 35' wide x 110' PCC taxilane to access the hangar (green area in figure below).



It is assumed the design covered with this scope of services will not include storm sewer, storm water detention, sanitary sewer, watermain and lighting, Also it is assumed the pavement section will match the taxilane section to the south and no geotechnical investigation is included.

Mead & Hunt's Scope of Services

- Topographic survey
- Project Administration
- Construction Safety and Phasing Plan
- Existing Conditions & Demolition Plan
- Pavement design
- Grading Plan
- Erosion Control Plan
- Seeding & Marking Plan
- Specifications
- Quantity Calculations
- Cost Estimates
- Bid Administration

Responsibilities of Municipal Airport Authority

Our Scope of Services and Compensation are based on Municipal Airport Authority (MAA) performing or providing the following:

- A designated representative with complete authority, as authorized by the Airport Authority Board, to transmit instructions and information, receive information, interpret policy, and define decisions.
- Access to the project site.
- Available data, drawings, and information related to the project.
- Review of (draft-final plans/specs/reports, etc.) within (weeks/months) of receipt.
- Protection of Mead & Hunt-supplied digital information or data, if any, from contamination, misuse, or changes.

Work Not Included in the Scope of Services

The following items are excluded from this agreement and will be provided by MAA or provided by Mead & Hunt as an Additional Service only as authorized by MAA:

- Construction and testing services.
- Storm water detention
- LOMR services

Project Schedule

- Work under this proposal is to be completed by September 4, 2026.

Compensation

The work described under the Scope of Services will be performed on a lump-sum basis. The MAA will pay Mead & Hunt \$7,500 as engineering fees for the work performed under this contract.

Authorization

The Scope of Services and Compensation stated in this proposal are valid for a period of thirty (30) days from date of submission. If authorization to proceed is not received during this period, this proposal may be withdrawn or modified by Mead & Hunt.

Signatures of authorized representatives of MAA and Mead & Hunt shall convert this proposal to an Agreement between the two parties, and receipt of one signed copy shall be considered authorization to proceed with the work described in the Scope of Services. All services shall be performed in accordance with the agreement attached as Exhibit A, hereto.

We appreciate the opportunity to submit this proposal to MAA.

Respectfully submitted,

MEAD AND HUNT, INC.

Approved by: MEAD AND HUNT, INC.

By: _____ <i>Author/Submitter</i>	By: _____ <i>Authorized Signer Review</i>
Name: _____	Name: _____
Title: _____	Title: _____
Date: _____	Date: _____

Attachment(s)

Accepted by: Municipal Airport Authority

By: _____
The above person is authorized to sign for Client and bind the Client to the terms hereof.

Name: _____

Title: _____

Date: _____



Shannon Schell

President

Shannon Schell joined Spectrum Aeromed as President in 2025. Schell holds an MBA from Bellevue University and a bachelor's degree in Engineering Management from the University of North Dakota. Schell brings decades of executive leadership experience across aviation, healthcare, telecommunications, and global service industries. Schell previously served as President & CEO of REVA, Inc., the largest fixed-wing air medical transport provider in the Americas, where he expanded global operations and drove significant revenue and fleet growth. He also held senior leadership roles with VTX1 Companies and founded a consulting firm supporting aviation, healthcare, and industrial clients. As President of Spectrum Aeromed, Schell's operational expertise and proven track record in leading complex, mission-critical organizations will support the company's focus on innovation, global expansion, and customer partnership within the air medical industry.

Finance Update

June 2026 Financial Results • Prepared for the August 2026 Board Meeting

Data as of 07/27/2026 • Year-to-date period: January – June 2026

EXECUTIVE SUMMARY



January – June 2026 Operating Performance



NET OPERATING INCOME (YTD)

\$4.41M

+134.12% vs. budget \$1.882M



OPERATING MARGIN (YTD)

\$5.10M

+142.25% vs. budget \$2.103M



ENPLANEMENTS (YTD)

304,960

+3.1% vs. prior year



OUTSTANDING DEBT

\$38.11M

Next pymt: Nov '26 (interest only)

OPERATING PERFORMANCE (THRU JUNE 2026)

	Month	YTD (Jan-June)	Budget	% +/- YTD
Operating Revenue	\$1,428,671	\$9,455,664	\$8,163,094	+15.83%
Operating Expense	\$779,824	\$5,048,179	\$6,280,543	-19.62%
Net Operating Income	\$648,847	\$4,407,485	\$1,882,551	+134.12%
Interest Income	\$109,552	\$688,462	\$221,000	+211.52%
Operating Margin	\$758,399	\$5,095,947	\$2,103,551	+142.25%

OUTLOOK & BOARD FOCUS

Near Term (1-3 months)

Continue to monitor operating account to determine if trend is seasonal or ongoing; watch for economic slowdown; sustain non-aero revenue.

Key Risk

Upcoming funding needs for capital projects in 2027 and beyond — additional revenue sources are being planned.

Board Action Needed

None at this time.

Key takeaway: No concerns at this time. Solid YTD performance continues into summer travel season.

MONTHLY DETAIL



June 2026 Financial Performance — Operating

JUNE REVENUE BY CATEGORY



JUNE EXPENSE BY CATEGORY



	Month	YTD (Jan-June)	Budget	% +/- YTD
Total Revenue	\$1,428,671	\$9,455,664	\$8,163,094	+15.83%
Total Expense	\$779,824	\$5,048,179	\$6,280,543	-19.62%
Net Operating Income	\$648,847	\$4,407,485	\$1,882,551	+131.12%
Interest Income	\$109,552	\$688,462	\$221,000	+211.52%
Operating Margin	\$758,399	\$5,095,947	\$2,103,551	+142.25%

Aeronautical, Parking, and Other revenue all finished June above budget on a YTD basis, while Personnel and Other expense categories continue to run well below budget.

FORWARD LOOK



2026 Working Forecast- Year End Projection

As of June 2026 actuals

	2026 Budget (Full Year)	YTD Actual (Jan-Jun'26)	YTD Budget (Jan-Jun'26)	Forecast Jul-Dec'26	FY2026 Forecast	FY \$ Variance to Budget	FY % Variance to Budget
Total Operating Revenue	\$16,269,001	\$9,455,660	\$8,163,094	\$9,864,869	\$19,320,529	\$3,051,528	+18.8%
Total Operating Expense	\$12,276,885	\$5,048,164	\$6,280,543	\$6,086,971	\$11,135,135	(1,141,750)	-9.3%
Net Operating Income	\$3,992,116	\$4,407,496	\$1,882,552	\$3,777,898	\$8,185,394	\$4,193,278	+105.0%
Other Income	\$447,000	\$688,462	\$221,000	\$688,462	\$1,376,925	\$929,925	+208.0%
NET INCOME	\$4,439,116	\$5,095,959	\$2,103,552	\$4,466,360	\$9,562,319	\$5,123,203	+115.4%

MEMO: CAPITAL & PARKING TRANSFERS (BUDGET-ONLY, NOT TRENDING)

	2026 Budget	FY2026 Forecast
Transfer Out to Capital Fund	\$4,438,423	\$9,562,319
Transfer Out to Parking Fund	-	-
Net Result Incl. Capital/Parking Transfers	\$693	(\$0)

Strong revenue growth and expense discipline are projected to generate a **\$9.6M full-year surplus** — nearly all of which is directed to the Capital Fund to help self-fund the airport's capital program rather than build excess reserves.

**This is prior to depreciation being recorded at time of audit.

Balance Sheet Snapshot — As of June 30, 2026



TOTAL ASSETS

\$338.76M

vs \$249.72M in 2025



TOTAL LIABILITIES

\$54.82M

vs \$41.58M in 2025



TOTAL EQUITY

\$283.95M

vs \$208.15M in 2025

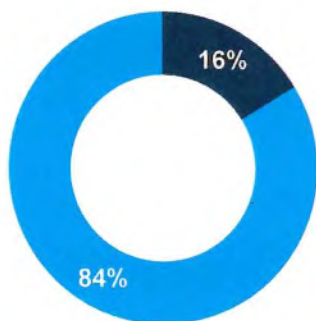


CASH & INVESTMENTS

\$59.84M

vs \$59.80M in 2025

CAPITAL STRUCTURE (LIABILITIES VS. EQUITY)



■ Liabilities ■ Equity

QUICK FACTS

Current Assets: \$64.66M (2025: \$66.28M)

Fixed Assets: \$268.42M — reflects continued investment in Terminal, Parking, and Apron capital projects

Current Liabilities: \$18.56M (2025: \$13.53M)

Long-Term Debt: \$36.26M net of current portion, tied to the Bank of ND parking loan

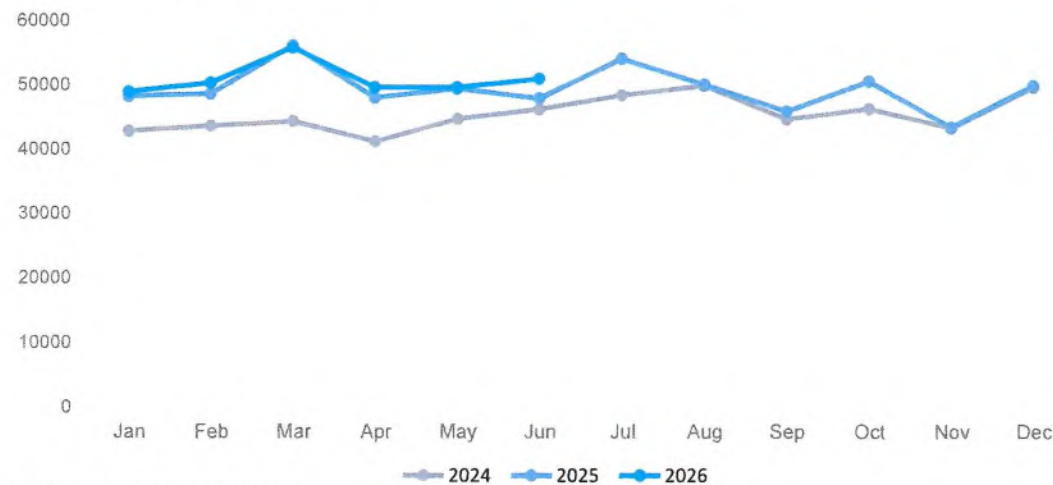
PFC Collections (YTD): \$1.26M vs. \$1.23M budget (+3.3%)

Net Revenue (YTD): \$4.14M



Passenger Traffic Trends

MONTHLY ENPLANEMENTS BY YEAR



JUNE ENPLANEMENTS

50,959

+6.3% vs June 2025



YTD ENPLANEMENTS

304,960

+3.1% vs prior YTD



AVG SEATS/DEPARTURE

92

30 days in June



AVG ENPLANED PAX/DAY

1,699

June 2026

JUNE AIRLINE PERFORMANCE

Airline	Est. Pax	Load Factor	Sched. Seats	Actual Flights	Flight Dif
Delta	16,801	82%	20,489	203	-3
American	11,529	86%	13,350	169	+11
Allegiant	7,267	82%	8,862	50	1
United	15,124	88%	17,258	229	+37
Frontier	2,334	74%	3,156	17	0
Total	53,055		63,115	668	46

Key Performance Indicators



NET REVENUE / ENPLANEMENT

\$13.48 Jun / \$14.45 YTD

Industry avg \$6.00 • +\$8.45 above avg



NET PARKING REV / ENPLANEMENT

\$11.54 Jun / \$14.35 YTD

Industry avg \$6.50 • +\$7.85 above avg

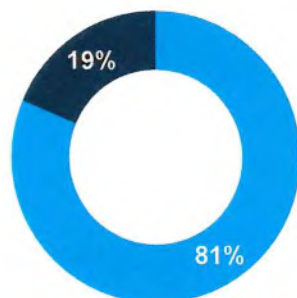


AIRLINE COST / ENPLANEMENT (CPE)

\$4.18 YTD

Industry avg \$10.00 • \$5.82 below avg (favorable)

REVENUE MIX — AIRLINE VS. NON-AIRLINE (YTD 2026)



■ Non-Airline ■ Airline

SUPPORTING DRIVERS (YTD, JAN-JUN 2026)

Passenger Enplanements (YTD): 304,960

Non-Airline Revenue (YTD): \$5.22M — 81.4% of this operating-revenue lens

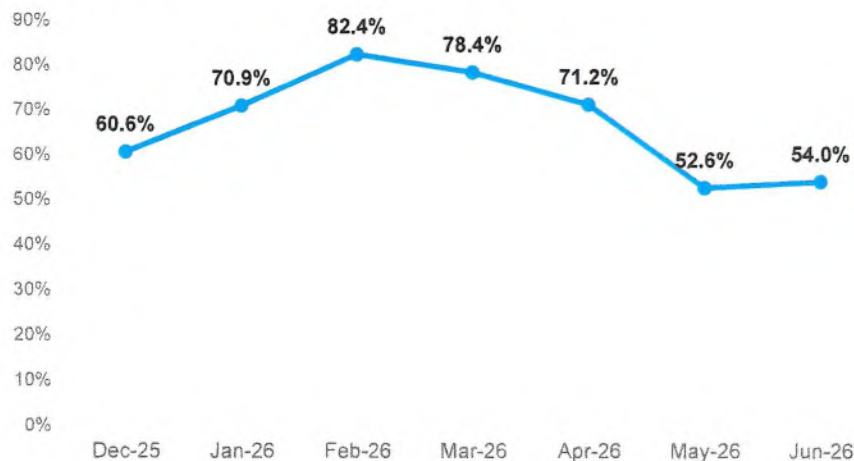
Airline Revenue (YTD): \$1.20M — 18.6% of this operating-revenue lens

Total (this lens, YTD): \$6.42M

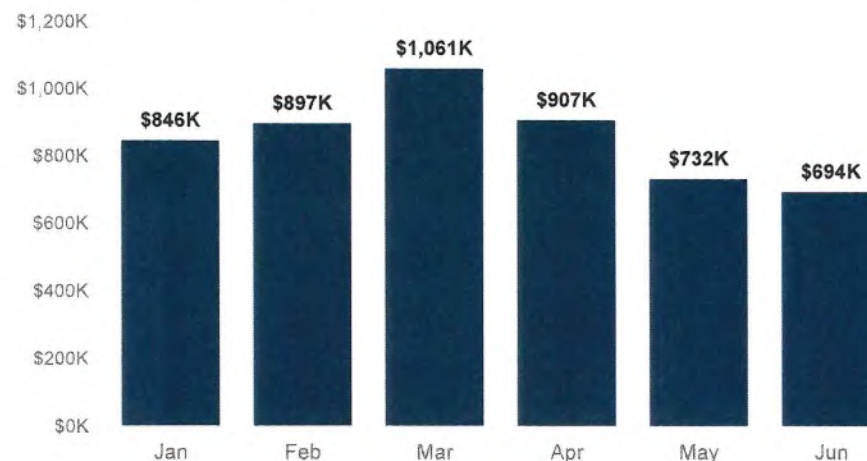
Airline Cost per Enplanement (CPE) remains well below the industry average — a favorable, competitive cost position for our airline partners. Non-airline sources continue to generate the majority of operating revenue. Note: this Airline/Non-Airline split is a different revenue lens than the Aeronautical/Parking/Other categorization used elsewhere in this deck, so totals won't tie to those slides.

Parking Ramp KPIs

LT RAMP OCCUPANCY (2ND–3RD–4TH FLOOR)



MONTHLY PARKING REVENUE (2026 YTD)



- Parking is 70% of the airport's Non-Aeronautical Revenue.
- Parking revenue thru June 2026 (\$5.14M YTD) is running ahead of the \$4.51M YTD budget (+13.9%).
- LT Ramp occupancy (2nd–4th floor) eased to 54.0% in June after peaking at 82.4% in February, tracking normal seasonal softening.
- Short-term ramp usage is rising; exits grew from 3,685 in May to 4,413 in June (119 → 132 per day) as more visitors use it for drop-off/pickup — this boosts non-aero revenue and eases terminal curb congestion.

Major Capital Projects Summary

Terminal Expansion Budget \$129.85M • Spent to date \$89.87M <i>In progress</i>		69%
Parking Ramp Budget \$42.73M • Spent to date \$39.93M <i>ETA 10/26</i>		93%
Apron Expansion (Glycol) Budget \$20.29M • Spent to date \$17.82M <i>ETA 07/26</i>		88%
Apron Rehab Budget \$14.00M • Spent to date \$2.99M <i>In progress</i>		21%



Terminal & Parking Programs: Status On Track • Budget On Track • No Board action needed.
Of the \$45M in State Aid for terminal projects, approximately \$38.022M has been reimbursed to date, with \$6.977M remaining to seek.



Debt Service & Passenger Facility Charges (PFC)

DEBT SERVICE — BANK OF ND PARKING LOAN

	YTD Actual	FY Budget	% of Budget
Interest Payments	\$374,842	\$750,000	50.0%
Principal Payments	\$1,191,350	\$1,209,407	98.5%
Total Debt Service	\$1,566,192	\$1,959,407	79.9%

Authorized Amount: \$40,000,000

Drawn to Date: \$39,451,835- will be fully drawn in July 2026.

Undrawn Capacity: \$548,165

Outstanding Balance: \$38,111,474

Next Payment: November 2026 (interest only)

Life-of-Loan Debt Service Paid: \$3,209,261

PASSENGER FACILITY CHARGE (PFC) COLLECTIONS

	June	YTD (Jan-June)	Budget YTD
PFC Revenue	\$213,946	\$1,264,925	\$1,225,000
Net PFC Income (YTD vs. Budget)		+\$39,925	

PFC collections are running +3.3% ahead of budget on a YTD basis, supporting the airport's terminal and parking capital programs. March was the strongest month YTD at \$238,766.

Outlook & Board Focus



Near Term (1-3 months)

Monitor operating account trends to distinguish seasonal vs. ongoing shifts. Watch for signs of economic slowdown and continue to sustain non-aeronautical revenue growth.



Key Risk

Additional funding sources are being identified for capital projects planned in 2027 and beyond, as current revenue streams alone will not fully cover the pipeline.



Board Action Needed

Approve 2027 Budget no later than September board meeting.
Staff will continue to provide monthly updates on operating performance, capital projects, and debt service.

Questions & Discussion

Municipal Airport Authority of the City of Fargo, North Dakota
Statement of Financial Position
As of Jun 30, 2026

	Total	
	As of Jun 30, 2026	As of Jun 30, 2025 (PY)
Assets		
Current Assets		
Bank Accounts		
102.10-01 FIBT Main Operating Checking	17,925,395.20	45,694,088.21
102.10-01.01 Capital Construction (In Operating)	15,000,000.00	
102.10-01.02 Parking (In Operating)	7,100,000.00	
Total for 102.10-01 FIBT Main Operating Checking	\$40,025,395.20	\$45,694,088.21
102.10-02 Capital Parking Savings (#4088 MM)	5,330,089.42	7,355,693.69
102.10-11 Capital Construction (#5667/#5717)	7,026,828.25	2,957,873.07
102.10-12 Cash on Deposit (Payroll Holding Acct)	132,337.43	132,337.43
102.10-13 PFC Account (#9087/#9095)	214,596.82	206,333.13
102.10-14 Bank of North Dakota	1,090.13	31,752.84
102.10-15 FIBT CD	6,000,000.00	2,700,000.00
103.00-01 Bond Reserve Fund for BND Loan (#2877/ #2893)	1,109,224.97	724,679.65
104.00-00 Cash / City Cash Pool	\$0.00	\$0.00
Total for Bank Accounts	\$59,839,562.22	\$59,802,758.02
Accounts Receivable		
115.15-00 Accounts Receivable	\$0.00	39,010.69
115.20-00 Accounts Receivable / Year End Receivables	2,579,463.17	1,178,417.51
126.10-00 Intergovernmental A/R / Intergovernmental A/R	0.07	0.07
Total for Accounts Receivable	\$2,579,463.24	\$1,217,428.27
Other Current Assets		
108.10-00 Taxes Receivable / Delinquent Taxes	17,108.14	17,108.14
110.10 PFM Investments	\$0.00	2,282,062.30
110.20-00 Interest Receivable	\$0.00	164.06
111.20 Interest Receivable - Leases [GASB 87]	100,762.42	94,996.13
111.30 ST Lease Receivable [GASB 87]	1,128,321.19	882,834.11
130.50-00 Due From Other Funds - Enterprise Funds	-0.01	-0.01
143.10-00 Prepaid Items / Prepaid Insurance	84,581.21	172,024.89
143.10-01 Prepaid Items / Prepaid Expenses	61,761.55	86,806.15
180.10-00 Deferred Outflow / City Employees' Pension	\$0.00	\$0.00
180.20-00 Deferred Outflow / NDPERS Pension	640,907.00	1,400,406.00
180.30-00 Deferred Outflow / NDPERS OPEB	39,082.00	59,864.00
180.40-00 Deferred Outflow / NDPERS Law Pension	166,629.00	258,584.00
190.10-00 Net Pension Asset / City Employees' Pension	\$0.00	\$0.00
Misc Receivable	\$0.00	\$0.00
Undeposited Funds	\$0.00	\$0.00
Total for Other Current Assets	\$2,239,152.50	\$5,254,849.77
Total for Current Assets	\$64,658,177.96	\$66,275,036.06
Fixed Assets		
161.10-00 Land & Land Rights / Land	8,516,546.79	8,516,546.79
162.10-00 Buildings / Buildings	49,413,645.66	49,423,392.66
162.20-00 Buildings / Accum Depr - Building	-18,250,300.05	-17,118,814.08

	Total	
163.10-00 Improvements Other / Improvements Other	2,719,816.53	2,676,346.78
163.20-00 Improvements Other / Accum Depr - Other Improv	-1,856,516.53	-1,749,830.38
164.10-00 Machinery & Equipment / Machinery & Equipment	17,636,358.16	17,354,342.65
164.20-00 Machinery & Equipment / Accum Depr - M & E	-13,258,873.39	-12,465,813.03
165.10-00 Construction in Progress / Construction in Progress	142,686,235.70	49,900,218.08
168.10-00 Infrastructure / Infrastructure	148,431,810.12	146,550,673.41
168.20-00 Infrastructure / Accumulated Depreciation	-67,620,485.25	-65,488,575.67
Total for Fixed Assets	\$268,418,237.74	\$177,598,487.21
Other Assets		
121.30 LT Lease Receivable [GASB 87]	5,684,389.73	5,849,948.79
Total for Other Assets	\$5,684,389.73	\$5,849,948.79
Total for Assets	\$338,760,805.43	\$249,723,472.06
Liabilities and Equity		
Liabilities		
Current Liabilities		
Accounts Payable		
200.00-00 Accounts Payable / Accounts Payable	111,020.57	245,281.53
201.00-00 Payables / Vouchers Payable	\$0.00	\$0.00
201.10-00 Vouchers Payable / Accrued Vouchers Year End	\$0.00	\$0.00
206.10-00 Payables / Retainage	\$0.00	\$0.00
Total for Accounts Payable	\$111,020.57	\$245,281.53
Credit Cards		
201.00-09 Vouchers Payable / Credit Card Payable	\$0.00	43,355.73
201.00-11 Vouchers Payable / US Bank Credit Card Payable	78,769.53	
Total for Credit Cards	\$78,769.53	\$43,355.73
Other Current Liabilities		
202.10-00 Payroll Liabilities / Accrued Vouchers Year End	10,744.90	-5,226.82
202.10-01 Accrued Vouchers Year End / Airport YE Accrued Payroll	\$0.00	\$0.00
203.10-00 Payables / Compensated absences	283,658.09	240,656.06
206.10-01 Payables/Retainage	8,094,043.53	2,424,866.17
206.10-02 Deferred Inflow / Deferred Revenue	171,894.54	3,680.00
211.10 Deferred Inflows - Leases [GASB 87]	6,412,902.42	6,408,498.25
236.10-00 Payroll Liability / NDPERS Payable	38,641.29	27,699.65
236.20-00 Net Pension Liability / NDPERS Pension	1,635,105.00	1,997,017.00
236.40-00 Net Pension Liability / NDPERS Law Pension	-50,221.00	53,480.00
238.10-00 Deferred Inflow / City Employees' Pension	\$0.00	\$0.00
238.20-00 Deferred Inflow / NDPERS Pension	680,869.00	959,197.00
238.30-00 Deferred Inflow / NDPERS OPEB	27,163.00	14,568.00
238.40-00 Deferred Inflow / NDPERS Law Pension	228,633.00	263,372.00
239.30-00 Net OPEB Liability / NDPERS OPEB	87,839.00	107,635.00
251.00-00 Accrued Interest Payable	79,524.50	79,524.50
253.00-00 Encumbrances / Encumbrances	\$0.00	\$0.00
255.00-00 Encumbrances / Reserve for Encumbrances	\$0.00	\$0.00
Current Portion of LT Debt	666,970.00	666,970.00
Total for Other Current Liabilities	\$18,367,767.27	\$13,241,936.81
Total for Current Liabilities	\$18,557,557.37	\$13,530,574.07
Long-term Liabilities		
250.00-00 BND Loan	36,924,585.09	28,712,174.12

	Total	
Less Current Portion of LT Debt	-666,970.00	-666,970.00
Total for Long-term Liabilities	\$36,257,615.09	\$28,045,204.12
Total for Liabilities	\$54,815,172.46	\$41,575,778.19
Equity		
260.10-01 Contributed Capital / City of Fargo	4,154,569.00	4,154,569.00
260.10-02 Contributed Capital / FAA Grant in Aid	31,546,834.13	31,546,834.13
260.10-03 Contributed Capital / FAA Surplus Property	1,750.00	1,750.00
260.10-04 Contributed Capital / ND State Aeronautics	1,941,229.24	1,941,229.24
260.10-05 Contributed Capital / ND Air Guard Grant Aid	455,976.00	455,976.00
260.10-06 Contributed Capital / Other Govts	232,108.84	232,108.84
Opening Balance Equity	\$0.00	\$0.00
272.00-00 Retained Earnings	241,472,215.66	178,671,046.03
Net Revenue	4,140,950.10	-8,855,819.37
Total for Equity	\$283,945,632.97	\$208,147,693.87
Total for Liabilities and Equity	\$338,760,805.43	\$249,723,472.06

Accrual Basis Monday, July 27, 2026 12:19 PM GMT-05:00

Municipal Airport Authority of the City of Fargo, North Dakota
Statement of Activity by Department
January-June, 2026

	561	561-7004- Ops/Maint.	561-7005-Fire	561-7007- Police Dept.	Total for 561	Total	Budget	over Budget	% of Budget
Revenue									
360 Miscellaneous Revenue									
363.00 Rental Fees									
363.70 Rentals of Hangars & FBO									
7004-363.70-01 Rentals of Hangars & FBO / ABHN Partnership		932.40			932.40	932.40	932.40	0.00	100.0%
7004-363.70-02 Rentals of Hangars & FBO / Carousel Hangar		1,746.00			1,746.00	1,746.00	1,746.00	0.00	100.0%
7004-363.70-03 Rentals of Hangars & FBO / FAR North Aviation LLC		712.80			712.80	712.80	0.00	712.80	
7004-363.70-09 Rentals of Hangars & FBO / Hgr #3 Admin Office		3,104.72			3,104.72	3,104.72	9,469.44	-6,364.72	32.8%
7004-363.70-11 Rentals of Hangars & FBO / Fargo Air, Inc.		183.37			183.37	183.37	300.00	-116.63	61.1%
7004-363.70-14 Rentals of Hangars & FBO / Fargo Jet Center		435,073.56			435,073.56	435,073.56	280,999.98	154,073.58	154.8%
7004-363.70-17 Rentals of Hangars & FBO / J P Development NG Land		76,988.03			76,988.03	76,988.03	75,689.33	1,298.70	101.7%
7004-363.70-23 Rentals of Hangars & FBO / Francis Butler Hangar		1,272.60			1,272.60	1,272.60	1,272.60	0.00	100.0%
7004-363.70-29 Rentals of Hangars & FBO / Springer SGA Hangar		1,183.52			1,183.52	1,183.52	1,183.52	0.00	100.0%
7004-363.70-30 Rentals of Hangars & FBO / Fargo Jet - Hangar #4		8,395.52			8,395.52	8,395.52	25,606.38	-17,210.86	32.8%
7004-363.70-37 Rental of Hangars & FBO / ND Army National Guard		40,680.00			40,680.00	40,680.00	0.00	40,680.00	
7004-363.70-38 Rentals of Hangars & FBO / Fargo Jet - Hangar #3		8,395.52			8,395.52	8,395.52	25,606.38	-17,210.86	32.8%
7004-363.70-39 Rentals of Hangars & FBO / MACO Leasing, Inc		2,667.83			2,667.83	2,667.83	2,667.83	0.00	100.0%
7004-363.70-41 Rentals of Hangars & FBO / Schatz Fuel Flowage		654.06			654.06	654.06	1,100.00	-445.94	59.5%
7004-363.70-44 Rentals of Hangars & FBO / Group VI, LLC		9,351.90			9,351.90	9,351.90	4,675.98	4,675.92	200.0%
7004-363.70-45 Rentals of Hangars & FBO / Group VI, LLC Fuel Flowage		5,189.94			5,189.94	5,189.94	3,750.00	1,439.94	138.4%
7004-363.70-46 Rentals of Hangars & FBO / Spectrum Aeromed-Hangar#9		31,820.42			31,820.42	31,820.42	31,976.40	-155.98	99.5%
7004-363.70-49 Rentals of Hangars & FBO / Fargo Aircraft Maint.		13,943.91			13,943.91	13,943.91	11,500.02	2,443.89	121.3%
7004-363.70-51 Rentals of Hangars & FBO / Jeff Johnson Hangar		1,458.00			1,458.00	1,458.00	1,458.00	0.00	100.0%
7004-363.70-61 Rentals of Hangars & FBO / James P Roers Hangar		1,490.58			1,490.58	1,490.58	1,490.58	0.00	100.0%
7004-363.70-63 Rentals of Hangars & FBO / FJC - South Fuel Farm		4,304.60			4,304.60	4,304.60	2,152.32	2,152.28	200.0%
7004-363.70-64 Rental of Hangars & FBO / Magnum Electric Holdings, LLC		2,079.00			2,079.00	2,079.00	2,772.00	-693.00	75.0%
7004-363.70-66 Rentals of Hangars & FBO / Dakota Air, LLC		330.50			330.50	330.50	0.00	330.50	
Total for 363.70 Rentals of Hangars & FBO	\$0.00	\$651,958.78	\$0.00	\$0.00	\$651,958.78	\$651,958.78	\$486,349.16	\$165,609.62	134.1%
363.75 Scheduled Flight Fees									
7004-363.75-08 Scheduled Flight Fees / United Airlines		57,447.38			57,447.38	57,447.38	37,999.98	19,447.40	151.2%
7004-363.75-10 Scheduled Flight Fees / ALLEGIAN AIR		37,050.50			37,050.50	37,050.50	25,999.98	11,050.52	142.5%
7004-363.75-12 Scheduled Flight Fees / Frontier Airlines		6,995.65			6,995.65	6,995.65	9,000.00	-2,004.35	77.7%
7004-363.75-14 Scheduled Flight Fees / American Airlines		50,235.34			50,235.34	50,235.34	37,500.00	12,735.34	134.0%
7004-363.75-15 Scheduled Flight Fees / Delta Air Lines		63,938.28			63,938.28	63,938.28	48,499.98	15,438.30	131.8%
Total for 363.75 Scheduled Flight Fees	\$0.00	\$215,667.15	\$0.00	\$0.00	\$215,667.15	\$215,667.15	\$158,999.94	\$56,667.21	135.6%
363.80 Non-Scheduled Flight Fees									
7004-363.80-02 Non-Scheduled Flight Fees / Others Non-Scheduled		3,263.20			3,263.20	3,263.20	3,750.00	-486.80	87.0%
7004-363.80-03 Non-Scheduled Flight Fees / General Aviation Landings		17,798.88			17,798.88	17,798.88	19,000.02	-1,201.14	93.7%
7004-363.80-06 Non-Scheduled Flight Fees / Federal Express		16,086.99			16,086.99	16,086.99	42,499.98	-26,412.99	37.9%
7004-363.80-07 Non-Scheduled Flight Fees / United Parcel Service		31,961.72			31,961.72	31,961.72	40,000.02	-8,038.30	79.9%
Total for 363.80 Non-Scheduled Flight Fees	\$0.00	\$69,110.79	\$0.00	\$0.00	\$69,110.79	\$69,110.79	\$105,250.02	-\$36,139.23	65.7%
363.87 Building Rentals									
7004-363.87-01 Building Rentals / Syncd AI, LLC		1,285.20			1,285.20	1,285.20	0.00	1,285.20	
7004-363.87-02 Building Rentals / Airport Gift Shop		83,970.98			83,970.98	83,970.98	70,000.02	13,970.96	120.0%
7004-363.87-10 Building Rentals / Avis Rent a Car		118,085.23			118,085.23	118,085.23	145,999.98	-27,914.75	80.9%
7004-363.87-11 Building Rentals / Budget Rent A Car		54,164.84			54,164.84	54,164.84	75,000.00	-20,835.16	72.2%
7004-363.87-12 Building Rentals / Hertz Rent A Car		210,401.78			210,401.78	210,401.78	214,999.98	-4,598.20	97.9%
7004-363.87-13 Building Rentals / National Car Rental		314,605.54			314,605.54	314,605.54	240,000.00	74,605.54	131.1%
7004-363.87-14 Building Rentals / Enterprise Rent A Car		267,295.92			267,295.92	267,295.92	240,000.00	27,295.92	111.4%
7004-363.87-15 Building Rentals / Turo		13,143.40			13,143.40	13,143.40	0.00	13,143.40	
7004-363.87-20 Building Rentals / Sun Country Airlines		4,293.04			4,293.04	4,293.04	0.00	4,293.04	
7004-363.87-25 Building Rentals / Frontier Airlines		45,884.16			45,884.16	45,884.16	16,249.98	29,634.18	282.4%
7004-363.87-31 Building Rentals / ALLEGIAN AIR		146,732.28			146,732.28	146,732.28	36,499.98	110,232.30	402.0%
7004-363.87-34 Building Rentals / American Airlines		176,469.96			176,469.96	176,469.96	46,500.00	129,969.96	379.5%
7004-363.87-40 Building Rentals / FAA Airways Facility		8,704.86			8,704.86	8,704.86	0.00	8,704.86	100.0%
7004-363.87-47 Building Rentals / NorthStar Insurance		10,957.60			10,957.60	10,957.60	11,067.48	-109.88	99.0%
7004-363.87-51 Building Rentals / ARINC (Aeronautical Radio)		1,948.37			1,948.37	1,948.37	1,910.72	37.65	102.0%
7004-363.87-57 Building Rentals / United Airlines		188,948.67			188,948.67	188,948.67	51,000.00	137,948.67	370.5%
7004-363.87-59 Building Rentals / TSA - West Terminal		26,125.96			26,125.96	26,125.96	25,500.00	625.96	102.5%
7004-363.87-60 Building Rentals / Roger Tidd		950.40			950.40	950.40	967.20	-16.80	98.3%
7004-363.87-61 Building Rentals / Jetway - Misc Airlines		1,277.50			1,277.50	1,277.50	1,500.00	-222.50	85.2%
7004-363.87-62 Building Rentals / Terminal Use - Misc. Airline		2,577.82			2,577.82	2,577.82	0.00	2,577.82	
7004-363.87-66 Building Rentals / Spectrum Aeromed		24,532.90			24,532.90	24,532.90	24,654.36	-121.46	99.5%
7004-363.87-70 Building Rentals / Delta Air Lines		240,237.10			240,237.10	240,237.10	79,999.98	160,237.12	300.3%
7004-363.87-72 Building Rentals / CBM-Sky Dine Service		182,762.69			182,762.69	182,762.69	137,500.02	45,262.67	132.9%
7004-363.87-81 Building Rentals / ND American Legion Aux		2,732.40			2,732.40	2,732.40	2,780.70	-48.30	98.3%
7004-363.87-82 Building Rentals / Meadowlark Logistics		14,937.90			14,937.90	14,937.90	14,937.90	0.00	100.0%
7004-363.87-86 Building Rentals / American Legion Post #2		2,449.74			2,449.74	2,449.74	2,486.62	-37.08	98.5%
7004-363.87-91 Building Rentals / Bucks Trading Co.		3,590.40			3,590.40	3,590.40	3,608.58	-18.18	99.5%
Total for 363.87 Building Rentals	\$0.00	\$2,149,066.64	\$0.00	\$0.00	\$2,149,066.64	\$2,149,066.64	\$1,451,868.56	\$697,198.08	148.0%
363.90 Rental of Expansion Area									
7004-363.90-00 Rental Fees / Rental of Expansion Area		210,362.80			210,362.80	210,362.80	170,134.98	40,227.82	123.6%
7004-363.90-01 Rental of Expansion Area / MDC Inc.		25,896.18			25,896.18	25,896.18	25,896.18	0.00	100.0%
7004-363.90-02 Rental of Expansion Area / Auto-Bahn		376.92			376.92	376.92	1,185.00	-808.08	31.8%
7004-363.90-06 Rental of Expansion Area / Cass County		28,880.28			28,880.28	28,880.28	28,880.28	0.00	100.0%
7004-363.90-07 Rental of Expansion Area / UPS		33,066.24			33,066.24	33,066.24	33,017.88	48.36	100.1%

	561	561-7004- Ops/Maint.	561-7005-Fire	561-7007- Police Dept.	Total for 561	Total	Budget	over Budget	% of Budget
7004-363.90-08 Rental of Expansion Area / BE Airport Property		5,462.02			5,462.02	5,462.02	5,120.64	341.38	106.7%
7004-363.90-09 Rental of Expansion Area / MDC Fargo 2 - Corporate Air		7,816.08			7,816.08	7,816.08	7,816.08	0.00	100.0%
Total for 363.90 Rental of Expansion Area	\$0.00	\$311,860.52	\$0.00	\$0.00	\$311,860.52	\$311,860.52	\$272,051.04	\$39,809.48	114.6%
7004-363.88-01 Land Transport Facilities / SP Plus		5,136,906.88			5,136,906.88	5,136,906.88	4,511,267.52	625,639.36	113.9%
Total for 363.00 Rental Fees	\$0.00	\$8,534,570.76	\$0.00	\$0.00	\$8,534,570.76	\$8,534,570.76	\$6,985,786.24	\$1,548,784.52	122.2%
Total for 360 Miscellaneous Revenue	\$0.00	\$8,534,570.76	\$0.00	\$0.00	\$8,534,570.76	\$8,534,570.76	\$6,985,786.24	\$1,548,784.52	122.2%
370.00 Miscellaneous Income									
7004-370.10-00 Miscellaneous / Miscellaneous	0.02	304.40			304.42	304.42	250.02	54.40	121.8%
7004-370.10-01 Miscellaneous / Employee Parking		16,410.00			16,410.00	16,410.00	9,000.00	7,410.00	182.3%
7004-370.10-03 Miscellaneous / Advertising		47,569.00			47,569.00	47,569.00	27,499.98	20,069.02	173.0%
7004-370.10-04 Miscellaneous / Vending Commissions		6,651.70			6,651.70	6,651.70	6,499.98	151.72	102.3%
7004-370.10-06 Miscellaneous / Reimbursements		1,385.00			1,385.00	1,385.00	0.00	1,385.00	
7004-370.10-07 Miscellaneous / Card Key Deposits		1,580.00			1,580.00	1,580.00	14,500.02	-12,920.02	10.9%
7004-370.10-09 Miscellaneous / Reimbursement-Utilities		4,216.26			4,216.26	4,216.26	0.00	4,216.26	
7004-370.10-10 Miscellaneous / TNC fees (Uber/Lyft)		69,356.00			69,356.00	69,356.00	0.00	69,356.00	
Total for 370.00 Miscellaneous Income	\$0.02	\$147,472.36	\$0.00	\$0.00	\$147,472.38	\$147,472.38	\$57,750.00	\$89,722.38	255.4%
390 Transfer									
395.00 Operating Revenues							0	0	
7004-395.10-00 Operating Revenues									
7005-395.10-00.01 Operating Revenues / Operating Revenues Cargo			103,553.25		103,553.25	103,553.25	0.00	103,553.25	
Total for 7004-395.10-00 Operating Revenues	\$0.00	\$0.00	\$103,553.25	\$0.00	\$103,553.25	\$103,553.25	\$0.00	\$103,553.25	
7005-395.10-00 Operating Revenues / Operating Revenues			471,744.26		471,744.26	471,744.26	753,677.52	-281,933.26	62.6%
7007-395.10-00 Operating Revenues / Operating Revenue				198,290.60	198,290.60	198,290.60	297,535.92	-99,245.32	66.6%
Total for 395.00 Operating Revenues	\$0.00	\$0.00	\$575,297.51	\$198,290.60	\$773,588.11	\$773,588.11	\$1,051,213.44	-\$277,625.33	73.6%
Total for 390 Transfer	\$0.00	\$0.00	\$575,297.51	\$198,290.60	\$773,588.11	\$773,588.11	\$1,051,213.44	-\$277,625.33	73.6%
Total for Revenue	\$0.02	\$8,682,043.12	\$575,297.51	\$198,290.60	\$9,455,631.25	\$9,455,631.25	\$8,094,749.68	\$1,360,881.57	116.8%
Gross Profit	\$0.02	\$8,682,043.12	\$575,297.51	\$198,290.60	\$9,455,631.25	\$9,455,631.25	\$8,094,749.68	\$1,360,881.57	116.8%
Expenditures									
493.11 Salaries									
7004-493.11 Airport									
7004-493.11-00 Public Airport / Full Time Staff		916,062.15			916,062.15	916,062.15	900,000.00	16,062.15	101.8%
7004-493.11-01 Full Time Staff / Full Time - Overtime		90,502.04			90,502.04	90,502.04	115,000.02	-24,497.98	78.7%
7004-493.14-00 Public Airport / Temporary/Seasonal		50,942.36			50,942.36	50,942.36	94,999.98	-44,057.62	53.6%
7004-493.14-01 Temporary/Seasonal / PartTime Seasonal OT		2,024.51			2,024.51	2,024.51	7,500.00	-5,475.49	27.0%
Total for 7004-493.11 Airport	\$0.00	\$1,059,531.06	\$0.00	\$0.00	\$1,059,531.06	\$1,059,531.06	\$1,117,500.00	-\$57,968.94	94.8%
7005-493.11 Fire									
7005-493.11-00 Full-Time Staff		408,006.37			408,006.37	408,006.37	424,999.98	-16,993.61	96.0%
7005-493.11-01 Full Time Staff - Full Time - Overtime		4,802.20			4,802.20	4,802.20	30,000.00	-25,197.80	16.0%
7005-493.11-05 OT Airfield Operations		\$0.00			\$0.00	\$0.00	\$4,999.98	-\$4,999.98	0.0%
7005-493.14-00 Public Airport / Temporary /Seasonal		\$0.00			\$0.00	\$0.00	\$0.00	\$0.00	
7005-493.14-01 Temporary/Seasonal / Temporary/Seasonal OT		\$0.00			\$0.00	\$0.00	\$0.00	\$0.00	
Total for 7005-493.11 Fire	\$0.00	\$0.00	\$412,808.57	\$0.00	\$412,808.57	\$412,808.57	\$469,999.96	-\$47,191.39	89.7%
7007-493.11 Police									
7007-493.11-00 Public Airport Full Time Staff				179,110.55	179,110.55	179,110.55	297,535.92	-118,425.37	60.2%
Total for 7007-493.11 Police	\$0.00	\$0.00	\$0.00	\$179,110.55	\$179,110.55	\$179,110.55	\$297,535.92	-\$118,425.37	60.2%
Total for 493.11 Salaries	\$0.00	\$1,059,531.06	\$412,808.57	\$179,110.55	\$1,651,450.18	\$1,651,450.18	\$1,875,035.88	-\$223,585.70	88.1%
493.20 Employee Benefits									
7004-493.20 Airport									
7004-493.20-01 Employee Benefits / Health Insurance		121,149.29			121,149.29	121,149.29	128,149.98	-7,000.69	94.5%
7004-493.20-03 Employee Benefits / Dental Insurance		5,590.35			5,590.35	5,590.35	6,600.00	-1,009.65	84.7%
7004-493.20-04 Employee Benefits / Long Term Disability		2,098.26			2,098.26	2,098.26	3,300.00	-1,201.74	63.6%
7004-493.20-05 Employee Benefits / Auto Allowance		844.73			844.73	844.73	1,000.02	-155.29	84.5%
7004-493.21-01 Employee Benefits / FICA 6.2%		65,743.44			65,743.44	65,743.44	70,122.00	-4,378.56	93.8%
7004-493.21-02 Employee Benefits / Medicare 1.45%		15,375.45			15,375.45	15,375.45	16,399.50	-1,024.05	93.8%
7004-493.22-04 Pension Benefits / NDPERS Pension		76,464.05			76,464.05	76,464.05	81,000.00	-4,535.95	94.4%
7004-493.25-00 Public Airport / Workers Compensation		5,514.30			5,514.30	5,514.30	7,000.02	-1,485.72	78.8%
Total for 7004-493.20 Airport	\$0.00	\$292,779.87	\$0.00	\$0.00	\$292,779.87	\$292,779.87	\$313,571.52	-\$20,791.65	93.4%
7005-493.20 Fire									
7005-493.20-01 Employee Benefits - Health Insurance		70,911.47			70,911.47	70,911.47	76,450.02	-5,538.55	92.8%
7005-493.20-03 Employee Benefits - Dental Insurance		2,447.20			2,447.20	2,447.20	2,749.98	-302.78	89.0%
7005-493.20-04 Employee Benefits - Long Term Disability		819.85			819.85	819.85	1,650.00	-830.15	49.7%
7005-493.21-01 Employee Benefits - FICA 6.2%		25,594.04			25,594.04	25,594.04	28,519.98	-2,925.94	89.7%
7005-493.21-02 Employee Benefits - Medicare 1.45%		5,985.62			5,985.62	5,985.62	6,670.02	-684.40	89.7%
7005-493.22-04 Pension Benefits - NDPERS Pension		40,179.62			40,179.62	40,179.62	45,000.00	-4,820.38	89.3%
7005-493.25-00 Public Airport - Workers Compensation		5,242.54			5,242.54	5,242.54	4,999.98	242.56	104.9%
Total for 7005-493.20 Fire	\$0.00	\$0.00	\$151,180.34	\$0.00	\$151,180.34	\$151,180.34	\$166,039.98	-\$14,859.64	91.1%
Total for 493.20 Employee Benefits	\$0.00	\$292,779.87	\$151,180.34	\$0.00	\$443,960.21	\$443,960.21	\$479,611.50	-\$35,651.29	92.6%
493.33 Other Services									
7004-493.33 Other Services Airport									
7004-493.33-20 Other Services / Accounting Services		88,205.57			88,205.57	88,205.57	89,500.02	-1,294.45	98.6%
7004-493.33-25 Other Services / Legal Services		43,300.00			43,300.00	43,300.00	37,500.00	5,800.00	115.5%
7004-493.33-80 Other Services / Security Services		101,263.58			101,263.58	101,263.58	109,999.98	-8,736.40	92.1%
7004-493.38-85 Other Services / Parking Management		759,566.88			759,566.88	759,566.88	766,915.50	-7,348.62	99.0%
7004-493.38-90 Other Services / Warranty Expense		5,101.50			5,101.50	5,101.50	5,101.50	0.00	100.0%
7004-493.38-91 Other Service / Software Expense		7,420.80			7,420.80	7,420.80	7,420.80	0.00	100.0%
7004-493.38-99 Other Services / Other Services		105,208.88			105,208.88	105,208.88	112,500.00	-7,291.12	93.5%
Total for 7004-493.33 Other Services Airport	\$0.00	\$1,110,067.21	\$0.00	\$0.00	\$1,110,067.21	\$1,110,067.21	\$1,128,937.80	-\$18,870.59	98.3%
7005-493.33 Other Services Fire									
7005-493.38-99 Other Services - Other Services			6,924.00		6,924.00	6,924.00	6,499.98	424.02	106.5%
Total for 7005-493.33 Other Services Fire	\$0.00	\$0.00	\$6,924.00	\$0.00	\$6,924.00	\$6,924.00	\$6,499.98	\$424.02	106.5%

	561	561-7004- Ops/Maint.	561-7005-Fire	561-7007- Police Dept.	Total for 561	Total	Budget	over Budget	% of Budget
Total for 493.33 Other Services	\$0.00	\$1,110,067.21	\$6,924.00	\$0.00	\$1,116,991.21	\$1,116,991.21	\$1,135,437.78	-\$18,446.57	98.4%
493.41 Utility Services									
7004-493.41-05 Utility Services / Water and Sewer		29,469.63			29,469.63	29,469.63	25,500.00	3,969.63	115.6%
Total for 493.41 Utility Services	\$0.00	\$29,469.63	\$0.00	\$0.00	\$29,469.63	\$29,469.63	\$25,500.00	\$3,969.63	115.6%
493.42 Cleaning Services									
7004-493.42-05 Cleaning Services / Custodial Services		2,640.00			2,640.00	2,640.00	3,750.00	-1,110.00	70.4%
7004-493.42-15 Cleaning Services / Garbage Pickup		11,424.01			11,424.01	11,424.01	10,000.02	1,423.99	114.2%
7004-493.42-20 Cleaning Services / Snow Clearing		13,745.00			13,745.00	13,745.00	17,500.02	-3,755.02	78.5%
Total for 493.42 Cleaning Services	\$0.00	\$27,809.01	\$0.00	\$0.00	\$27,809.01	\$27,809.01	\$31,250.04	-\$3,441.03	89.0%
493.43 Repairs & Maintenance									
7004-493.43 R&M Airport									
7004-493.43-10 Repair and Maintenance / Building Repairs		41,322.22			41,322.22	41,322.22	246,750.00	-205,427.78	16.7%
7004-493.43-20 Repair and Maintenance / General Equipment Repair		122,896.70			122,896.70	122,896.70	100,000.02	22,896.68	122.9%
7004-493.43-50 Repair and Maintenance / Maintenance Service Cont.		43,292.31			43,292.31	43,292.31	87,499.98	-44,207.67	49.5%
7004-493.43-60 Repair and Maintenance / Other Repairs		15,600.24			15,600.24	15,600.24	97,999.98	-82,399.74	15.9%
Total for 7004-493.43 R&M Airport	\$0.00	\$223,111.47	\$0.00	\$0.00	\$223,111.47	\$223,111.47	\$532,249.98	-\$309,138.51	41.9%
7005-493.43 R&M Fire									
7005-493.43-20 Repair and Maintenance - General Equipment Repair		9,932.84	75.90		10,008.74	10,008.74	25,000.02	-14,991.28	40.0%
7005-493.43-50 Repair and Maintenance / Maintenance Service Cont.		571.55	749.86		1,321.41	1,321.41	0.00	1,321.41	
Total for 7005-493.43 R&M Fire	\$0.00	\$10,504.39	\$825.76	\$0.00	\$11,330.15	\$11,330.15	\$25,000.02	-\$13,669.87	45.3%
Total for 493.43 Repairs & Maintenance	\$0.00	\$233,615.86	\$825.76	\$0.00	\$234,441.62	\$234,441.62	\$557,250.00	-\$322,808.38	42.1%
493.44 Rentals									
7004-493.44-20 Rentals / Equipment & Vehicle Rent		954.00			954.00	954.00	7,500.00	-6,546.00	12.7%
Total for 493.44 Rentals	\$0.00	\$954.00	\$0.00	\$0.00	\$954.00	\$954.00	\$7,500.00	-\$6,546.00	12.7%
493.52 Insurance									
7004-493.52 Insurance Airport									
7004-493.52-10 Insurance / Property Insurance		20,420.00			20,420.00	20,420.00	160,000.00	-129,580.00	13.6%
7004-493.52-20 Insurance / Automobile Liability		8,605.00			8,605.00	8,605.00	11,000.00	-2,395.00	78.2%
7004-493.52-30 Insurance / General Liability		107,954.30			107,954.30	107,954.30	115,000.00	-7,045.70	93.9%
Total for 7004-493.52 Insurance Airport	\$0.00	\$136,979.30	\$0.00	\$0.00	\$136,979.30	\$136,979.30	\$276,000.00	-\$139,020.70	49.6%
7005-493.52 Insurance Fire									
7005-493.52-20 Insurance - Automobile Liability			4,191.00		4,191.00	4,191.00	5,000.00	-809.00	83.8%
7005-493.52-30 Insurance / General Liability			351.00		351.00	351.00	0.00	351.00	
Total for 7005-493.52 Insurance Fire	\$0.00	\$0.00	\$4,542.00	\$0.00	\$4,542.00	\$4,542.00	\$5,000.00	-\$458.00	90.8%
Total for 493.52 Insurance	\$0.00	\$136,979.30	\$4,542.00	\$0.00	\$141,521.30	\$141,521.30	\$281,000.00	-\$139,478.70	50.4%
493.53 Communications									
7004-493.53 Communications Airport									
7004-493.53-10 Communications / Regular Phone Service		1,340.11			1,340.11	1,340.11	1,750.02	-409.91	76.6%
7004-493.53-20 Communications / Cellular Phone Service		187.18			187.18	187.18	300.00	-112.82	62.4%
Total for 7004-493.53 Communications Airport	\$0.00	\$1,527.29	\$0.00	\$0.00	\$1,527.29	\$1,527.29	\$2,050.02	-\$522.73	74.5%
7005-493.53 Communications Fire									
7005-493.53-10 Communications - Regular Phone Service		316.72			316.72	316.72	349.98	-33.26	90.5%
Total for 7005-493.53 Communications Fire	\$0.00	\$316.72	\$0.00	\$0.00	\$316.72	\$316.72	\$349.98	-\$33.26	90.5%
Total for 493.53 Communications	\$0.00	\$1,844.01	\$0.00	\$0.00	\$1,844.01	\$1,844.01	\$2,400.00	-\$555.99	76.8%
493.54 Advertising & Printing									
7004-493.54 A&P Airport									
7004-493.54-10 Advertising / Legal Publications		84.36			84.36	84.36	1,000.02	-915.66	8.4%
7004-493.54-11 Advertising / Marketing		279,172.37			279,172.37	279,172.37	205,240.02	73,932.35	136.0%
Total for 7004-493.54 A&P Airport	\$0.00	\$279,256.73	\$0.00	\$0.00	\$279,256.73	\$279,256.73	\$206,240.04	\$73,016.69	135.4%
Total for 493.54 Advertising & Printing	\$0.00	\$279,256.73	\$0.00	\$0.00	\$279,256.73	\$279,256.73	\$206,240.04	\$73,016.69	135.4%
493.56 Travel & Education									
7004-493.56 Travel & Education Airport									
7004-493.56-60 In State Travel / In State Travel Expense		905.13			905.13	905.13	1,249.98	-344.85	72.4%
7004-493.57-60 Out of State Travel / Out of State Travel Exp		22,287.53			22,287.53	22,287.53	17,500.02	4,787.51	127.4%
7004-493.59-10 Education / Due & Membership Instate		1,250.00			1,250.00	1,250.00	1,900.02	-650.02	65.8%
7004-493.59-11 Education / Dues / Membership Outstate		23,080.00			23,080.00	23,080.00	15,000.00	8,080.00	153.9%
7004-493.59-20 Education / Seminar & Conf. Instate		3,178.00			3,178.00	3,178.00	1,750.02	1,427.98	181.6%
7004-493.59-21 Education / Seminar & Conf. Outstate		6,145.00			6,145.00	6,145.00	7,399.98	-1,254.98	83.0%
Total for 7004-493.56 Travel & Education Airport	\$0.00	\$56,845.66	\$0.00	\$0.00	\$56,845.66	\$56,845.66	\$44,800.02	\$12,045.64	126.9%
7005-493.56 Travel & Education Fire									
7005-493.57-60 Out of State Travel - Out of State Travel Exp			3,598.82		3,598.82	3,598.82	7,500.00	-3,901.18	48.0%
7005-493.59-11 Education - Dues / Membership Outstate			600.00		600.00	600.00	750.00	-150.00	80.0%
7005-493.59-20 Education - Seminar & Conf. Instate			400.00		400.00	400.00	1,750.02	-1,350.02	22.9%
7005-493.59-21 Education - Seminar & Conf. Outstate			750.00		750.00	750.00	2,400.00	-1,650.00	31.3%
7005-493.59-30 Education / Reference Materials		405.00	610.00		1,215.00	1,215.00	499.98	715.02	243.0%
Total for 7005-493.56 Travel & Education Fire	\$0.00	\$405.00	\$6,158.82	\$0.00	\$6,563.82	\$6,563.82	\$12,900.00	-\$6,336.18	50.8%
Total for 493.56 Travel & Education	\$0.00	\$57,250.66	\$6,158.82	\$0.00	\$63,409.48	\$63,409.48	\$57,700.02	\$5,709.46	109.9%
493.61 General Supplies									
7004-493.61 General Supplies Airport									
7004-493.61-10 General Supplies / Office Supplies		1,113.59			1,113.59	1,113.59	1,999.98	-886.39	55.7%
7004-493.61-20 General Supplies / Medical Supplies		178.88			178.88	178.88	900.00	-721.12	19.8%
7004-493.61-40 General Supplies / General Supplies		127,650.16			127,650.16	127,650.16	304,999.98	-177,349.82	41.9%
7004-493.61-45 General Supplies / Janitorial Supplies		76,130.51			76,130.51	76,130.51	67,500.00	8,630.51	112.8%
7004-493.61-50 General Supplies / Postage		766.63			766.63	766.63	1,500.00	-733.37	51.1%
Total for 7004-493.61 General Supplies Airport	\$0.00	\$205,839.77	\$0.00	\$0.00	\$205,839.77	\$205,839.77	\$376,899.96	-\$171,060.19	54.6%
7005-493.61 General Supplies Fire									
7005-493.61-40 General Supplies - General Supplies		76.67	9,615.27		9,691.94	9,691.94	13,500.00	-3,808.06	71.8%
7005-493.61-45 General Supplies - Janitorial Supplies			864.58		864.58	864.58	1,249.98	-385.40	69.2%
Total for 7005-493.61 General Supplies Fire	\$0.00	\$76.67	\$10,479.85	\$0.00	\$10,556.52	\$10,556.52	\$14,749.98	-\$4,193.46	71.6%
Total for 493.61 General Supplies	\$0.00	\$205,916.44	\$10,479.85	\$0.00	\$216,396.29	\$216,396.29	\$391,649.94	-\$175,253.65	55.3%

	561	561-7004- Ops/Maint.	561-7005-Fire	561-7007- Police Dept.	Total for 561	Total	Budget	over Budget	% of Budget
493.62 Energy									
7004-493.62 Energy Airport									
7004-493.62-10 Energy / Gasoline		5,362.07			5,362.07	5,362.07	10,000.02	-4,637.95	53.6%
7004-493.62-11 Energy / Diesel Fuel		32,575.14			32,575.14	32,575.14	55,000.02	-22,424.88	59.2%
7004-493.62-50 Energy / Natural Gas		67,204.67			67,204.67	67,204.67	97,500.00	-30,295.33	68.9%
7004-493.62-51 Energy / Electricity		215,155.34			215,155.34	215,155.34	356,250.00	-141,094.66	60.4%
7004-493.62-53 Energy / Heating Oil		7,302.67			7,302.67	7,302.67	4,999.98	2,302.69	146.1%
Total for 7004-493.62 Energy Airport	\$0.00	\$327,599.89	\$0.00	\$0.00	\$327,599.89	\$327,599.89	\$523,750.02	-\$196,150.13	62.5%
7005-493.62 Energy Fire									
7005-493.62-10 Energy - Gasoline			180.54		180.54	180.54	499.98	-319.44	36.1%
7005-493.62-11 Energy Diesel Fuel			572.83		572.83	572.83	3,000.00	-2,427.17	19.1%
Total for 7005-493.62 Energy Fire	\$0.00	\$0.00	\$753.37	\$0.00	\$753.37	\$753.37	\$3,499.98	-\$2,746.61	21.5%
Total for 493.62 Energy	\$0.00	\$327,599.89	\$753.37	\$0.00	\$328,353.26	\$328,353.26	\$527,250.00	-\$198,896.74	62.3%
493.64 Miscellaneous Expense									
493.65 Chemicals									
7004-493.65-50 Chemicals / Salt / Gravel / Salt for Roads		171,954.70			171,954.70	171,954.70	115,000.02	56,954.68	149.5%
7004-493.65-60 Chemicals / Salt / Gravel / Gravel & Aggregate		5,830.40			5,830.40	5,830.40	10,000.02	-4,169.62	58.3%
Total for 493.65 Chemicals	\$0.00	\$177,785.10	\$0.00	\$0.00	\$177,785.10	\$177,785.10	\$125,000.04	\$52,785.06	142.2%
7004-493.64 Clothing Airport									
7004-493.64-10 Clothing / Uniforms / Clothing		9,263.46			9,263.46	9,263.46	6,750.00	2,513.46	137.2%
Total for 7004-493.64 Clothing Airport	\$0.00	\$9,263.46	\$0.00	\$0.00	\$9,263.46	\$9,263.46	\$6,750.00	\$2,513.46	137.2%
7004-493.68-10 Miscellaneous		1,936.03			1,936.03	1,936.03	0.00	1,936.03	
7005-493.64 Clothing Fire									
7005-493.64-10 Clothing - Uniforms / Clothing			1,516.05		1,516.05	1,516.05	3,750.00	-2,233.95	40.4%
Total for 7005-493.64 Clothing Fire	\$0.00	\$0.00	\$1,516.05	\$0.00	\$1,516.05	\$1,516.05	\$3,750.00	-\$2,233.95	40.4%
7005-493.68-10 Miscellaneous / Miscellaneous			261.85		261.85	261.85	4,999.98	-4,738.13	5.2%
Total for 493.64 Miscellaneous Expense	\$0.00	\$186,984.59	\$1,777.90	\$0.00	\$190,762.49	\$190,762.49	\$140,500.02	\$50,262.47	135.8%
493.72 Capital Outlay									
7004-493.74 Capital Outlay Airport									
7004-493.74-10 Capital Outlay / Machinery & Equipment		155,686.39			155,686.39	155,686.39	150,000.00	5,686.39	103.8%
7004-493.74-11 Capital Outlay / Computer Equipment		6,025.00			6,025.00	6,025.00	1,249.98	4,775.02	482.0%
7004-493.74-12 Capital Outlay / Computer Software		1,679.75			1,679.75	1,679.75	499.98	1,179.77	336.0%
7004-493.74-30 Capital Outlay / Furniture & Fixtures		6,601.26			6,601.26	6,601.26	1,249.98	5,351.28	528.1%
7004-493.74-50 Capital Outlay / General Capital Outlay		16,255.61			16,255.61	16,255.61	49,999.98	-33,744.37	32.5%
Total for 7004-493.74 Capital Outlay Airport	\$0.00	\$186,248.01	\$0.00	\$0.00	\$186,248.01	\$186,248.01	\$202,999.92	-\$16,751.91	91.7%
7005-493.74 Capital Outlay Fire									
7005-493.74-10 Capital Outlay / Machinery & Equipment			3,250.00		3,250.00	3,250.00	10,000.02	-6,750.02	32.5%
7005-493.74-11 Capital Outlay / Computer Equipment			1,605.00		1,605.00	1,605.00	1,500.00	105.00	107.0%
Total for 7005-493.74 Capital Outlay Fire	\$0.00	\$0.00	\$4,855.00	\$0.00	\$4,855.00	\$4,855.00	\$11,500.02	-\$6,645.02	42.2%
Total for 493.72 Capital Outlay	\$0.00	\$186,248.01	\$4,855.00	\$0.00	\$191,103.01	\$191,103.01	\$214,499.94	-\$23,396.93	89.1%
7004-493.34 Technical Services Airport									
7004-493.34-10 Technical Services / Communication		4,628.39			4,628.39	4,628.39	14,230.02	-9,601.63	32.5%
7004-493.34-15 Technical Services / Computer Services		80,687.14			80,687.14	80,687.14	85,600.02	-4,912.88	94.3%
7004-493.34-30 Technical Services / Payroll Services		27,150.01			27,150.01	27,150.01	27,499.98	-349.97	98.7%
7004-493.34-34 Technical Services / TNC Expenses		3,391.40			3,391.40	3,391.40	0.00	3,391.40	
7004-493.34-35 Technical Services / Banking Services		200.35			200.35	200.35	1,249.98	-1,049.63	16.0%
Total for 7004-493.34 Technical Services Airport	\$0.00	\$116,057.29	\$0.00	\$0.00	\$116,057.29	\$116,057.29	\$128,580.00	-\$12,522.71	90.3%
7005-493.34 Technical Services Fire									
7005-493.34-10 Technical Services - Communication			920.00		920.00	920.00	1,600.02	-680.02	57.5%
7005-493.34-15 Technical Services - Computer Services			4,457.32		4,457.32	4,457.32	2,299.98	2,157.34	193.8%
7005-493.34-30 Technical Services - Payroll Service			9,082.13		9,082.13	9,082.13	10,500.00	-1,417.87	86.5%
Total for 7005-493.34 Technical Services Fire	\$0.00	\$0.00	\$14,459.45	\$0.00	\$14,459.45	\$14,459.45	\$14,400.00	\$59.45	100.4%
Total for Expenditures	\$0.00	\$4,254,363.56	\$614,765.06	\$179,110.55	\$5,048,239.17	\$5,048,239.17	\$6,075,805.16	-\$1,027,565.99	83.1%
Net Operating Revenue	\$0.02	\$4,427,679.56	-\$39,467.55	\$19,180.05	\$4,407,392.08	\$4,407,392.08	\$2,018,944.52	\$2,388,447.56	218.3%
Other Revenue									
7004-360.36-00 Interest Revenue / Interest on Airport Funds		580,483.14			580,483.14	580,483.14	220,999.98	359,483.16	262.7%
Total for Other Revenue	\$0.00	\$580,483.14	\$0.00	\$0.00	\$580,483.14	\$580,483.14	\$220,999.98	\$359,483.16	262.7%
Other Expenditures									
Unrealized Gain or Loss									
Total for Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Net Other Revenue	\$0.00	\$580,483.14	\$0.00	\$0.00	\$580,483.14	\$580,483.14	\$220,999.98	\$359,483.16	262.7%
Net Revenue	\$0.02	\$5,008,162.70	-\$39,467.55	\$19,180.05	\$4,987,875.22	\$4,987,875.22	\$2,239,944.50	\$2,747,930.72	222.7%

Accrual Basis Thursday, August 06, 2026 12:22 PM GMT-05:00

Municipal Airport Authority of the City of Fargo, North Dakota
CAPITAL ACCOUNT
January - June, 2026

	Jun 2026					Total				
	Actual	Budget	Remaining	% of Budget	% Remaining	Actual	Budget	Remaining	% of Budget	% Remaining
Income										
360 Miscellaneous Revenue			0.00			0.00	0.00	0.00		
363.00 Rental Fees			0.00			0.00	0.00	0.00		
363.70 Rentals of Hangars & FBO			0.00			0.00	0.00	0.00		
7004-363.70-01 Rentals of Hangars & FBO / ABHN Partnership		0.00	0.00			932.40	932.40	0.00	100.00%	0.00%
7004-363.70-02 Rentals of Hangars & FBO / Carousel Hangar	1,746.00	1,746.00	0.00	100.00%	0.00%	1,746.00	1,746.00	0.00	100.00%	0.00%
7004-363.70-03 Rentals of Hangars & FBO / FAR North Aviation LLC		0.00	0.00			712.80	0.00	-712.80		
7004-363.70-06 Rentals of Hangars & FBO / West Winds Condo Assn.		0.00	0.00			0.00	0.00	0.00		
7004-363.70-07 Rentals of Hangars & FBO / Fly High Condo Association		0.00	0.00			0.00	0.00	0.00		
7004-363.70-08 Rentals of Hangars & FBO / Big Blue Hangar Assn.		2,493.18	2,493.18	0.00%	100.00%	0.00	2,493.18	2,493.18	0.00%	100.00%
7004-363.70-09 Rentals of Hangars & FBO / Hgr #3 Admin Office		1,578.24	1,578.24	0.00%	100.00%	3,104.72	9,469.44	6,364.72	32.76%	67.21%
7004-363.70-10 Rentals of Hangars & FBO / Northwest Hangar		0.00	0.00			0.00	0.00	0.00		
7004-363.70-11 Rentals of Hangars & FBO / Fargo Air, Inc.	43.60	50.00	6.40	87.20%	12.80%	183.37	300.00	116.63	61.12%	38.88%
7004-363.70-14 Rentals of Hangars & FBO / Fargo Jet Center	71,534.81	46,853.33	-24,701.48	152.74%	-52.74%	435,073.56	280,999.98	-154,073.58	154.83%	-54.83%
7004-363.70-15 Rentals of Hangars & FBO / JP Development 3861 20th St		0.00	0.00			0.00	712.80	712.80	0.00%	100.00%
7004-363.70-16 Rentals of Hangars & FBO / Hamilton NGA Hangar		0.00	0.00			0.00	0.00	0.00		
7004-363.70-17 Rentals of Hangars & FBO / J.P. Development NG Land		0.00	0.00			79,988.03	75,689.33	-1,298.70	101.72%	-1.72%
7004-363.70-18 Rentals of Hangars & FBO / Paul Bernabucci T Hangar		0.00	0.00			0.00	0.00	0.00		
7004-363.70-23 Rentals of Hangars & FBO / Francis Butler Hangar		0.00	0.00			1,272.60	1,272.60	0.00	100.00%	0.00%
7004-363.70-28 Rentals of Hangars & FBO / Gerald Eid Hangar		0.00	0.00			0.00	0.00	0.00		
7004-363.70-29 Rentals of Hangars & FBO / Springer SGA Hangar	1,183.52	1,183.52	0.00	100.00%	0.00%	1,183.52	1,183.52	0.00	100.00%	0.00%
7004-363.70-30 Rentals of Hangar & FBO / Fargo Jet - Hangar #4		4,267.73	4,267.73	0.00%	100.00%	8,395.52	25,606.38	17,210.86	32.79%	67.21%
7004-363.70-31 Rentals of Hangars & FBO / Tom Nagle Hangar		0.00	0.00			0.00	0.00	0.00		
7004-363.70-34 Rentals of Hangars & FBO / B. Ness Igloo / Hangar		0.00	0.00			0.00	0.00	0.00		
7004-363.70-36 Rentals of Hangars & FBO / Northwest Aviation LLC		0.00	0.00			0.00	0.00	0.00		
7004-363.70-37 Rental of Hangars & FBO / ND Army National Guard	10,170.00	0.00	-10,170.00			40,880.00	0.00	-40,880.00		
7004-363.70-38 Rentals of Hangars & FBO / Fargo Jet - Hangar #3		4,267.73	4,267.73	0.00%	100.00%	8,395.52	25,606.38	17,210.86	32.79%	67.21%
7004-363.70-39 Rentals of Hangars & FBO / MACO Leasing, Inc		0.00	0.00			2,667.83	2,667.83	0.00	100.00%	0.00%
7004-363.70-40 Rentals of Hangars & FBO / Red River Aero		0.00	0.00			0.00	0.00	0.00		
7004-363.70-41 Rentals of Hangars & FBO / Schatz Fuel Flowage		0.00	0.00			654.06	1,100.00	445.94	59.46%	40.54%
7004-363.70-44 Rentals of Hangars & FBO / Group VI, LLC		779.33	779.33	0.00%	100.00%	9,351.90	4,675.98	-4,675.92	200.00%	-100.00%
7004-363.70-45 Rentals of Hangars & FBO / Group VI, LLC Fuel Flowage	900.00	625.00	-275.00	144.00%	-44.00%	5,189.94	3,750.00	-1,439.94	138.40%	-38.40%
7004-363.70-46 Rentals of Hangars & FBO / Spectrum Aeromed-Hangar#9	5,355.40	5,329.40	-26.00	100.49%	-0.49%	31,820.42	31,976.40	155.98	99.51%	0.49%
7004-363.70-48 Rentals of Hangars & FBO / Fargo Aircraft Maint.	3,260.50	1,916.67	-1,343.83	170.11%	-70.11%	13,943.91	11,500.02	-2,443.89	121.25%	-21.25%
7004-363.70-50 Rentals of Hangars & FBO / Fargo Aircraft Maintenance Fuel Farm Lease		0.00	0.00			0.00	0.00	0.00		
7004-363.70-51 Rentals of Hangars & FBO / Jeff Johnson Hangar		0.00	0.00			1,458.00	1,458.00	0.00	100.00%	0.00%
7004-363.70-52 Rentals of Hangars & FBO / 380 North		0.00	0.00			0.00	0.00	0.00		
7004-363.70-54 Rentals of Hangars & FBO / Flying K Properties		0.00	0.00			0.00	0.00	0.00		
7004-363.70-56 Rentals of Hangars & FBO / KFAR Hangar, LLC		0.00	0.00			0.00	0.00	0.00		
7004-363.70-57 Rentals of Hangars & FBO / Hangar 19, LLP		0.00	0.00			0.00	0.00	0.00		
7004-363.70-58 Rentals of Hangars & FBO / RV Newman Consulting LLP		0.00	0.00			0.00	0.00	0.00		
7004-363.70-59 Rentals of Hangars & FBO / Bloteky, Jim and Twyla		0.00	0.00			0.00	0.00	0.00		
7004-363.70-60 Rentals of Hangars & FBO / JP Development 1631 19 AVE		1,298.70	1,298.70	0.00%	100.00%	0.00	1,298.70	1,298.70	0.00%	100.00%
7004-363.70-61 Rentals of Hangars & FBO / James P Roers Hangar	1,490.58	1,490.58	0.00	100.00%	0.00%	1,490.58	1,490.58	0.00	100.00%	0.00%
7004-363.70-62 Rentals of Hangars & FBO / J.J. Wesley Hangar 1, LLC		0.00	0.00			0.00	0.00	0.00		
7004-363.70-63 Rentals of Hangars & FBO / FJC - South Fuel Farm		358.72	358.72	0.00%	100.00%	4,304.60	2,152.32	-2,152.28	200.00%	-100.00%
7004-363.70-64 Rental of Hangars & FBO / Magnum Electric Holdings, LLC		0.00	0.00			2,079.00	2,772.00	693.00	75.00%	25.00%
7004-363.70-65 Rental of Hangars & FBO / 4 Suns, LLP		1,056.67	1,056.67	0.00%	100.00%	0.00	6,340.02	6,340.02	0.00%	100.00%
7004-363.70-66 Rentals of Hangars & FBO / Dakota Air, LLC	130.50	-130.50	-130.50			330.50	0.00	-330.50		
Total 363.70 Rentals of Hangars & FBO	\$ 95,814.91	\$ 75,274.80	\$ -20,540.11	127.29%	-27.29%	\$ 651,993.78	\$ 497,193.86	\$ -154,799.92	131.13%	-31.13%
363.75 Scheduled Flight Fees			0.00			0.00	0.00	0.00		
7004-363.75-08 Scheduled Flight Fees / United Airlines	10,249.93	6,333.33	-3,916.60	161.84%	-61.84%	57,447.38	37,999.98	-19,447.40	151.18%	-51.18%
7004-363.75-10 Scheduled Flight Fees / ALLEGiant AIR	4,157.19	4,333.33	176.14	95.94%	4.06%	37,050.50	29,999.98	-11,050.52	142.50%	-42.50%
7004-363.75-12 Scheduled Flight Fees / Frontier Airlines	1,808.84	1,500.00	-108.84	107.26%	-7.26%	6,995.65	9,000.00	2,004.35	77.73%	22.27%
7004-363.75-14 Scheduled Flight Fees / American Airlines	7,346.60	6,250.00	-1,096.60	117.55%	-17.55%	50,235.34	37,500.00	-12,735.34	133.86%	-33.86%
7004-363.75-15 Scheduled Flight Fees / Delta Air Lines	11,451.14	8,083.33	-3,367.81	141.66%	-41.66%	63,938.28	48,499.98	-15,438.30	131.83%	-31.83%
Total 363.75 Scheduled Flight Fees	\$ 34,813.70	\$ 26,499.99	\$ -8,313.71	131.37%	-31.37%	\$ 215,657.15	\$ 158,999.94	\$ -56,657.21	135.64%	-35.64%
363.80 Non-Scheduled Flight Fees			0.00			0.00	0.00	0.00		
7004-363.80-02 Non-Scheduled Flight Fees / Others Non-Scheduled	826.61	625.00	-201.61	132.26%	-32.26%	3,263.20	3,750.00	486.80	87.02%	12.98%
7004-363.80-03 Non-Scheduled Flight Fees / General Aviation Landings	3,110.67	3,166.67	56.00	98.23%	1.77%	17,798.88	19,000.02	1,201.14	93.68%	6.32%
7004-363.80-06 Non-Scheduled Flight Fees / Federal Express	2,732.38	7,063.33	4,330.95	38.57%	61.43%	16,066.99	42,499.98	26,432.99	37.85%	62.15%
7004-363.80-07 Non-Scheduled Flight Fees / United Parcel Service	5,305.24	6,666.67	1,361.43	79.58%	20.42%	31,961.72	40,000.02	8,038.30	79.90%	20.10%
Total 363.80 Non-Scheduled Flight Fees	\$ 11,974.90	\$ 17,541.67	\$ -5,566.77	68.27%	31.73%	\$ 69,110.79	\$ 106,250.02	\$ -36,139.23	65.66%	34.34%
363.87 Building Rentals			0.00			0.00	0.00	0.00		
7004-363.87-01 Building Rentals / Syncd AI, LLC	642.60		-642.60			1,285.20	0.00	-1,285.20		
7004-363.87-02 Building Rentals / Airport Gift Shop	16,514.99	11,666.67	-4,847.42	141.55%	-41.55%	83,970.98	70,000.02	-13,970.96	119.96%	-19.96%
7004-363.87-10 Building Rentals / Avis Rent a Car	30,532.97	24,333.33	-6,199.64	125.48%	-25.48%	118,085.23	145,999.98	27,914.75	80.88%	19.12%
7004-363.87-11 Building Rentals / Budget Rent A Car	19,912.57	12,500.00	-7,412.57	159.30%	-59.30%	54,164.84	75,000.00	20,835.16	72.22%	27.78%
7004-363.87-12 Building Rentals / Hertz Rent A Car	60,425.20	35,833.33	-24,591.87	168.63%	-68.63%	210,401.78	214,999.98	4,598.20	97.86%	2.14%
7004-363.87-13 Building Rentals / National Car Rental	77,593.82	40,000.00	-37,593.82	193.98%	-93.98%	314,605.54	240,000.00	-74,605.54	131.09%	-31.09%
7004-363.87-14 Building Rentals / Enterprise Rent A Car	64,580.82	40,000.00	-24,580.82	161.45%	-61.45%	267,295.92	240,000.00	-27,295.92	111.37%	-11.37%
7004-363.87-15 Building Rentals / Turo	5,191.79		-5,191.79			13,143.40	0.00	-13,143.40		
7004-363.87-20 Building Rentals / Sun Country Airlines	390.97		-390.97			4,293.04	0.00	-4,293.04		
7004-363.87-25 Building Rentals / Frontier Airlines	7,647.36	2,708.33	-4,939.03	282.36%	-182.36%	45,884.16	16,249.98	-29,634.18	282.36%	-182.36%
7004-363.87-26 Building Rentals / Frontier Airlines (Jetway)		666.67	666.67	0.00%	100.00%	0.00	4,000.02	4,000.02	0.00%	100.00%
7004-363.87-27 Building Rentals / The Landline Company		0.00	0.00			0.00	0.00	0.00		
7004-363.87-31 Building Rentals / ALLEGiant AIR	23,958.84	6,083.33	-17,875.51	393.84%	-293.84%	146,732.28	36,499.98	-110,232.30	402.01%	-302.01%
7004-363.87-32 Building Rentals / ALLEGiant AIR (JETWAY)		1,500.00	1,500.00	0.00%	100.00%	0.00	9,000.00	9,000.00	0.00%	100.00%
7004-363.87-34 Building Rentals / American Airlines	29,411.66	7,750.00	-21,661.66	379.51%	-279.51%	176,469.96	46,500.00	-129,969.96	379.51%	-279.51%
7004-363.87-35 Building Rentals / American Airlines (Jetway)		3,000.00	3,000.00	0.00%	100.00%	0.00	18,000.00	18,000.00	0.00%	100.00%
7004-363.87-40 Building Rentals / FAA Airways Facility	1,450.81	1,450.81	0.00	100.00%	0.00%	8,704.86	8,704.86	0.00	100.00%	0.00%
7004-363.87-47 Building Rentals / NorthStar Insurance	1,862.90	1,844.58	-18.32	100.99%	-0.99%	10,957.60	11,067.48	109.88	99.01%	0.99%
7004-363.87-51 Building Rentals / ARINC (Aeronautical Radio)		0.00	0.00			1,948.37	1,910.72	-37.65	101.97%	-1.97%
7004-363.87-57 Building Rentals / United Airlines	31,402.65	8,500.00	-22,902.65	369.44%	-269.44%	188,948.67	51,000.00	-137,948.67	370.49%	-270.49%
7004-363.87-58 Building Rentals / United Airlines-Jetway		3,000.00	3,000.00	0.00%	100.00%	0.00	18,000.00	18,000.00	0.00%	100.00%
7004-363.87-59 Building Rentals / TSA - West Terminal	4,369.87	4,250.00	-119.87	102.82%	-2.82%	26,172.59	25,500.00	-672.59	102.64%	-2.64%
7004-363.87-60 Building Rentals / Roger Tied	158.40	161.20	2.80	98.26%	1.74%	950.40	967.20	16.80	98.26%	1.74%
7004-363.87-61 Building Rentals / Jetway - Misc Airlines	150.00	250.00	100.00	60.00%	40.00%	1,277.50	1,500.00	222.50	85.17%	14.83%
7004-363.87-62 Building Rentals / Terminal Use - Misc. Airline	531.60		-531.60			2,577.82	0.00	-2,577.82		
7004-363.87-66 Building Rentals / Spectrum Aeromed	4,129.30	4,109.08	-20.22	100.49%	-0.49%	24,532.90	24,654.36	121.46	99.51%	0.49%
7004-363.87-70 Building Rentals / Delta Air Lines	40,039.52	13,333.33	-26,706.19	300.30%	-200.30%	240,237.10	79,999.98	-160,237.12	300.30%	-200.30%
7004-363.87-71 Building Rentals / Delta Air Lines (Jetway)		1,416.67	1,416.67	0.00%	100.00%	0.00	8,500.02	8,500.02	0.00%	100.00%
7004-363.87-72 Building Rentals / CBM-Sky Dine Service	26,662.35	22,916.67	-3,745.68	125.07%	-25.07%	182,762.69	137,500.02	-45,262.67	132.92%	-32.92%
7004-363.87-81 Building Rentals / ND American Legion Aux	455.40	463.45	8.05	98.26%	1.74%	2,732.40	2,780.70	48.30	98.26%	

	Jun 2026					Total					
	Actual	Budget	Remaining	% of Budget	% Remaining	Actual	Budget	Remaining	% of Budget	% Remaining	
7004-363.90-08 Rental of Expansion Area / BE Airport Property	1,324.13	853.44	-170.69	120.00%	-20.00%	5,482.02	5,120.64	-361.38	106.87%	-6.87%	
7004-363.90-09 Rental of Expansion Area / MDC Fargo 2 - Corporate Air	1,302.68	1,302.68	0.00	100.00%	0.00%	7,816.08	7,816.08	0.00	100.00%	0.00%	
Total 363.90 Rental of Expansion Area	\$ 16,967.28	\$ 46,341.84	\$ 28,374.58	37.42%	62.58%	\$ 311,860.52	\$ 272,051.04	\$ 39,809.48	114.63%	-14.63%	
7004-363.88-01 Land Transport Facilities / SP Plus	694,342.88	751,877.92	57,535.04	92.35%	7.65%	5,136,906.88	4,511,287.52	-625,619.36	113.87%	-13.87%	
Total 363.00 Rental Fees	\$ 1,307,425.48	\$ 1,167,779.20	\$ 139,646.28	111.98%	-11.96%	\$ 8,534,617.39	\$ 7,054,130.98	\$ 1,480,486.41	120.99%	-20.99%	
Total 360 Miscellaneous Revenue	\$ 1,307,425.48	\$ 1,167,779.20	\$ 139,646.28	111.98%	-11.96%	\$ 8,534,617.39	\$ 7,054,130.98	\$ 1,480,486.41	120.99%	-20.99%	
370.00 Miscellaneous Income											
7004-370.10-00 Miscellaneous / Miscellaneous		41.67	41.67	0.00%	100.00%		304.42	250.02	-54.40	121.76%	-21.76%
7004-370.10-01 Miscellaneous / Employee Parking	300.00	1,500.00	1,200.00	20.00%	80.00%	16,410.00	9,000.00	-7,410.00	182.33%	-82.33%	
7004-370.10-02 Miscellaneous/Landline Boarding Fees		0.00	0.00				0.00	0.00			
7004-370.10-03 Miscellaneous / Advertising	25,567.32	4,583.33	-20,983.99	557.83%	-457.83%	47,569.00	27,499.98	-20,069.02	172.98%	-72.98%	
7004-370.10-04 Miscellaneous / Vending Commissions	2,000.00	1,083.33	-916.67	184.62%	-84.62%	6,651.70	6,499.98	-151.72	102.33%	-2.33%	
7004-370.10-06 Miscellaneous / Reimbursements	1,385.00	0.00	-1,385.00			1,385.00	0.00	-1,385.00			
7004-370.10-07 Miscellaneous / Card Key Deposits	260.00	2,416.67	2,156.67	10.78%	89.24%	1,610.00	14,500.02	12,890.02	11.10%	88.90%	
7004-370.10-09 Miscellaneous / Reimbursement-Utilities	1,144.20	0.00	-1,144.20			4,216.26	0.00	-4,216.26			
7004-370.10-10 Miscellaneous / TNC fees (Uber/Lyft)	1,528.00		-1,528.00			69,356.00	0.00	-69,356.00			
Total 370.00 Miscellaneous Income	\$ 32,184.52	\$ 9,625.00	\$ 22,559.52	334.38%	-234.38%	\$ 147,502.38	\$ 57,750.00	\$ 89,752.38	255.42%	-155.42%	
390 Transfer											
391.00 Transfer In											
7004-391.50-00 Transfer In / Enterprise Funds											
Total 391.00 Transfer In	\$ 0.00	\$ 0.00	\$ 0.00			\$ 4.39	\$ 0.00	\$ 4.39			
395.00 Operating Revenues											
7004-395.10-00 Operating Revenues											
7005-395.10-00.01 Operating Revenues / Operating Revenues Cargo	17,322.45		-17,322.45			103,553.25	0.00	-103,553.25			
Total 7004-395.10-00 Operating Revenues	\$ 17,322.45	\$ 0.00	\$ 17,322.45			\$ 103,553.25	\$ 0.00	\$ 103,553.25			
7005-395.10-00 Operating Revenues / Operating Revenues	76,722.39	125,612.92	48,890.53	61.08%	38.92%	471,744.26	753,677.52	281,933.26	62.59%	37.41%	
7007-395.10-00 Operating Revenues / Operating Revenue	32,948.38	40,589.32	16,640.94	66.44%	33.56%	198,290.60	297,535.92	99,245.32	66.64%	33.36%	
Total 395.00 Operating Revenues	\$ 126,993.22	\$ 176,202.24	\$ 48,209.02	72.48%	27.52%	\$ 773,588.11	\$ 1,051,213.44	\$ 277,625.33	73.59%	26.41%	
Total 390 Transfer	\$ 126,993.22	\$ 176,202.24	\$ 48,209.02	72.48%	27.52%	\$ 773,588.11	\$ 1,051,213.44	\$ 277,625.33	73.59%	26.41%	
Total Income	\$ 1,466,603.22	\$ 1,352,606.44	\$ 113,996.78	108.43%	-8.43%	\$ 9,455,703.49	\$ 8,163,094.42	\$ 1,292,609.07	115.83%	-15.83%	
Gross Profit	\$ 1,466,603.22	\$ 1,352,606.44	\$ 113,996.78	108.43%	-8.43%	\$ 9,455,703.49	\$ 8,163,094.42	\$ 1,292,609.07	115.83%	-15.83%	
Expenses											
493.11 Salaries											
7004-493.11 Airport											
7004-493.11-00 Public Airport / Full Time Staff	156,096.78	150,000.00	-6,096.78	104.06%	-4.06%	916,062.15	900,000.00	-16,062.15	101.78%	-1.78%	
7004-493.11-01 Full Time Staff / Full Time - Overtime	11,564.55	19,166.67	7,602.12	60.34%	39.66%	90,502.04	115,000.00	24,497.96	78.70%	21.30%	
7004-493.11-02 Full Time Staff / Full Time Banked Sick		2,250.00	2,250.00	0.00%	100.00%		13,500.00	13,500.00	0.00%	100.00%	
7004-493.11-05 Full Time Staff / OT Airfield Operations		0.00	0.00				0.00	0.00			
7004-493.14-00 Public Airport / Temporary/Seasonal	4,149.38	15,833.33	11,683.95	26.21%	73.79%	50,942.36	94,999.98	44,057.62	53.62%	46.38%	
7004-493.14-01 Temporary/Seasonal / Part/Time Seasonal OT	0.00	1,250.00	1,250.00	0.00%	100.00%	2,024.51	7,500.00	5,475.49	26.99%	73.01%	
Total 7004-493.11 Airport	\$ 171,810.71	\$ 186,500.00	\$ 16,689.29	91.15%	8.85%	\$ 1,059,531.06	\$ 1,131,000.00	\$ 71,468.94	93.68%	6.32%	
7005-493.11 Fire											
7005-493.11-00 Full-Time Staff	67,485.26	70,833.33	3,348.07	95.27%	4.73%	408,005.37	424,999.98	16,993.61	96.00%	4.00%	
7005-493.11-01 Full Time Staff - Full Time - Overtime	2,356.84	5,000.00	2,643.16	47.14%	52.86%	4,802.20	30,000.00	25,197.80	16.01%	83.99%	
7005-493.11-05 OT Airfield Operations	0.00	833.33	833.33	0.00%	100.00%	0.00	4,999.98	4,999.98	0.00%	100.00%	
7005-493.14-00 Public Airport / Temporary/Seasonal	0.00	0.00	0.00			0.00	0.00	0.00			
7005-493.14-01 Temporary/Seasonal / Temporary/Seasonal OT	0.00	0.00	0.00			0.00	0.00	0.00			
Total 7005-493.11 Fire	\$ 69,842.10	\$ 76,666.66	\$ 6,824.56	91.10%	8.90%	\$ 412,807.57	\$ 459,999.96	\$ 47,191.39	89.74%	10.26%	
7007-493.11 Police											
7007-493.11-00 Public Airport Full Time Staff	45,568.74	49,589.32	4,020.58	91.89%	8.11%	179,110.55	297,535.92	118,425.37	60.20%	39.80%	
Total 7007-493.11 Police	\$ 45,568.74	\$ 49,589.32	\$ 4,020.58	91.89%	8.11%	\$ 179,110.55	\$ 297,535.92	\$ 118,425.37	60.20%	39.80%	
Total 493.11 Salaries	\$ 287,221.55	\$ 314,755.98	\$ 27,534.43	91.25%	8.75%	\$ 1,651,450.18	\$ 1,888,535.88	\$ 237,085.70	87.45%	12.55%	
493.20 Employee Benefits											
7004-493.20 Airport											
7004-493.20-01 Employee Benefits / Health Insurance	21,734.00	21,358.33	-375.67	101.76%	-1.76%	121,149.29	128,144.98	7,000.69	94.54%	5.46%	
7004-493.20-03 Employee Benefits / Dental Insurance	984.30	1,100.00	115.70	89.48%	10.52%	5,590.35	6,600.00	1,009.65	84.70%	15.30%	
7004-493.20-04 Employee Benefits / Long Term Disability	400.42	550.00	149.58	72.80%	27.20%	2,098.26	3,300.00	1,201.74	63.58%	36.42%	
7004-493.20-05 Employee Benefits / Auto Allowance	138.48	166.67	28.19	83.09%	16.91%	844.73	1,000.02	155.29	84.47%	15.53%	
7004-493.20-07 Employee Benefits / Cellphone Allowance		0.00	0.00				0.00	0.00			
7004-493.21-01 Employee Benefits / FICA 6.2%	10,660.86	11,687.00	1,026.14	91.22%	8.78%	65,743.44	70,122.00	4,378.56	93.76%	6.24%	
7004-493.21-02 Employee Benefits / Medicare 1.45%	2,493.27	2,733.25	239.98	91.22%	8.78%	15,375.45	16,399.98	1,024.53	93.76%	6.24%	
7004-493.22-01 Pension Benefits / City Pension 5.5%	0.00	0.00	0.00			0.00	0.00	0.00			
7004-493.22-02 Pension Benefits / Safety Non Medicare 11.7%	0.00	0.00	0.00			0.00	0.00	0.00			
7004-493.22-04 Pension Benefits / NDPERS Pension	13,380.93	13,500.00	119.07	99.12%	0.88%	76,464.05	81,000.00	4,535.95	94.40%	5.60%	
7004-493.24-00 Public Airport / Unemployment Compensation		833.33	833.33	0.00%	100.00%	0.00	4,999.98	4,999.98	0.00%	100.00%	
7004-493.25-00 Public Airport / Workers Compensation	858.08	1,166.67	308.59	73.55%	26.45%	5,514.30	7,000.02	1,485.72	78.78%	21.22%	
Total 7004-493.20 Airport	\$ 50,560.34	\$ 53,025.25	\$ 2,464.91	95.40%	4.60%	\$ 292,779.87	\$ 318,571.50	\$ 25,791.63	91.90%	8.10%	
7005-493.20 Fire											
7005-493.20-01 Employee Benefits - Health Insurance	14,083.90	12,741.67	-1,342.23	110.53%	-10.53%	70,911.47	76,450.02	5,538.55	92.76%	7.24%	
7005-493.20-03 Employee Benefits - Dental Insurance	437.00	458.33	21.33	95.35%	4.65%	2,447.20	2,749.98	302.78	88.99%	11.01%	
7005-493.20-04 Employee Benefits - Long Term Disability	146.99	275.00	128.01	53.45%	46.55%	819.85	1,650.00	830.15	49.69%	50.31%	
7005-493.21-01 Employee Benefits - FICA 6.2%	4,330.22	4,753.33	423.11	91.10%	8.90%	25,594.04	28,519.98	2,925.94	89.74%	10.26%	
7005-493.21-02 Employee Benefits - Medicare 1.45%	1,012.71	1,111.67	98.96	91.10%	8.90%	5,985.62	6,670.02	684.40	89.74%	10.26%	
7005-493.22-04 Pension Benefits - NDPERS Pension	6,653.23	7,500.00	846.77	88.71%	11.29%	40,179.62	45,000.00	4,820.38	89.29%	10.71%	
7005-493.24-00 Public Airport/Unemployment Compensation		125.00	125.00	0.00%	100.00%	0.00	750.00	750.00	0.00%	100.00%	
7005-493.25-00 Public Airport - Workers Compensation	887.01	833.33	-53.68	106.44%	-6.44%	5,242.54	4,999.98	-242.56	104.85%	-4.85%	
Total 7005-493.20 Fire	\$ 27,551.06	\$ 27,798.33	\$ 247.27	99.11%	0.89%	\$ 161,180.34	\$ 166,789.98	\$ 5,609.64	96.64%	3.36%	
Total 493.20 Employee Benefits	\$ 78,201.40	\$ 80,893.58	\$ 2,692.18	96.67%	3.33%	\$ 443,960.21	\$ 485,361.48	\$ 41,401.27	91.47%	8.53%	
493.33 Other Services											
7004-493.33 Other Services Airport											
7004-493.33-20 Other Services / Accounting Services	1,861.13	14,916.67	13,055.54	12.48%	87.52%	88,205.57	89,500.00	1,294.43	98.55%	1.45%	
7004-493.33-25 Other Services / Legal Services	13,450.00	6,250.00	-7,200.00	215.20%	-115.20%	43,300.00	37,500.00	-5,800.00	115.47%	-15.47%	
7004-493.33-40 Other Services / Security Services	17,527.28	18,333.33	806.05	95.60%	4.40%	101,263.58	109,999.98	8,736.40	92.06%	7.94%	
7004-493.36-85 Other Services / Parking Management	108,271.43	127,819.25	19,547.82	84.71%	15.29%	759,566.88	766,915.50	7,348.62	99.04%	0.96%	
7004-493.38-90 Other Services / Warranty Expense	850.25	850.25	0.00	100.00%	0.00%	5,101.50	5,101.50	0.00	100.00%	0.00%	
7004-493.38-91 Other Services / Software Expense	1,236.80	1,236.80	0.00	100.00%	0.00%	7,420.80	7,420.80	0.00	100.00%	0.00%	
7004-493.38-99 Other Services / Other Services	44,549.46	18,750.00	-25,799.46	237.60%	-137.60%	105,208.88	112,500.00	7,291.12	93.52%	6.48%	
Total 7004-493.33 Other Services Airport	\$ 187,746.35	\$ 168,156.30	\$ 409.95	98.78%	0.22%	\$ 1,110,067.21	\$ 1,128,937.80	\$ 18,870.59	98.33%	1.67%	
7005-493.33 Other Services Fire											
7005-493.38-05 Other Services - Repair Services		1,250.00	1,250.00	0.00%	100.00%		7,500.00	7,500.00	0.00%	100.00%	
7005-493.38-99 Other Services - Other Services	2,506.00	1,063.33	-1,422.67	231.32%	-131.32%	6,924.00	6,499.98	-424.02	106.52%	-6.52%	
Total 7005-493.33 Other Services Fire	\$ 2,506.00	\$ 2,333.33	\$ 172.67	107.40%	-7.40%	\$ 6,924.00	\$ 13,999.98	\$ 7,075.98	49.46%	50.54%	
Total 493.33 Other Services	\$ 190,252.35	\$ 190,489.63	\$ 237.28	99.88%	0.12%	\$ 1,116,991.21	\$ 1,142,937.78	\$ 25,946.57	97.73%	2.27%	
493.41 Utility Services											
7004-493.41-05 Utility Services / Water and Sewer	3,261.92	4,250.00	988.08	76.75%	23.25%	29,469.63	25,500.00	-3,969.63	115.57%	-15.57%	
Total 493.41 Utility Services	\$ 3,261.92	\$ 4,250.00	\$ 988.08	76.75%	23.25%	\$ 29,469.63					

	Jun 2026					Total					
	Actual	Budget	Remaining	% of Budget	% Remaining	Actual	Budget	Remaining	% of Budget	% Remaining	
7005-493.43-50 Repair and Maintenance / Maintenance Service Cont.			0.00			1,321.41	0.00	-1,321.41			
Total 7005-493.43 R&M Fire	\$ 0.00	\$ 4,166.67	\$ 4,166.67	0.00%	100.00%	\$ 11,330.15	\$ 25,000.02	\$ 13,669.87	45.32%	54.68%	
Total 493.43 Repairs & Maintenance	\$ 19,860.70	\$ 93,125.00	\$ 73,464.30	21.11%	78.89%	\$ 234,441.62	\$ 558,750.00	\$ 324,308.38	41.96%	58.04%	
493.44 Rentals			0.00			0.00	0.00	0.00			
7004-493.44-20 Rentals / Equipment & Vehicle Rent	596.00	1,250.00	654.00	47.68%	52.32%	954.00	7,500.00	6,546.00	12.72%	87.28%	
Total 493.44 Rentals	\$ 596.00	\$ 1,250.00	\$ 654.00	47.68%	52.32%	\$ 954.00	\$ 7,500.00	\$ 6,546.00	12.72%	87.28%	
493.52 Insurance			0.00			0.00	0.00	0.00			
7004-493.52 Insurance Airport			0.00			0.00	0.00	0.00			
7004-493.52-10 Insurance / Property Insurance		0.00	0.00			20,420.00	150,000.00	129,580.00	13.61%	86.39%	
7004-493.52-20 Insurance / Automobile Liability		0.00	0.00			8,605.00	11,000.00	2,395.00	78.23%	21.77%	
7004-493.52-30 Insurance / General Liability		0.00	0.00			107,954.30	115,000.00	7,045.70	93.87%	6.13%	
Total 7004-493.52 Insurance Airport	\$ 0.00	\$ 0.00	\$ 0.00			\$ 136,979.30	\$ 276,000.00	\$ 139,020.70	49.63%	50.37%	
7005-493.52 Insurance Fire			0.00			0.00	0.00	0.00			
7005-493.52-20 Insurance - Automobile Liability		0.00	0.00			4,191.00	5,000.00	809.00	83.82%	16.18%	
7005-493.52-30 Insurance / General Liability		0.00	0.00			351.00	0.00	-351.00			
Total 7005-493.52 Insurance Fire	\$ 0.00	\$ 0.00	\$ 0.00			\$ 4,542.00	\$ 5,000.00	\$ 458.00	90.84%	9.16%	
Total 493.52 Insurance	\$ 0.00	\$ 0.00	\$ 0.00			\$ 141,521.30	\$ 281,000.00	\$ 139,478.70	50.36%	49.64%	
493.53 Communications			0.00			0.00	0.00	0.00			
7004-493.53 Communications Airport			0.00			0.00	0.00	0.00			
7004-493.53-10 Communications / Regular Phone Service	215.23	291.67	76.44	73.79%	26.21%	1,340.11	1,750.02	409.91	76.58%	23.42%	
7004-493.53-20 Communications / Cellular Phone Service	31.47	50.00	18.53	62.94%	37.06%	187.18	300.00	112.82	62.39%	37.61%	
7004-493.53-30 Communications / Radio Systems		83.33	83.33	0.00%	100.00%	0.00	499.98	499.98	0.00%	100.00%	
7004-493.53-60 Communications / Other Communications		250.00	250.00	0.00%	100.00%	0.00	1,500.00	1,500.00	0.00%	100.00%	
Total 7004-493.53 Communications Airport	\$ 246.70	\$ 675.00	\$ 428.30	36.55%	63.45%	\$ 1,527.29	\$ 4,050.00	\$ 2,522.71	37.71%	62.29%	
7005-493.53 Communications Fire			0.00			0.00	0.00	0.00			
7005-493.53-10 Communications - Regular Phone Service	53.31	58.33	5.02	91.39%	8.61%	316.72	349.98	33.26	90.50%	9.50%	
Total 7005-493.53 Communications Fire	\$ 53.31	\$ 58.33	\$ 5.02	91.39%	8.61%	\$ 316.72	\$ 349.98	\$ 33.26	90.50%	9.50%	
Total 493.53 Communications	\$ 300.01	\$ 733.33	\$ 433.32	40.91%	59.09%	\$ 1,844.01	\$ 4,399.98	\$ 2,555.97	41.91%	58.09%	
493.54 Advertising & Printing			0.00			0.00	0.00	0.00			
7004-493.54 A&P Airport			0.00			0.00	0.00	0.00			
7004-493.54-10 Advertising / Legal Publications	84.36	166.67	82.31	50.61%	49.39%	84.36	1,000.02	915.66	8.44%	91.56%	
7004-493.54-11 Advertising / Marketing	16,063.11	34,206.67	18,143.56	46.96%	53.04%	279,172.37	205,240.02	-73,932.35	136.02%	-36.02%	
7004-493.54-40 Advertising / Other Communications		166.67	166.67	0.00%	100.00%	0.00	1,000.02	1,000.02	0.00%	100.00%	
7004-493.55-10 Printing & Publishing / Custom Printed Forms		83.33	83.33	0.00%	100.00%	0.00	499.98	499.98	0.00%	100.00%	
7004-493.55-30 Printing & Publishing / Printing, Binding, Rep.		25.00	25.00	0.00%	100.00%	0.00	150.00	150.00	0.00%	100.00%	
Total 7004-493.54 A&P Airport	\$ 16,147.47	\$ 34,648.34	\$ 18,500.87	46.60%	53.40%	\$ 279,256.73	\$ 207,890.04	\$ -71,366.69	134.33%	-34.33%	
Total 493.54 Advertising & Printing	\$ 16,147.47	\$ 34,648.34	\$ 18,500.87	46.60%	53.40%	\$ 279,256.73	\$ 207,890.04	\$ -71,366.69	134.33%	-34.33%	
493.56 Travel & Education			0.00			0.00	0.00	0.00			
7004-493.56 Travel & Education Airport			0.00			0.00	0.00	0.00			
7004-493.56-60 In State Travel / In State Travel Expense	398.75	208.33	-190.42	191.40%	-91.40%	905.13	1,249.98	344.85	72.41%	27.59%	
7004-493.57-60 Out of State Travel / Out of State Travel Exp	2,270.14	2,916.67	646.53	77.83%	22.17%	22,287.63	17,500.02	-4,787.61	127.36%	-27.36%	
7004-493.58-10 Education / Due & Membership Instate		316.67	316.67	0.00%	100.00%	1,250.00	1,900.02	650.02	65.79%	34.21%	
7004-493.58-11 Education / Dues / Membership Outstate		2,500.00	2,500.00	0.00%	100.00%	23,080.00	15,000.00	-8,080.00	153.87%	-53.87%	
7004-493.58-20 Education / Seminar & Conf. Instate	668.00	291.67	-376.33	229.03%	-129.03%	3,178.00	1,750.02	-1,427.98	181.80%	-81.80%	
7004-493.58-21 Education / Seminar & Conf. Outstate		1,233.33	1,233.33	0.00%	100.00%	6,145.00	7,399.98	1,254.98	83.04%	16.96%	
7004-493.58-30 Education / Reference Materials		750.00	750.00	0.00%	100.00%	0.00	4,500.00	4,500.00	0.00%	100.00%	
Total 7004-493.56 Travel & Education Airport	\$ 3,336.89	\$ 6,216.67	\$ 4,879.78	40.61%	59.39%	\$ 56,846.66	\$ 49,300.02	\$ -7,546.64	115.31%	-15.31%	
7005-493.56 Travel & Education Fire			0.00			0.00	0.00	0.00			
7005-493.56-60 In State Travel / In State Travel Expense		125.00	125.00	0.00%	100.00%	0.00	750.00	750.00	0.00%	100.00%	
7005-493.57-60 Out of State Travel / Out of State Travel Exp		1,250.00	1,250.00	0.00%	100.00%	3,598.82	7,500.00	3,901.18	47.98%	52.02%	
7005-493.58-11 Education - Dues / Membership Outstate		125.00	125.00	0.00%	100.00%	600.00	750.00	150.00	80.00%	20.00%	
7005-493.58-20 Education - Seminar & Conf. Instate		291.67	291.67	0.00%	100.00%	400.00	1,750.02	1,350.02	22.86%	77.14%	
7005-493.58-21 Education - Seminar & Conf. Outstate		400.00	400.00	0.00%	100.00%	750.00	2,400.00	1,650.00	31.25%	68.75%	
7005-493.58-30 Education / Reference Materials		405.00	83.33	-321.67	486.02%	-386.02%	1,215.00	499.98	-715.02	243.01%	-143.01%
Total 7005-493.56 Travel & Education Fire	\$ 405.00	\$ 2,275.00	\$ 1,870.00	17.80%	82.20%	\$ 6,563.82	\$ 13,650.00	\$ 7,086.18	48.09%	51.91%	
Total 493.56 Travel & Education	\$ 3,741.89	\$ 10,491.67	\$ 6,749.78	35.67%	64.33%	\$ 63,409.48	\$ 62,950.02	\$ 459.46	100.73%	-0.73%	
493.61 General Supplies			0.00			0.00	0.00	0.00			
7004-493.61 General Supplies Airport			0.00			0.00	0.00	0.00			
7004-493.61-10 General Supplies / Office Supplies	17.59	333.33	315.74	5.28%	94.72%	1,113.59	1,999.98	886.39	55.68%	44.32%	
7004-493.61-20 General Supplies / Medical Supplies		150.00	150.00	0.00%	100.00%	178.88	900.00	721.12	19.88%	80.12%	
7004-493.61-40 General Supplies / General Supplies	8,233.10	50,833.33	42,600.23	16.20%	83.80%	127,650.16	304,999.98	177,349.82	41.85%	58.15%	
7004-493.61-45 General Supplies / Janitorial Supplies	9,846.94	11,250.00	1,403.06	87.53%	12.47%	76,130.51	67,500.00	-8,630.51	112.79%	-12.79%	
7004-493.61-50 General Supplies / Postage	102.50	250.00	147.50	41.04%	58.96%	766.63	1,500.00	733.37	51.11%	48.89%	
Total 7004-493.61 General Supplies Airport	\$ 18,200.23	\$ 62,616.66	\$ 44,616.43	28.97%	71.03%	\$ 205,839.77	\$ 376,899.96	\$ 171,060.19	54.61%	45.39%	
7005-493.61 General Supplies Fire			0.00			0.00	0.00	0.00			
7005-493.61-10 General Supplies - Office Supplies		83.33	83.33	0.00%	100.00%	0.00	499.98	499.98	0.00%	100.00%	
7005-493.61-20 General Supplies - Medical Supplies		41.67	41.67	0.00%	100.00%	0.00	250.02	250.02	0.00%	100.00%	
7005-493.61-40 General Supplies - General Supplies	168.63	2,250.00	2,081.37	7.49%	92.51%	9,691.94	13,500.00	3,808.06	71.79%	28.21%	
7005-493.61-45 General Supplies - Janitorial Supplies	489.80	208.33	-281.47	235.11%	-135.11%	864.58	1,249.98	385.40	68.17%	31.83%	
7005-493.61-50 General Supplies - Postage		6.25	6.25	0.00%	100.00%	0.00	37.50	37.50	0.00%	100.00%	
Total 7005-493.61 General Supplies Fire	\$ 658.43	\$ 2,889.58	\$ 1,931.15	25.43%	74.57%	\$ 10,556.52	\$ 15,337.48	\$ 4,780.96	67.94%	32.06%	
Total 493.61 General Supplies	\$ 18,858.66	\$ 65,406.24	\$ 46,547.58	28.83%	71.17%	\$ 216,396.29	\$ 392,437.44	\$ 176,041.15	55.14%	44.86%	
493.62 Energy			0.00			0.00	0.00	0.00			
7004-493.62 Energy Airport			0.00			0.00	0.00	0.00			
7004-493.62-10 Energy / Gasoline	180.00	1,666.67	1,486.67	10.80%	89.20%	5,362.07	10,000.02	4,637.95	53.62%	46.38%	
7004-493.62-11 Energy / Diesel Fuel	1,006.33	9,166.67	8,160.34	10.98%	89.02%	32,575.14	55,000.02	22,424.88	59.23%	40.77%	
7004-493.62-50 Energy / Natural Gas	1,022.65	16,250.00	15,227.35	6.29%	93.71%	67,204.67	97,500.00	30,295.33	68.83%	31.17%	
7004-493.62-51 Energy / Electricity	30,279.70	59,375.00	29,095.30	51.00%	49.00%	215,155.34	356,250.00	141,094.66	60.30%	39.61%	
7004-493.62-53 Energy / Heating Oil	7,302.67	83.33	-6,469.34	876.32%	-776.32%	7,302.67	4,999.98	-2,302.69	146.05%	-46.05%	
Total 7004-493.62 Energy Airport	\$ 39,791.55	\$ 87,291.67	\$ 47,500.12	45.58%	54.42%	\$ 327,959.89	\$ 523,750.02	\$ 196,160.13	62.55%	37.45%	
7005-493.62 Energy Fire			0.00			0.00	0.00	0.00			
7005-493.62-10 Energy - Gasoline		83.33	83.33	0.00%	100.00%	180.54	499.98	319.44	36.11%	63.89%	
7005-493.62-11 Energy - Diesel Fuel		500.00	500.00	0.00%	100.00%	572.83	3,000.00	2,427.17	19.09%	80.91%	
7005-493.62-52 Energy / Propane		33.33	33.33	0.00%	100.00%	0.00	199.98	199.98	0.00%	100.00%	
Total 7005-493.62 Energy Fire	\$ 0.00	\$ 616.66	\$ 616.66	0.00%	100.00%	\$ 753.37	\$ 3,699.96	\$ 2,946.59	20.36%	79.64%	
Total 493.62 Energy	\$ 39,791.55	\$ 87,908.33	\$ 48,116.78	45.26%	54.74%	\$ 328,353.26	\$ 527,449.98	\$ 199,096.72	62.25%	37.75%	
493.64 Miscellaneous Expense			0.00			0.00	0.00	0.00			
493.65 Chemicals			0.00			0.00	0.00	0.00			
7004-493.65-50 Chemicals / Salt / Gravel / Salt for Roads		19,166.67	19,166.67	0.00%	100.00%	171,954.70	115,000.02	-56,954.68	149.53%	-49.53%	
7004-493.65-60 Chemicals / Salt / Gravel / Gravel & Aggregate		1,666.67	1,666.67	0.00%	100.00%	5,830.40	10,000.02	4,169.62	58.50%	41.50%	
Total 493.65 Chemicals	\$ 0.00	\$ 20,833.34	\$ 20,833.34	0.00%	100.00%	\$ 177,785.10	\$ 125,000.04	\$ -52,785.06	142.23%	-42.23%	
7004-493.64 Clothing Airport			0.00			0.00	0.00	0.00			
7004-493.64-10 Clothing / Uniforms / Clothing	1,327.13	1,125.00	-202.13	117.97%	-17.97%	9,263.46	6,750.00	-2,513.46	137.24%	-37.24%	
Total 7004-493.64 Clothing Airport	\$ 1,327.13	\$ 1,125.00	\$ -202.13	117.97%	-17.97%	\$ 9,263.46	\$ 6,750.00	\$ -2,513.46	137.24%	-37.24%	
7004-493.68-10 Miscellaneous		0.00	0.00			1,936.03	0.00	-1,936.03			
7005-493.64 Clothing Fire			0.00			0.00	0.00	0.00			
7005-493.64-10 Clothing - Uniforms / Clothing	104.48	625.00	520.52	16.72%	83.28%	1,516.05	3,750.00</				

	Jun 2026					Total				
			% of					% of		
	Actual	Budget	Remaining	Budget	Remaining	Actual	Budget	Remaining	Budget	% Remaining
7004-493.74-50 Capital Outlay / General Capital Outlay		8,333.33	8,333.33	0.00%	100.00%	18,255.61	49,999.98	33,744.37	32.51%	67.49%
Total 7004-493.74 Capital Outlay Airport	\$ 106,851.55	\$ 36,416.85	\$ 68,434.90	278.14%	-178.14%	\$ 186,248.01	\$ 230,499.90	\$ 44,251.89	80.80%	19.20%
7005-493.74 Capital Outlay Fire		0.00	0.00	0.00%	100.00%	0.00	0.00	0.00	0.00%	100.00%
7005-493.74-10 Capital Outlay / Machinery & Equipment		1,666.67	1,666.67	0.00%	100.00%	3,250.00	10,000.02	6,750.02	32.50%	67.50%
7005-493.74-11 Capital Outlay / Computer Equipment		250.00	250.00	0.00%	100.00%	1,605.00	1,500.00	-105.00	107.00%	-7.00%
7005-493.74-30 Capital Outlay / Furniture & Fixtures		416.67	416.67	0.00%	100.00%	0.00	2,500.02	2,500.02	0.00%	100.00%
7005-493.74-50 Capital Outlay / General Capital Outlay		4,166.67	4,166.67	0.00%	100.00%	0.00	25,000.02	25,000.02	0.00%	100.00%
Total 7005-493.74 Capital Outlay Fire	\$ 0.00	\$ 6,500.01	\$ 6,500.01	0.00%	100.00%	\$ 4,855.00	\$ 39,000.06	\$ 34,145.06	12.45%	87.55%
Total 493.72 Capital Outlay	\$ 106,851.55	\$ 53,250.00	\$ 53,601.55	200.66%	-100.66%	\$ 191,103.01	\$ 319,500.00	\$ 128,396.99	69.61%	40.19%
493.80 Special Assessments/DrainTaxes/Property Taxes		0.00	0.00	0.00%	100.00%	0.00	0.00	0.00	0.00%	100.00%
7004-493.80-12 Special Assessments Principal		8,333.33	8,333.33	0.00%	100.00%	0.00	49,999.98	49,999.98	0.00%	100.00%
Total 493.80 Special Assessments/DrainTaxes/Property Taxes	\$ 0.00	\$ 8,333.33	\$ 8,333.33	0.00%	100.00%	\$ 0.00	\$ 49,999.98	\$ 49,999.98	0.00%	100.00%
7004-493.34 Technical Services Airport		0.00	0.00	0.00%	100.00%	0.00	0.00	0.00	0.00%	100.00%
7004-493.34-10 Technical Services / Communication	850.34	2,371.67	1,521.33	35.85%	64.15%	4,628.39	14,230.02	9,601.63	32.53%	67.47%
7004-493.34-15 Technical Services / Computer Services	3,574.89	14,266.67	10,691.78	25.06%	74.94%	80,887.14	85,600.02	4,712.88	84.26%	5.74%
7004-493.34-20 Technical Services / Marketing / Public Relat.		1,666.67	1,666.67	0.00%	100.00%	0.00	10,000.02	10,000.02	0.00%	100.00%
7004-493.34-30 Technical Services / Payroll Services	4,403.55	4,583.33	179.78	96.08%	3.92%	27,150.01	27,499.98	349.97	98.73%	1.27%
7004-493.34-34 Technical Services / TNC Expenses	0.00	0.00	0.00	0.00%	100.00%	3,391.40	0.00	-3,391.40	0.00%	100.00%
7004-493.34-35 Technical Services / Banking Services	25.00	208.33	183.33	12.00%	88.00%	220.60	1,249.98	1,029.38	17.65%	82.35%
Total 7004-493.34 Technical Services Airport	\$ 8,853.78	\$ 23,096.67	\$ 14,242.89	38.33%	61.67%	\$ 116,077.54	\$ 138,580.02	\$ 22,502.48	83.76%	16.24%
7005-493.34 Technical Services Fire		0.00	0.00	0.00%	100.00%	0.00	0.00	0.00	0.00%	100.00%
7005-493.34-10 Technical Services - Communication		266.67	266.67	0.00%	100.00%	920.00	1,600.02	680.02	57.50%	42.50%
7005-493.34-15 Technical Services - Computer Services	674.36	383.33	-291.03	175.92%	-75.92%	4,457.32	2,299.98	-2,157.34	193.80%	-93.80%
7005-493.34-30 Technical Services - Payroll Service	1,536.56	1,750.00	213.44	87.80%	12.20%	9,082.13	10,500.00	1,417.87	86.50%	13.50%
Total 7005-493.34 Technical Services Fire	\$ 2,210.92	\$ 2,400.00	\$ 189.08	92.12%	7.88%	\$ 14,459.45	\$ 14,400.00	\$ 59.45	100.41%	-0.41%
Total Expenses	\$ 779,823.86	\$ 999,657.11	\$ 219,833.25	78.01%	21.99%	\$ 5,048,259.42	\$ 6,278,942.66	\$ 1,230,683.24	80.40%	19.60%
Net Operating Income	\$ 686,779.36	\$ 352,949.33	\$ 333,830.03	194.58%	-94.58%	\$ 4,407,444.07	\$ 1,884,151.76	\$ 2,523,292.31	233.92%	-133.92%
Other Income										
7004-360.36-00 Interest Revenue / Interest on Airport Funds	238,772.62	36,833.33	-201,939.29	648.25%	-548.25%	817,683.31	220,999.98	-596,683.33	369.99%	-269.99%
7004-361.75-01 Pcard Rebates / PFM Pcard Rebates		0.00	0.00	0.00%	100.00%	0.00	0.00	0.00	0.00%	100.00%
Total Other Income	\$ 238,772.62	\$ 36,833.33	\$ -201,939.29	648.25%	-548.25%	\$ 817,683.31	\$ 220,999.98	\$ -596,683.33	369.99%	-269.99%
Net Other Income	\$ 238,772.62	\$ 36,833.33	\$ -201,939.29	648.25%	-548.25%	\$ 817,683.31	\$ 220,999.98	\$ -596,683.33	369.99%	-269.99%
Net Income	\$ 925,551.98	\$ 389,782.66	\$ 535,769.32	237.45%	-137.45%	\$ 5,225,127.38	\$ 2,105,151.74	\$ 3,119,975.64	248.21%	-148.21%

Thursday, Aug 06, 2026 09:50:01 AM GMT-7 - Accrual Basis

Municipal Airport Authority of the City of Fargo, North Dakota
CAPITAL ACCOUNT
January - June, 2026

	May 2026			Jun 2026			% Remainin g		Total				
	Actual	Budget	Remaining	Actual	Budget	Remaining	% of Budget	% Remainin g	Actual	Budget	Remaining	% of Budget	% Remainin g
Income													
360 Miscellaneous Revenue			0.00			0.00			0.00	0.00	0.00		
363.00 Rental Fees			0.00			0.00			0.00	0.00	0.00		
363.70 Rentals of Hangars & FBO			0.00			0.00			0.00	0.00	0.00		
7004-363.70-01 Rentals of Hangars & FBO / ABNH Partnership	0.00	0.00	0.00	0.00	0.00	0.00			932.40	932.40	0.00	100.00%	0.00%
7004-363.70-02 Rentals of Hangars & FBO / Carousel Hangar	0.00	0.00	0.00	0.00	0.00	0.00	100.00%	0.00%	1,746.00	1,746.00	0.00	100.00%	0.00%
7004-363.70-03 Rentals of Hangars & FBO / FAR North Aviation LLC	0.00	0.00	0.00	1,746.00	1,746.00	0.00			712.80	0.00	-712.80		
7004-363.70-06 Rentals of Hangars & FBO / West Winds Condo Assn.	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-07 Rentals of Hangars & FBO / Fly High Condo Association	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-08 Rentals of Hangars & FBO / Big Blue Hangar Assn.	0.00	0.00	0.00	2,493.18	2,493.18	0.00%	100.00%		0.00	2,493.18	2,493.18	0.00%	100.00%
7004-363.70-09 Rentals of Hangars & FBO / Hgr #3 Admin Office	1,578.24	1,578.24	0.00	1,578.24	1,578.24	0.00%	100.00%		3,104.72	8,468.44	6,364.72	32.79%	67.21%
7004-363.70-10 Rentals of Hangars & FBO / Northwest Hangar	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-11 Rentals of Hangars & FBO / Fargo Jet Center	32.45	50.00	17.55	43.60	50.00	6.40	87.20%	12.80%	183.37	300.00	116.63	61.12%	38.88%
7004-363.70-14 Rentals of Hangars & FBO / JP Development 3861 20th St	57,967.90	48,833.33	-11,134.57	71,534.81	48,833.33	-24,701.48	152.74%	-52.74%	435,073.56	280,999.98	-154,073.58	154.83%	-54.83%
7004-363.70-15 Rentals of Hangars & FBO / JP Development 3861 20th St	0.00	0.00	0.00	0.00	0.00	0.00			712.80	0.00	-712.80		100.00%
7004-363.70-16 Rentals of Hangars & FBO / Hamilton NGA Hangar	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-17 Rentals of Hangars & FBO / J P Development NG Land	0.00	0.00	0.00	0.00	0.00	0.00			76,968.03	75,888.33	-1,289.70	101.72%	-1.72%
7004-363.70-18 Rentals of Hangars & FBO / Paul Bernaboud T Hangar	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-23 Rentals of Hangars & FBO / Francis Butler Hangar	1,272.60	1,272.60	0.00	0.00	0.00	0.00			1,272.60	1,272.60	0.00	100.00%	0.00%
7004-363.70-25 Rentals of Hangars & FBO / Gerald Eld Hangar	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-29 Rentals of Hangars & FBO / Springer SGA Hangar	0.00	0.00	0.00	1,183.52	1,183.52	0.00	100.00%	0.00%	1,183.52	1,183.52	0.00	100.00%	0.00%
7004-363.70-30 Rentals of Hangars & FBO / Fargo Jet - Hangar #4	4,267.73	4,267.73	0.00	4,267.73	4,267.73	0.00%	100.00%		8,395.52	25,608.28	17,212.86	32.79%	67.21%
7004-363.70-31 Rentals of Hangars & FBO / Tom Nagle Hangar	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-34 Rentals of Hangars & FBO / B. Ness Igloo / Hangar	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-36 Rentals of Hangars & FBO / Northwest Aviation LLC	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-37 Rental of Hangars & FBO / ND Army National Guard	10,170.00		-10,170.00	10,170.00		-10,170.00			40,680.00		-40,680.00		
7004-363.70-38 Rentals of Hangars & FBO / Fargo Jet - Hangar #3	4,267.73	4,267.73	0.00	4,267.73	4,267.73	0.00%	100.00%		8,395.52	25,608.28	17,212.86	32.79%	67.21%
7004-363.70-39 Rentals of Hangars & FBO / MACO Leasing, Inc	2,667.83	2,667.83	0.00	0.00	0.00	0.00			2,667.83	2,667.83	0.00	100.00%	0.00%
7004-363.70-40 Rentals of Hangars & FBO / Red River Aero	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-41 Rentals of Hangars & FBO / Schatz Fuel Flowage	204.00	0.00	-204.00	0.00	0.00	0.00			854.00	1,100.00	445.94	59.46%	40.54%
7004-363.70-44 Rentals of Hangars & FBO / Group VI, LLC	779.33	779.33	0.00	779.33	779.33	0.00%	100.00%		9,351.80	4,675.98	-4,675.92	200.00%	-100.00%
7004-363.70-45 Rentals of Hangars & FBO / Group VI, LLC Fuel Flowage	899.94	625.00	-274.94	800.00	625.00	-275.00	144.00%	-44.00%	5,189.94	3,750.00	-1,439.94	138.40%	-38.40%
7004-363.70-46 Rentals of Hangars & FBO / Spectrum Aeromed-Hanger#9	5,355.40	5,329.40	-26.00	5,355.40	5,329.40	-26.00	100.49%	-0.49%	31,820.42	31,876.40	55.98	99.51%	0.49%
7004-363.70-48 Rentals of Hangars & FBO / Fargo Aircraft Maint.	3,371.94	1,916.67	-1,455.27	3,260.50	1,916.67	-1,343.83	170.11%	-70.11%	13,943.91	11,500.02	-2,443.89	121.25%	-21.25%
7004-363.70-50 Rentals of Hangars & FBO / Fargo Aircraft Maintenance Fuel Farm Lease	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-51 Rentals of Hangars & FBO / Jeff Johnson Hangar	1,458.00	1,458.00	0.00	0.00	0.00	0.00			1,458.00	1,458.00	0.00	100.00%	0.00%
7004-363.70-52 Rentals of Hangars & FBO / 360 North	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-54 Rentals of Hangars & FBO / Flying K Properties	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-56 Rentals of Hangars & FBO / Kfar Hangar, LLC	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-57 Rentals of Hangars & FBO / Hangar 19, LLP	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-58 Rentals of Hangars & FBO / RV Newsum Consulting LLP	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-59 Rentals of Hangars & FBO / Blotsky, Jim and Twyla	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-60 Rentals of Hangars & FBO / JP Development 1631 19 AVE	0.00	0.00	0.00	1,298.70	1,298.70	0.00%	100.00%		0.00	1,298.70	1,298.70	0.00%	100.00%
7004-363.70-61 Rentals of Hangars & FBO / James P Reers Hangar	0.00	0.00	0.00	1,490.58	1,490.58	0.00	100.00%	0.00%	1,490.58	1,490.58	0.00	100.00%	0.00%
7004-363.70-62 Rentals of Hangars & FBO / J. Wesley Hangar 1, LLC	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-63 Rentals of Hangars & FBO / FJC - South Fuel Farm	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00		
7004-363.70-64 Rentals of Hangars & FBO / Magnum Electric Holdings, LLC	2,079.00	2,772.00	693.00	0.00	0.00	0.00			2,079.00	2,772.00	693.00	75.00%	25.00%
7004-363.70-65 Rental of Hangars & FBO / 4 Sun, LLC	0.00	1,056.67	1,056.67	1,056.67	1,056.67	0.00%	100.00%		0.00	6,340.02	6,340.02	0.00%	100.00%
7004-363.70-66 Rentals of Hangars & FBO / Dakota Air, LLC	100.00		-100.00	130.50		-130.50			330.50	0.00	-330.50		
Total 363.70 Rentals of Hangars & FBO	\$ 85,879.06	\$ 76,233.26	\$ -10,345.81	\$ 95,814.91	\$ 75,274.80	\$ -20,540.11	127.29%	-27.29%	\$ 651,968.76	\$ 497,193.88	\$ -154,774.88	131.13%	-31.13%
363.75 Scheduled Flight Fees			0.00			0.00			0.00	0.00	0.00		
7004-363.75-03 Scheduled Flight Fees / United Airlines	10,596.14	8,333.33	-2,262.81	10,249.93	8,333.33	-2,916.60	161.84%	-81.84%	57,447.38	37,999.98	-19,447.40	151.18%	-51.18%
7004-363.75-10 Scheduled Flight Fees / ALLEGANT AIR	4,907.04	4,333.33	-573.71	4,157.19	4,333.33	176.14	95.94%	4.06%	37,050.50	25,999.98	-11,050.52	142.90%	-42.90%
7004-363.75-12 Scheduled Flight Fees / Frontier Airlines	1,506.66	1,500.00	-6.66	1,608.84	1,500.00	-1,088.84	107.26%	-7.26%	6,965.05	2,004.35	-4,960.70	77.23%	-22.77%
7004-363.75-14 Scheduled Flight Fees / American Airlines	8,694.20	6,250.00	-2,444.20	7,348.60	6,250.00	-1,098.60	117.55%	-17.55%	50,235.34	37,500.00	-12,735.34	133.96%	-33.96%
7004-363.75-15 Scheduled Flight Fees / Delta Air Lines	10,880.19	8,083.33	-2,796.86	11,451.14	8,083.33	-3,367.81	141.66%	-41.66%	63,936.28	48,999.98	-14,936.30	131.83%	-31.83%
Total 363.75 Scheduled Flight Fees	\$ 36,884.23	\$ 26,499.99	\$ -10,884.24	\$ 34,813.70	\$ 26,499.99	\$ -8,312.71	131.37%	-31.37%	\$ 216,867.16	\$ 158,999.94	\$ -57,867.22	135.64%	-35.64%
363.80 Non-Scheduled Flight Fees			0.00			0.00			0.00	0.00	0.00		
7004-363.80-02 Non-Scheduled Flight Fees / Others Non-Scheduled	507.28	625.00	117.72	0.00	0.00	-201.61	132.26%	-32.26%	3,263.20	3,750.00	486.80	67.02%	32.98%
7004-363.80-03 Non-Scheduled Flight Fees / General Aviation Landings	2,851.99	3,166.67	314.68	3,110.67	3,166.67	56.00	98.23%	1.77%	17,798.88	19,000.02	1,201.14	93.66%	6.34%
7004-363.80-06 Non-Scheduled Flight Fees / Federal Express	2,732.38	7,083.33	4,350.95	2,732.38	7,083.33	4,350.95	38.57%	61.43%	16,008.98	42,499.98	26,490.99	37.85%	62.15%
7004-363.80-07 Non-Scheduled Flight Fees / United Parcel Service	5,432.68	6,666.67	1,233.79	5,305.24	6,666.67	1,361.43	79.58%	20.42%	31,961.72	40,000.02	8,038.30	79.89%	20.10%
Total 363.80 Non-Scheduled Flight Fees	\$ 11,824.53	\$ 17,841.67	\$ 6,017.14	\$ 11,874.50	\$ 17,841.67	\$ 6,066.77	78.27%	31.73%	\$ 89,118.79	\$ 105,250.02	\$ 16,131.23	65.66%	34.34%
363.87 Building Rentals			0.00			0.00			0.00	0.00	0.00		
7004-363.87-01 Building Rentals / Synced All, LLC	642.00		-642.00	642.00		-642.00			1,285.20		-1,285.20		
7004-363.87-02 Building Rentals / Rental Airport Gift Shop	15,845.24	11,666.67	-4,178.57	16,514.09	11,666.67	-4,847.42	141.55%	-41.55%	83,970.88	70,000.02	-13,970.86	119.96%	-19.96%
7004-363.87-10 Building Rentals / Auto Rent a Car	21,199.75	24,333.33	3,133.58	30,532.97	24,333.33	-6,199.64	125.48%	-25.48%	118,085.23	145,999.98	27,914.75	80.89%	19.10%
7004-363.87-11 Building Rentals / Budget Rent A Car	10,048.09	12,500.00	2,451.91	19,912.57	12,500.00	-7,412.57	159.30%	-59.30%	54,164.84	75,000.00	20,835.16	72.22%	27.78%
7004-363.87-12 Building Rentals / Hertz Rent A Car	36,744.96	38,433.33	-2,688.37	60,425.20	38,433.33	-24,991.87	168.63%	-68.63%	214,401.78	214,999.98	598.20	97.86%	2.14%
7004-363.87-13 Building Rentals / National Car Rental	62,861.30	40,000.00	-22,861.30	77,593.82	40,000.00	-37,593.82	193.98%	-93.98%	314,805.54	240,000.00	-74,805.54	131.09%	-31.09%
7004-363.87-14 Building Rentals / Enterprise Rent A Car	53,933.31	40,000.00	-13,933.31	64,560.82	40,000.00	-24,560.82	161.45%	-61.45%	287,295.82	240,000.00	-47,295.82	119.73%	-31.07%
7004-363.87-15 Building Rentals / Turn	2,526.15		-2,526.15	5,191.79		-5,191.79			13,143.40	0.00	-13,143.40		
7004-363.87-20 Building Rentals / Sun Country Airlines	390.97		-390.97	390.97		-390.97			4,293.04	0.00	-4,293.04		
7004-363.87-25 Building Rentals / Frontier Airlines	7,647.36	2,708.33	-4,939.03	7,647.36	2,708.33	-4,939.03	282.36%	-182.36%	45,884.16	16,240.98	-29,643.18	282.36%	-182.36%
7004-363.87-26 Building Rentals / Frontier Airlines (Jetway)		666.67	666.67		666.67	0.00%	100.00%		0.00	4,900.02	4,900.02	0.00%	100.00%

	May 2026			Jun 2026					Total					
	Actual	Budget	Remaining	Actual	Budget	Remaining	% of Budget	Remainin g	Actual	Budget	Remaining	% of Budget	% Remaining	
Total 7004-395-10-00 Operating Revenues	\$ 17,897.66	\$ 0.00	\$ 17,897.66	\$ 17,322.46	\$ 0.00	\$ 17,322.46	0.00%	38.82%	\$ 128,583.26	\$ 0.00	\$ 128,583.26	0.00%	37.41%	
7005-395-10-00 Operating Revenues / Operating Revenues	79,388.59	125,612.82	45,224.23	76,722.39	125,612.82	48,890.43	61.08%	38.82%	471,744.26	753,677.52	281,933.26	62.59%	37.41%	
7007-395-10-00 Operating Revenues / Operating Revenues	33,193.42	49,589.32	16,425.90	32,948.38	49,589.32	16,640.94	66.44%	33.56%	198,290.60	297,535.92	99,245.32	66.64%	33.36%	
Total 395-00 Operating Revenues	\$ 120,899.56	\$ 175,202.24	\$ 44,602.68	\$ 126,993.32	\$ 175,202.24	\$ 48,289.92	72.48%	27.52%	\$ 773,568.11	\$ 1,051,213.44	\$ 277,645.33	73.59%	26.41%	
Total 390 Transfer	\$ 120,899.56	\$ 175,202.24	\$ 44,602.68	\$ 126,993.32	\$ 175,202.24	\$ 48,289.92	72.48%	27.52%	\$ 773,568.11	\$ 1,051,213.44	\$ 277,645.33	73.59%	26.41%	
Total Income	#####	\$ 1,352,564.89	\$ - 71,774.03	\$ 1,466,603.22	\$ 1,352,564.84	\$ - 113,996.78	108.43%	-8.43%	#####	#####	\$ - 1,292,609.07	116.83%	-16.83%	
Gross Profit	#####	\$ 1,352,564.89	\$ - 71,774.03	\$ 1,466,603.22	\$ 1,352,564.84	\$ - 113,996.78	108.43%	-8.43%	#####	#####	\$ - 1,292,609.07	116.83%	-16.83%	
Expenses	\$ 1,352,564.89	\$ - 71,774.03	\$ 1,466,603.22	\$ 1,352,564.84	\$ - 113,996.78	\$ 1,466,603.22	108.43%	-8.43%	#####	#####	\$ - 1,292,609.07	116.83%	-16.83%	
493.11 Salaries	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.11 Airport	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.11-00 Public Airport / Full Time Staff	160,910.20	150,000.00	-10,910.20	159,096.78	150,000.00	-6,096.78	104.06%	-4.06%	816,062.15	900,000.00	-18,937.85	101.78%	-1.78%	
7004-493.11-01 Full Time Staff / Full Time - Overtime	8,666.73	19,166.67	10,499.94	11,564.55	19,166.67	7,602.12	60.34%	39.66%	90,502.04	115,000.00	24,497.96	78.70%	21.30%	
7004-493.11-02 Full Time Staff / Full Time Bunked Sick	0.00	2,250.00	2,250.00	0.00	2,250.00	2,250.00	0.00%	100.00%	0.00	13,500.00	13,500.00	0.00%	100.00%	
7004-493.11-03 Full Time Staff / OT Airfield Operations	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.14-00 Public Airport / Temporary/Seasonal	8,109.74	15,833.33	7,723.59	4,148.38	15,833.33	11,683.95	26.21%	73.79%	50,942.36	94,999.98	44,057.62	53.62%	46.38%	
7004-493.14-01 Temporary/Seasonal / PartTime Seasonal OT	0.00	1,250.00	1,250.00	0.00	1,250.00	1,250.00	0.00%	100.00%	2,024.51	7,500.00	5,475.49	26.99%	73.01%	
Total 7004-493.11 Airport	\$ 177,686.67	\$ 168,500.00	\$ 9,186.67	\$ 171,810.71	\$ 168,500.00	\$ 3,310.71	91.15%	8.85%	#####	#####	\$ 71,468.94	93.85%	6.15%	
7005-493.11 Fire	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7005-493.11-00 Full-Time Staff	67,193.12	70,833.33	3,640.21	67,495.26	70,833.33	3,348.07	95.27%	4.73%	408,006.37	424,999.98	16,993.61	96.00%	4.00%	
7005-493.11-01 Full Time Staff / Full Time - Overtime	395.19	5,000.00	4,604.81	2,356.84	5,000.00	2,643.16	47.14%	52.86%	4,802.20	30,000.00	25,197.80	16.01%	83.99%	
7005-493.11-05 OT Airfield Operations	0.00	833.33	833.33	0.00	833.33	833.33	0.00%	100.00%	0.00	4,999.98	4,999.98	0.00%	100.00%	
7005-493.14-00 Public Airport / Temporary/Seasonal	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7005-493.14-01 Temporary/Seasonal / Temporary/Seasonal OT	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
Total 7005-493.11 Fire	\$ 67,588.31	\$ 76,666.66	\$ 9,078.35	\$ 69,842.10	\$ 76,666.66	\$ 6,824.56	91.10%	8.90%	\$ 412,808.37	\$ 429,999.98	\$ 17,191.61	97.45%	10.26%	
7007-493.11 Police	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7007-493.11-00 Public Airport / Full Time Staff	32,912.07	49,589.32	16,677.25	45,568.74	49,589.32	4,020.58	91.89%	8.11%	179,110.58	297,535.92	118,425.37	60.20%	39.80%	
Total 7007-493.11 Police	\$ 32,912.07	\$ 49,589.32	\$ 16,677.25	\$ 45,568.74	\$ 49,589.32	\$ 4,020.58	91.89%	8.11%	\$ 179,110.58	\$ 297,535.92	\$ 118,425.37	60.20%	39.80%	
Total 493.11 Salaries	\$ 278,157.05	\$ 314,755.96	\$ 36,598.91	\$ 287,221.55	\$ 314,755.96	\$ 27,534.41	91.25%	8.75%	#####	#####	\$ 237,086.70	87.49%	12.55%	
493.20 Employee Benefits	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.20 Airport	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.20-01 Employee Benefits / Health Insurance	21,734.00	21,358.33	-375.67	21,734.00	21,358.33	-375.67	101.76%	-1.76%	121,149.29	128,149.98	7,000.69	94.54%	5.46%	
7004-493.20-03 Employee Benefits / Dental Insurance	964.30	1,100.00	115.70	964.30	1,100.00	115.70	88.48%	10.52%	5,990.35	6,600.00	1,000.65	84.70%	15.30%	
7004-493.20-04 Employee Benefits / Long Term Disability	399.44	550.00	150.56	400.42	550.00	149.58	72.80%	27.20%	2,098.26	3,300.00	1,201.74	63.58%	36.42%	
7004-493.20-05 Employee Benefits / Auto Allowance	138.48	166.67	28.19	138.48	166.67	28.19	83.09%	16.91%	844.73	1,000.00	155.27	84.47%	15.53%	
7004-493.20-07 Employee Benefits / Cellphone Allowance	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.21-01 Employee Benefits / FICA 6.2%	10,570.52	11,687.00	1,116.48	10,650.86	11,687.00	1,036.14	91.22%	8.78%	85,743.44	70,122.00	15,621.44	93.76%	6.24%	
7004-493.21-02 Employee Benefits / Medicare 1.45%	2,472.10	2,733.25	261.15	2,493.27	2,733.25	239.98	91.22%	8.78%	15,375.45	16,399.50	1,024.05	93.76%	6.24%	
7004-493.22-01 Pension Benefits / City Pension 5.5%	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.22-02 Pension Benefits / Safety Non Medicare 11.7%	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.22-04 Pension Benefits / NIDERS Pension	13,460.24	13,500.00	19.76	13,380.93	13,500.00	119.07	99.12%	0.88%	76,464.05	81,000.00	4,535.95	94.40%	5.60%	
7004-493.24-00 Public Airport / Unemployment Compensation	833.33	833.33	0.00	833.33	833.33	0.00	100.00%	0.00%	4,999.98	4,999.98	0.00	100.00%	0.00%	
7004-493.25-00 Public Airport / Workers Compensation	799.62	1,166.67	367.05	858.08	1,166.67	308.59	73.55%	26.45%	5,514.30	7,000.00	1,485.72	78.78%	21.22%	
Total 7004-493.20 Airport	\$ 50,878.70	\$ 83,995.25	\$ 2,816.55	\$ 80,650.34	\$ 83,995.25	\$ 2,444.91	95.40%	4.60%	\$ 292,779.87	\$ 318,671.50	\$ 25,891.63	91.90%	8.10%	
7005-493.20 Fire	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7005-493.20-01 Employee Benefits / Health Insurance	12,353.82	12,741.67	387.85	14,083.00	12,741.67	-1,342.23	110.53%	-10.53%	70,911.47	76,450.02	5,538.55	92.76%	7.24%	
7005-493.20-03 Employee Benefits / Dental Insurance	437.00	498.33	21.33	437.00	498.33	21.33	95.35%	4.65%	2,447.20	2,749.98	302.78	88.99%	11.01%	
7005-493.20-04 Employee Benefits / Long Term Disability	146.78	275.00	128.22	146.96	275.00	128.04	53.45%	46.55%	1,650.00	1,999.98	349.98	49.60%	50.40%	
7005-493.21-01 Employee Benefits / FICA 6.2%	4,188.61	4,753.33	564.72	4,330.22	4,753.33	423.11	91.10%	8.90%	25,594.04	26,519.98	2,925.94	89.74%	10.26%	
7005-493.21-02 Employee Benefits / Medicare 1.45%	979.59	1,111.67	132.08	1,012.71	1,111.67	98.96	91.10%	8.90%	5,985.82	6,870.02	884.20	87.24%	12.76%	
7005-493.22-04 Pension Benefits / NIDERS Pension	6,632.06	7,500.00	867.94	6,532.33	7,500.00	867.67	88.71%	11.29%	40,179.82	45,000.00	4,820.18	89.29%	10.71%	
7005-493.24-00 Public Airport/Unemployment Compensation	125.00	125.00	0.00	125.00	125.00	0.00	100.00%	0.00%	750.00	750.00	0.00	100.00%	0.00%	
7005-493.25-00 Public Airport - Workers Compensation	857.95	833.33	-24.62	867.01	833.33	-33.68	106.44%	-4.44%	5,242.54	4,999.98	242.56	104.65%	-4.65%	
Total 7005-493.20 Fire	\$ 25,595.81	\$ 27,734.33	\$ 2,138.52	\$ 27,561.06	\$ 27,734.33	\$ 173.27	99.11%	0.89%	\$ 151,180.34	\$ 166,785.98	\$ 15,605.64	92.45%	7.55%	
Total 493.20 Employee Benefits	\$ 76,174.51	\$ 86,893.58	\$ 10,719.07	\$ 78,261.40	\$ 86,893.58	\$ 8,632.18	96.67%	3.33%	\$ 443,361.21	\$ 485,361.48	\$ 41,999.27	91.47%	8.53%	
493.33 Other Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.33 Other Services Airport	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.33-20 Other Services / Accounting Services	2,168.25	14,918.67	12,748.42	1,861.13	14,918.67	13,055.54	12.48%	87.52%	86,205.37	89,500.02	1,294.65	96.55%	1.45%	
7004-493.33-25 Other Services / Legal Services	7,850.00	8,250.00	-1,600.00	13,450.00	8,250.00	-7,200.00	215.20%	-115.20%	43,300.00	37,500.00	5,800.00	115.47%	-15.47%	
7004-493.33-40 Other Services / Security Services	16,191.37	16,333.33	141.96	17,527.28	16,333.33	800.95	96.80%	4.40%	101,263.58	109,999.98	8,736.40	92.90%	7.10%	
7004-493.36-45 Other Services / Parking Management	117,044.02	127,819.25	10,775.23	108,271.43	127,819.25	19,547.82	84.71%	15.29%	750,566.88	766,915.50	7,348.62	99.04%	0.96%	
7004-493.38-05 Other Services / Warranty Expense	850.25	850.25	0.00	850.25	850.25	0.00	100.00%	0.00%	5,101.50	5,101.50	0.00	100.00%	0.00%	
7004-493.38-91 Other Services / Software Expense	1,236.80	1,236.80	0.00	1,236.80	1,236.80	0.00	100.00%	0.00%	7,420.80	7,420.80	0.00	100.00%	0.00%	
7004-493.38-99 Other Services / Other Services	14,499.35	18,750.00	4,250.65	44,549.46	18,750.00	-25,799.46	237.60%	-137.60%	1,008.28	112,500.00	7,291.72	93.52%	6.48%	
Total 7004-493.33 Other Services Airport	\$ 189,840.04	\$ 188,166.30	\$ 2,816.74	\$ 187,746.35	\$ 188,166.30	\$ 419.95	99.79%	0.21%	#####	#####	\$ 18,870.64	98.33%	1.67%	
7005-493.33 Other Services Fire	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7005-493.33-05 Other Services - Repair Services	1,250.00	1,250.00	0.00	1,250.00	1,250.00	0.00	100.00%	0.00%	7,500.00	7,500.00	0.00	100.00%	0.00%	
7005-493.38-99 Other Services - Other Services	25.00	1,083.33	1,058.33	2,508.00	1,083.33	-1,422.67	231.32%	-131.32%	6,824.00	6,499.98	-324.02	106.52%	-5.52%	
Total														

	May 2026			Jun 2026			Total							
	Actual	Budget	Remaining	Actual	Budget	Remaining	% of Budget	% Remaining	Actual	Budget	Remaining	% of Budget	% Remaining	
7005-493.59-40 In State Travel - In State Travel Expense		125.00	125.00		125.00	125.00	0.00%	100.00%	0.00	750.00	750.00	0.00%	100.00%	
7005-493.57-40 Out of State Travel - Out of State Travel Exp		1,250.00	1,250.00		1,250.00	1,250.00	0.00%	100.00%	3,568.82	7,500.00	3,931.18	47.98%	52.02%	
7005-493.59-11 Education - Dues/Membership Outstate		125.00	125.00		125.00	125.00	0.00%	100.00%	600.00	750.00	150.00	80.00%	20.00%	
7005-493.59-20 Education - Seminar & Conf, Instate		291.67	291.67		291.67	291.67	0.00%	100.00%	400.00	1,750.02	1,350.02	22.86%	77.14%	
7005-493.59-21 Education - Seminar & Conf, Outstate		400.00	400.00		400.00	400.00	0.00%	100.00%	750.00	2,400.00	1,650.00	31.25%	68.75%	
7005-493.59-30 Education / Reference Materials		83.33	83.33		83.33	-371.67	-446.02%	-388.02%	1,215.00	499.98	-715.02	-243.01%	-143.01%	
Total 7005-493.59 Travel & Education Fire	\$ 0.00	\$ 2,275.00	\$ 2,275.00	\$ 405.00	\$ 2,275.00	\$ 1,870.00	82.20%	82.20%	\$ 6,643.62	\$ 13,650.00	\$ 7,006.38	44.59%	61.91%	
Total 493.56 Travel & Education	\$ 12,270.82	\$ 10,491.67	\$ 1,779.15	\$ 3,741.89	\$ 10,491.67	\$ 6,749.78	35.67%	64.33%	\$ 63,409.48	\$ 62,965.02	\$ 444.46	100.75%	-0.75%	
493.61 General Supplies		0.00	0.00		0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.61 General Supplies Airport		0.00	0.00		0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.61-10 General Supplies / Office Supplies		10.99	333.33	322.34	17.59	333.33	315.74	5.28%	94.72%	1,113.59	1,999.98	886.39	55.68%	44.32%
7004-493.61-20 General Supplies / Medical Supplies		71.90	150.00	78.10		150.00	150.00	0.00%	100.00%	178.86	900.00	721.14	19.88%	80.12%
7004-493.61-40 General Supplies / General Supplies		17,852.93	50,833.33	32,980.40	8,233.10	50,833.33	42,600.23	16.20%	83.80%	127,550.16	304,999.98	177,349.82	41.85%	58.15%
7004-493.61-45 General Supplies / Janitorial Supplies		9,893.33	11,250.00	1,356.67	9,848.94	11,250.00	1,403.06	87.53%	12.47%	78,130.51	87,500.00	-9,369.49	-10.75%	89.25%
7004-493.61-50 General Supplies / Postage		268.19	250.00	-18.19	102.80	250.00	147.20	41.04%	58.96%	766.63	1,500.00	733.37	51.11%	48.89%
Total 7004-493.61 General Supplies Airport	\$ 28,997.04	\$ 62,816.66	\$ 33,819.62	\$ 18,200.23	\$ 62,816.66	\$ 44,616.43	28.97%	71.03%	\$ 205,939.77	\$ 376,899.96	\$ 170,960.19	56.61%	43.39%	
7005-493.61 General Supplies Fire		83.33	83.33		83.33	83.33	0.00%	100.00%	0.00	0.00	0.00	0.00%	0.00%	
7005-493.61-10 General Supplies - Office Supplies		41.67	41.67		41.67	41.67	0.00%	100.00%	0.00	499.98	499.98	0.00%	100.00%	
7005-493.61-40 General Supplies - General Supplies		2,250.00	2,250.00	168.63	2,250.00	2,081.37	7.49%	92.51%	9,891.84	13,500.00	3,608.16	71.79%	28.21%	
7005-493.61-45 General Supplies - Janitorial Supplies		208.33	208.33	488.80	208.33	-281.47	-235.11%	-135.11%	864.58	1,249.98	385.40	69.17%	30.83%	
7005-493.61-50 General Supplies - Postage		6.25	6.25		6.25	6.25	0.00%	100.00%	0.00	37.50	37.50	0.00%	100.00%	
Total 7005-493.61 General Supplies Fire	\$ 0.00	\$ 2,899.58	\$ 2,899.58	\$ 658.43	\$ 2,899.58	\$ 1,931.15	25.43%	74.57%	\$ 10,666.82	\$ 16,637.48	\$ 6,970.66	87.94%	12.06%	
Total 493.61 General Supplies	\$ 28,997.04	\$ 65,496.24	\$ 37,305.23	\$ 18,858.66	\$ 65,496.24	\$ 46,647.48	28.83%	71.17%	\$ 216,334.28	\$ 392,437.44	\$ 176,043.16	55.14%	44.86%	
493.62 Energy		0.00	0.00		0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.62 Energy Airport		0.00	0.00		0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.62-10 Energy / Gasoline		1,666.67	1,666.67	180.00	1,666.67	1,486.67	10.80%	89.20%	5,362.07	10,000.02	4,637.95	53.62%	46.38%	
7004-493.62-11 Energy / Diesel Fuel		9,166.67	9,166.67	1,006.33	9,166.67	8,160.34	10.99%	89.02%	32,575.14	35,000.02	2,424.88	59.23%	40.77%	
7004-493.62-50 Energy / Natural Gas		2,885.43	16,250.00	13,364.57	1,022.85	16,250.00	15,227.15	8.29%	91.71%	87,204.67	97,500.00	10,295.33	68.83%	31.07%
7004-493.62-52 Energy / Electricity		29,053.56	59,375.00	30,321.44	30,278.70	59,375.00	29,096.30	51.00%	49.00%	215,155.34	356,250.00	141,094.66	60.39%	39.61%
7004-493.62-53 Energy / Heating Oil		833.33	833.33	7,302.67	833.33	-6,469.34	-676.32%	-776.32%	7,302.67	4,999.98	-2,302.69	-146.05%	-46.05%	
Total 7004-493.62 Energy Airport	\$ 31,938.99	\$ 87,319.67	\$ 55,382.68	\$ 39,791.55	\$ 87,319.67	\$ 47,500.12	45.58%	64.42%	\$ 327,599.89	\$ 623,750.02	\$ 296,150.13	62.65%	37.35%	
7005-493.62 Energy Fire		83.33	83.33		83.33	83.33	0.00%	100.00%	160.54	499.98	339.44	36.11%	63.89%	
7005-493.62-10 Energy - Gasoline		500.00	500.00		500.00	500.00	0.00%	100.00%	972.83	3,000.00	2,027.17	19.09%	80.91%	
7005-493.62-11 Energy - Diesel Fuel		33.33	33.33		33.33	33.33	0.00%	100.00%	0.00	199.98	199.98	0.00%	100.00%	
7005-493.62-52 Energy / Propane		0.00	0.00		0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
Total 7005-493.62 Energy Fire	\$ 0.00	\$ 616.66	\$ 616.66	\$ 0.00	\$ 616.66	\$ 616.66	0.00%	100.00%	\$ 763.37	\$ 3,699.96	\$ 2,936.59	20.36%	79.64%	
Total 493.62 Energy	\$ 31,938.99	\$ 87,936.33	\$ 55,999.34	\$ 39,791.55	\$ 87,936.33	\$ 48,116.78	45.26%	54.74%	\$ 328,363.26	\$ 627,449.98	\$ 299,086.72	62.25%	37.75%	
493.63 Miscellaneous Expense		0.00	0.00		0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
493.65 Chemicals		0.00	0.00		0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.65-50 Chemicals / Salt / Gravel / Salt for Roads		1,970.37	19,166.67	17,196.30	19,166.67	19,166.67	0.00%	100.00%	17,196.67	115,000.02	-96,803.35	-48.53%	-49.53%	
7004-493.65-00 Chemicals / Salt / Gravel / Gravel & Aggregate		1,666.67	1,666.67		1,666.67	1,666.67	0.00%	100.00%	5,830.40	10,000.02	4,169.62	58.30%	41.70%	
Total 493.65 Chemicals	\$ 1,970.37	\$ 20,833.34	\$ 18,862.97	\$ 0.00	\$ 20,833.34	\$ 20,833.34	0.00%	100.00%	\$ 17,776.10	\$ 125,000.04	\$ 107,223.94	85.77%	14.23%	
7004-493.64 Clothing Airport		0.00	0.00		0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.64-10 Clothing / Uniforms / Clothing		1,303.08	1,125.00	-178.08	1,327.13	1,125.00	-202.13	-117.87%	-17.97%	9,263.46	6,750.00	-2,513.46	-37.24%	-37.24%
Total 7004-493.64 Clothing Airport	\$ 1,303.08	\$ 1,125.00	\$ -178.08	\$ 1,327.13	\$ 1,125.00	\$ -202.13	-117.87%	-17.97%	\$ 9,263.46	\$ 6,750.00	\$ -2,513.46	-37.24%	-37.24%	
7004-493.64-10 Miscellaneous		180.93	33.33		180.93	33.33	0.00%	100.00%	1,936.03	0.00	-1,936.03	0.00%	0.00%	
7005-493.64 Clothing Fire		1,411.57	625.00	-786.57	104.48	625.00	520.52	16.72%	83.28%	1,516.05	3,750.00	2,233.95	40.43%	59.57%
7005-493.64-10 Clothing - Uniforms / Clothing		1,411.57	625.00	-786.57	104.48	625.00	520.52	16.72%	83.28%	1,516.05	3,750.00	2,233.95	40.43%	59.57%
Total 7005-493.64 Clothing Fire	\$ 1,411.57	\$ 625.00	\$ -786.57	\$ 104.48	\$ 625.00	\$ 520.52	16.72%	83.28%	\$ 1,516.05	\$ 3,750.00	\$ 2,233.95	40.43%	59.57%	
7005-493.64-10 Miscellaneous		178.86	833.33	654.45	82.87	833.33	750.36	89.96%	90.04%	261.85	4,999.98	4,738.13	5.24%	94.76%
Total 493.64 Miscellaneous Expense	\$ 5,044.83	\$ 23,416.67	\$ 18,371.84	\$ 1,514.56	\$ 23,416.67	\$ 21,902.11	84.71%	93.53%	\$ 190,762.49	\$ 140,500.02	\$ 50,262.47	135.77%	-35.77%	
493.72 Capital Outlay		0.00	0.00		0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.72 Buildings/Improvements		4,166.67	4,166.67		4,166.67	4,166.67	0.00%	100.00%	0.00	25,000.02	25,000.02	0.00%	100.00%	
7004-493.72-20 Buildings / Building Remodeling		4,166.67	4,166.67		4,166.67	4,166.67	0.00%	100.00%	0.00	25,000.02	25,000.02	0.00%	100.00%	
7004-493.72-30 Site Improvements		0.00	0.00		0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
Total 7004-493.72 Buildings/Improvements	\$ 0.00	\$ 8,333.34	\$ 8,333.34	\$ 0.00	\$ 8,333.34	\$ 8,333.34	0.00%	100.00%	\$ 0.00	\$ 50,000.04	\$ 50,000.04	0.00%	100.00%	
7004-493.74 Capital Outlay Airport		33,102.41	25,000.00	-8,102.41	105,782.30	25,000.00	-80,782.30	-323.13%	-13.13%	155,886.39	150,000.00	-5,886.39	-33.79%	-3.79%
7004-493.74-10 Capital Outlay / Machinery & Equipment		208.33	208.33		208.33	208.33	0.00%	100.00%	6,025.00	1,249.98	-4,775.02	-482.01%	-482.01%	
7004-493.74-12 Capital Outlay / Computer Software		619.00	83.33	-535.67	275.00	83.33	-191.67	-330.01%	-230.01%	1,679.75	499.98	-1,179.77	-335.96%	-235.96%
7004-493.74-20 Capital Outlay / Vehicles		4,583.33	4,583.33		4,583.33	4,583.33	0.00%	100.00%	0.00	27,499.98	27,499.98	0.00%	100.00%	
7004-493.74-30 Capital Outlay / Furniture & Fixtures		208.33	208.33	794.25	208.33	-585.92	-381.25%	-281.25%	6,801.26	1,249.98	-5,551.28	-528.11%	-428.11%	
7004-493.74-50 Capital Outlay / General Capital Outlay		4,505.39	8,333.33	3,827.94	8,333.33	8,333.33	0.00%	100.00%	16,255.61	49,999.98	33,744.37	32.51%	67.49%	
Total 7004-493.74 Capital Outlay Airport	\$ 38,226.80	\$ 38,416.66	\$ -189.86	\$ 106,851.55	\$ 38,416.66	\$ -68,434.90	-276.14%	-176.14%	\$ 186,248.01	\$ 230,499.98	\$ 44,251.97	69.00%	19.20%	
7005-493.74 Capital Outlay Fire		0.00	0.00		0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7005-493.74-10 Capital Outlay / Machinery & Equipment		1,666.67	1,666.67		1,666.67	1,666.67	0.00%	100.00%	3,250.00	10,000.02	6,750.02	32.50%	67.50%	
7005-493.74-11 Capital Outlay / Computer Equipment		1,605.00	250.00	-1,355.00		250.00	0.00%	100.00%	1,605.00	1,000.00	-605.00	-60.50%	-39.50%	
7005-493.74-30 Capital Outlay / Furniture & Fixtures		416.67	416.67		416.67	416.67	0.00%	100.00%	0.00	2,500.02	2,500.02	0.00%	100.00%	
7005-493.74-50 Capital Outlay / General Capital Outlay		4,166.67	4,166.67		4,166.67	4,166.67	0.00%	100.00%	0.00	25,000.02	25,000.02	0.00%	100.00%	
Total 7005-493.74 Capital Outlay Fire	\$ 1,605.00	\$ 5,500.01	\$ 4,895.01	\$ 0.00	\$ 5,500.01	\$ 5,500.01	0.00%	100.00%	\$ 4,855.00	\$ 39,000.04	\$ 34,145.04	12.45%	87.55%	
Total 493.72 Capital Outlay	\$ 39,831.89	\$ 83,286.60	\$ 43,454.71	\$ 106,851.55	\$ 83,286.60	\$ -76,435.05	-91.66%	-91.66%	\$ 191,103.01	\$ 319,500.00	\$ 128,396.99	69.81%	40.19%	
493.80 Special Assessments/Drain/Taxes/Property Taxes		0.00	0.00		0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	
7004-493.80-12 Special Assessments Principal		8,333.33	8,333.33		8,333.33	8,333.33	0.00%	100.00%	0.00	49,999.98	49,999.98	0.00%	100.00%	

Parking Statement (Non-Operating)- Current Month
PARKING
January - June, 2026

	Jun 2026				Total			
	Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget
Income								
Total Income			\$ 0.00		\$ 0.00	\$ 0.00	\$ 0.00	
Gross Profit	\$ 0.00	\$ 0.00	\$ 0.00		\$ 0.00	\$ 0.00	\$ 0.00	
Expenses								
493.52 Insurance			0.00		0.00	0.00	0.00	
7004-493.52 Insurance Airport			0.00		0.00	0.00	0.00	
7004-493.52-10 Insurance / Property Insurance		0.00	0.00		0.00	15,000.00	-15,000.00	0.00%
Total 7004-493.52 Insurance Airport	\$ 0.00	\$ 0.00	\$ 0.00		\$ 0.00	\$ 15,000.00	-\$ 15,000.00	0.00%
Total 493.52 Insurance	\$ 0.00	\$ 0.00	\$ 0.00		\$ 0.00	\$ 15,000.00	-\$ 15,000.00	0.00%
493.72 Capital Outlay			0.00		0.00	0.00	0.00	
7004-493.72 Buildings/Improvements			0.00		0.00	0.00	0.00	
7004-493.72-30 Buildings / New Construction	7,461.13	0.00	7,461.13		56,857.30	0.00	56,857.30	
Total 7004-493.72 Buildings/Improvements	\$ 7,461.13	\$ 0.00	\$ 7,461.13		\$ 56,857.30	\$ 0.00	\$ 56,857.30	
Total 493.72 Capital Outlay	\$ 7,461.13	\$ 0.00	\$ 7,461.13		\$ 56,857.30	\$ 0.00	\$ 56,857.30	
Total Expenses	\$ 7,461.13	\$ 0.00	\$ 7,461.13		\$ 56,857.30	\$ 15,000.00	\$ 41,857.30	379.05%
Net Operating Income	-\$ 7,461.13	\$ 0.00	-\$ 7,461.13		-\$ 56,857.30	-\$ 15,000.00	-\$ 41,857.30	379.05%
Other Income								
7004-360.36-00 Interest Revenue / Interest on Airport Funds	20,318.91	26,166.67	-5,847.76	77.65%	129,996.39	157,000.02	-27,003.63	82.80%
Total Other Income	\$ 20,318.91	\$ 26,166.67	-\$ 5,847.76	77.65%	\$ 129,996.39	\$ 157,000.02	-\$ 27,003.63	82.80%
Other Expenses								
Interest Paid BND Loan		0.00	0.00		334,092.71	375,000.00	-40,907.29	89.09%
Total Other Expenses	\$ 0.00	\$ 0.00	\$ 0.00		\$ 334,092.71	\$ 375,000.00	-\$ 40,907.29	89.09%
Net Other Income	\$ 20,318.91	\$ 26,166.67	-\$ 5,847.76	77.65%	-\$ 204,096.32	-\$ 217,999.98	\$ 13,903.66	93.62%
Net Income	\$ 12,857.78	\$ 26,166.67	-\$ 13,308.89	49.14%	-\$ 260,953.62	-\$ 232,999.98	-\$ 27,953.64	112.00%

Thursday, Aug 06, 2026 09:47:55 AM GMT-7 - Accrual Basis

PFC Statement- Current Month
Budget vs. Actuals: 2026 PFC - FY26 P&L Classes
January - June, 2026

	Jun 2026				Total			
	Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget
Income								
390 Transfer			0.00		0.00	0.00	0.00	
395.00 Operating Revenues			0.00		0.00	0.00	0.00	
7004-395.10-50 Operating Revenues / Passenger Facility Charge	213,946.34	204,166.67	9,779.67	104.79%	1,264,925.13	1,225,000.02	39,925.11	103.26%
Total 395.00 Operating Revenues	\$ 213,946.34	\$ 204,166.67	\$ 9,779.67	104.79%	\$ 1,264,925.13	\$ 1,225,000.02	\$ 39,925.11	103.26%
Total 390 Transfer	\$ 213,946.34	\$ 204,166.67	\$ 9,779.67	104.79%	\$ 1,264,925.13	\$ 1,225,000.02	\$ 39,925.11	103.26%
Total Income	\$ 213,946.34	\$ 204,166.67	\$ 9,779.67	104.79%	\$ 1,264,925.13	\$ 1,225,000.02	\$ 39,925.11	103.26%
Gross Profit	\$ 213,946.34	\$ 204,166.67	\$ 9,779.67	104.79%	\$ 1,264,925.13	\$ 1,225,000.02	\$ 39,925.11	103.26%
Expenses								
493.90-50 Transfers			0.00		0.00	0.00	0.00	
7004-493.90-50 To Enterprise Fund	237,727.19	204,166.67	33,560.52	116.44%	1,262,320.30	1,225,000.02	37,320.28	103.05%
Total 493.90-50 Transfers	\$ 237,727.19	\$ 204,166.67	\$ 33,560.52	116.44%	\$ 1,262,320.30	\$ 1,225,000.02	\$ 37,320.28	103.05%
Total Expenses	\$ 237,727.19	\$ 204,166.67	\$ 33,560.52	116.44%	\$ 1,262,320.30	\$ 1,225,000.02	\$ 37,320.28	103.05%
Net Operating Income	-\$ 23,780.85	\$ 0.00	-\$ 23,780.85		\$ 2,604.83	\$ 0.00	\$ 2,604.83	
Other Income								
7004-360.36-00 Interest Revenue / Interest on Airport Funds	650.48	416.67	233.81	156.11%	3,680.58	2,499.98	1,180.60	147.22%
Total Other Income	\$ 650.48	\$ 416.67	\$ 233.81	156.11%	\$ 3,680.58	\$ 2,499.98	\$ 1,180.60	147.22%
Net Other Income	\$ 650.48	\$ 416.67	\$ 233.81	156.11%	\$ 3,680.58	\$ 2,499.98	\$ 1,180.60	147.22%
Net Income	-\$ 23,130.37	\$ 416.67	-\$ 23,547.04	-5551.24%	\$ 6,285.41	\$ 2,499.98	\$ 3,785.43	251.42%

Thursday, Aug 06, 2026 10:12:37 AM GMT-7 - Accrual Basis

12



MUNICIPAL AIRPORT AUTHORITY

2027 Draft Budget

August 11, 2026

Board Presentation | Prepared by the Office of the CFO

Changes from Last Draft

2027 Draft Budget • Highlighted updates since the prior version

1

NDPHIT

Updated to match the proposed new rates including the proposed HDHP plan.

2

Marketing and Public Relations

Now includes additional operating costs for the Arts and Amenities program.

3

Please note that the majority of the Arts and Amenities costs, **\$470K**, are included in the Capital Budget, as they are capital items. Refer to additional pages for information.

Documents attached are for your review.

Municipal Airport Authority of the City of Fargo, North Dakota
2027 PRELIMINARY BUDGET - Operating Fund

Description	Actual CY 2024	Actual CY 2025	2026 Budget	2027 Proposed Budget
OPERATING REVENUE				Changes Aug board
Intergovernmental Revenue				
331.10 Federal Operating Grants				
331.13-05 Capital - Direct Assist. / Airport Improvement				
Transfer In MM Savings or from Operating Parking Rev to cover debt	-	-	-	-
Total 7005-331.11 Federal Operating Grants Fire	-	-	-	-
Total 7006-331.11 Federal Operating Grants	-	-	-	-
Total 331.10 Federal Operating Grants	-	-	-	-
334.30 State Grants				
7004-334.30-05 State Grants / Capital Grant Assistance	22,262	-	-	-
Total 334.30 State Grants	22,262	-	-	-
Total 330 Intergovernmental Revenue	22,262	-	-	-
363.00 Rental Fees				
363.70 Rentals of Hangars & FBO				
7004-363.70-01 Rentals of Hangars & FBO / ABHN Partnership	777	932	932	932
7004-363.70-02 Rentals of Hangars & FBO / Carousel Hangar	1,455	1,746	1,746	1,746
7004-363.70-03 Rentals of Hangars & FBO / FAR North Aviation LLC				713
7004-363.70-06 Rentals of Hangars & FBO / West Winds Condo Assn.	2,458	2,949	2,949	2,949
7004-363.70-07 Rentals of Hangars & FBO / Fly High Condo Association	1,043	1,252	1,252	1,252
7004-363.70-08 Rentals of Hangars & FBO / Big Blue Hangar Assn.	2,078	2,493	2,493	2,493
7004-363.70-09 Rentals of Hangars & FBO / Hgr #3 Admin Office	18,203	18,567	18,939	-
7004-363.70-11 Rentals of Hangars & FBO / Fargo Air, Inc.	513	636	600	600
7004-363.70-14 Rentals of Hangars & FBO / Fargo Jet Center	552,006	564,507	562,000	562,000
7004-363.70-15 Rentals of Hangars & FBO / JP Development 3861 20th St	594	713	713	713
7004-363.70-17 Rentals of Hangars & FBO / J P Development NG Land	63,074	75,689	75,689	75,689
7004-363.70-18 Rentals of Hangars & FBO / Paul Bernabucci T Hangar	1,275	1,530	1,530	1,530
7004-363.70-23 Rentals of Hangars & FBO / Francis Butler Hangar	1,061	1,273	1,273	1,273
7004-363.70-29 Rentals of Hangars & FBO / Springer SGA Hangar	986	1,184	1,184	1,184
7004-363.70-30 Rentals of Hangars & FBO / Fargo Jet - Hangar #4	49,224	50,209	51,213	-
7004-363.70-31 Rentals of Hangars & FBO / Tom Nagle Hangar	1,733	-	2,079	-
7004-363.70-34 Rentals of Hangars & FBO / B. Ness Igloo / Hangar	869	1,042	1,042	1,042
7004-363.70-36 Rentals of Hangars & FBO / Northwest Aviation LLC	1,815	2,178	2,178	2,178
7004-363.70-37 Rentals of Hangars & FBO / ND Army National Guard				124,341
7004-363.70-38 Rentals of Hangars & FBO / Fargo Jet - Hangar #3	49,224	50,209	51,213	-
7004-363.70-39 Rentals of Hangars & FBO / MACO Leasing, Inc	2,223	2,668	2,668	2,668
7004-363.70-41 Rentals of Hangars & FBO / Schatz Fuel Flowage	872	900	1,100	1,011
7004-363.70-44 Rentals of Hangars & FBO / Group VI, LLC	7,793	9,352	9,352	9,352
7004-363.70-45 Rentals of Hangars & FBO / Group VI, LLC Fuel Flowage	7,184	8,060	7,500	9,056
7004-363.70-46 Rentals of Hangars & FBO / Spectrum Aeromed-Hangar#9	60,282	62,090	63,953	65,872
7004-363.70-49 Rentals of Hangars & FBO / Fargo Aircraft Maint.	20,680	18,237	23,000	23,000
7004-363.70-50 Rentals of Hangars & FBO / Fargo Aircraft Maintenance Fuel Farm Lease	146	176	176	176
7004-363.70-51 Rentals of Hangars & FBO / Jeff Johnson Hangar	1,215	1,458	1,458	1,458
7004-363.70-52 Rentals of Hangars & FBO / 380 North	4,185	5,022	5,022	5,022
7004-363.70-54 Rentals of Hangars & FBO / Flying K Properties	735	882	882	-
7004-363.70-55 Rentals of Hangars & FBO / Rydell Management Company		2,676		-
7004-363.70-56 Rentals of Hangars & FBO / KFAR Hangar, LLC	2,230	-	2,676	2,676
7004-363.70-57 Rentals of Hangars & FBO / Hangar 19, LLP	10,202	12,243	12,243	12,243
7004-363.70-58 Rentals of Hangars & FBO / RV Newman Consulting LLP	1,080	1,296	1,296	1,296
7004-363.70-59 Rentals of Hangars & FBO / Blotsky, Jim and Twylah	1,020	1,224	1,224	1,224
7004-363.70-60 Rentals of Hangars & FBO / JP Development 1631 19 AVE	1,082	689	1,299	1,299
7004-363.70-61 Rentals of Hangars & FBO / James P Roers Hangar	1,242	1,491	1,491	1,491
7004-363.70-62 Rentals of Hangars & FBO / J. Wesley Hangar 1, LLC	990	1,188	1,188	1,188
7004-363.70-63 Rentals of Hangars & FBO / FJC - South Fuel Farm	3,587	4,305	4,305	4,305
7004-363.70-64 Rental of Hangars & FBO / Magnum Electric Holdings, LLC		2,772	2,772	2,079
7004-363.70-65 Rental of Hangars & FBO / 4 Suns, LLLP		27,896	15,216	15,216
7004-363.70-66 Rental of Hangars & FBO / Dakota Air, LLC		-	-	1,200
Total 363.70 Rentals of Hangars & FBO	875,136	941,732	937,843	942,465
363.75 Scheduled Flight Fees				
7004-363.75-08 Scheduled Flight Fees / United Airlines	73,516	94,015	76,000	106,599
7004-363.75-10 Scheduled Flight Fees / ALLEGiant AIR	54,326	60,059	52,000	64,436
7004-363.75-12 Scheduled Flight Fees / Frontier Airlines	28,022	15,763	18,000	16,492
7004-363.75-14 Scheduled Flight Fees / American Airlines	78,613	90,688	75,000	99,226
7004-363.75-15 Scheduled Flight Fees / Delta Air Lines	99,522	107,286	97,000	117,549
Total 363.75 Scheduled Flight Fees	334,000	367,812	318,000	404,301
363.80 Non-Scheduled Flight Fees				
7004-363.80-02 Non-Scheduled Flight Fees / Others Non-Scheduled	7,850	8,586	7,500	8,000
7004-363.80-03 Non-Scheduled Flight Fees / General Aviation Landings	37,215	38,302	38,000	40,000
7004-363.80-06 Non-Scheduled Flight Fees / Federal Express	84,119	33,017	85,000	32,641
7004-363.80-07 Non-Scheduled Flight Fees / United Parcel Service	79,456	56,539	80,000	62,683
Total 363.80 Non-Scheduled Flight Fees	208,640	136,443	210,500	143,324
363.87 Building Rentals				
7004-363.87-01 Building Rentals /Syncd AI, LLC				7,711
7004-363.87-02 Building Rentals / Airport Gift Shop	139,649	149,335	140,000	159,020
7004-363.87-10 Building Rentals / Avis Rent a Car	295,864	286,912	292,000	283,499
7004-363.87-11 Building Rentals / Budget Rent A Car	152,081	181,110	150,000	206,212
7004-363.87-12 Building Rentals / Hertz Rent A Car	439,937	446,802	430,000	407,112
7004-363.87-13 Building Rentals / National Car Rental	485,007	573,057	480,000	652,036

Municipal Airport Authority of the City of Fargo, North Dakota

2027 PRELIMINARY BUDGET - Operating Fund

Description	Actual CY 2024	Actual CY 2025	2026 Budget	2027 Proposed Budget
7004-363.87-14 Building Rentals / Enterprise Rent A Car	483,046	551,292	480,000	595,166
7004-363.87-15 Building Rentals / Turo		795	-	16,000
7004-363.87-20 Building Rentals / Sun Country Airlines		1,309	-	-
7004-363.87-25 Building Rentals / Frontier Airlines	35,509	26,969	32,500	85,536
7004-363.87-26 Building Rentals / Frontier Airlines (Jetwy)	15,700	9,800	8,000	-
7004-363.87-27 Building Rentals / The Landline Company	1,963	491	-	-
7004-363.87-31 Building Rentals / ALLEGIAN AIR	72,219	68,466	73,000	285,249
7004-363.87-32 Building Rentals / ALLEGIAN AIR (JETWAY)	18,000	18,000	18,000	-
7004-363.87-34 Building Rentals / American Airlines	95,352	98,681	93,000	345,911
7004-363.87-35 Building Rentals / American Airlines (Jetway)	36,000	36,000	36,000	-
7004-363.87-40 Building Rentals / FAA Airways Facility	17,410	17,410	17,410	18,231
7004-363.87-47 Building Rentals / NorthStar Insurance	20,852	21,483	22,135	22,799
7004-363.87-51 Building Rentals / ARINC (Aeronautical Radio)	1,873	1,910	1,911	1,949
7004-363.87-57 Building Rentals / United Airlines	100,588	109,313	102,000	374,364
7004-363.87-58 Building Rentals / United Airlines-Jetway	36,000	36,000	36,000	-
7004-363.87-59 Building Rentals / TSA - West Terminal	51,018	56,079	51,000	57,586
7004-363.87-60 Building Rentals / Roger Tidd	1,814	1,868	1,934	1,988
7004-363.87-61 Building Rentals / Jetway - Misc Airlines	3,150	3,950	3,000	4,700
7004-363.87-66 Building Rentals / Spectrum Aeromed	45,370	47,859	49,309	49,552
7004-363.87-70 Building Rentals / Delta Air Lines	157,545	155,244	160,000	486,345
7004-363.87-71 Building Rentals / Delta Air Lines (Jetway)	17,600	23,900	17,000	-
7004-363.87-72 Building Rentals / CBM-Sky Dine Service	292,588	315,669	275,000	376,216
7004-363.87-75 Building Rentals / 1954 Investment Group Inc	11,872	-	-	-
7004-363.87-81 Building Rentals / ND American Legion Aux	5,215	5,371	5,561	5,048
7004-363.87-82 Building Rentals / Meadowlark Logistics	28,148	28,997	29,876	30,772
7004-363.87-86 Building Rentals / American Legion Post #2	4,688	4,828	4,974	5,123
7004-363.87-89 Building Rentals / Gavilon Grain LLC	3,453	-	-	-
7004-363.87-91 Building Rentals / Bucks Trading Co.	6,800	7,005	7,217	7,434
Total 363.87 Building Rentals	3,076,310	3,285,905	3,016,827	4,485,558
363.90 Rental of Expansion Area				
7004-363.90-00 Rental Fees / Rental of Expansion Area	253,115	368,705	340,270	347,075
7004-363.90-01 Rental of Expansion Area / MDC Inc.	45,073	52,266	51,792	51,792
7004-363.90-02 Rental of Expansion Area / Auto-Bahn	2,370	2,844	2,370	2,370
7004-363.90-03 Rental of Expansion Area / Bernie Ness	663	663	663	663
7004-363.90-04 Rental of Expansion Area / Enterprise	605	605	605	605
7004-363.90-06 Rental of Expansion Area / Cass County	48,134	50,540	57,761	58,049
7004-363.90-07 Rental of Expansion Area / UPS	66,036	66,132	66,036	79,278
7004-363.90-08 Rental of Expansion Area / BE Airport Property	10,241	10,241	10,241	12,290
7004-363.90-09 Rental of Expansion Area / MDC Fargo 2 - Corporate Air	15,632	15,632	15,632	15,632
Total 363.90 Rental of Expansion Area	441,869	567,630	545,370	567,755
7004-363.88-01 Land Transport Facilities / SP Plus	6,482,326	6,671,918	9,022,535	9,314,897
Total 363.00 Rental Fees	11,418,281	11,971,440	14,051,075	15,858,300
364 Lease Revenue [GASB 87]				
7004-364.10-01 Lease Revenue - Building [GASB 87]	389,070	514,366	-	-
7004-364.10-02 Lease Revenue - Ground Lease [GASB 87]	408,402	332,605	-	-
7004-364.10-03 Lease Revenue - Land [GASB 87]	253,710	313,563	-	-
7004-364.10-04 Lease Revenue - Office Space [GASB 87]	129,225	140,925	-	-
7004-364.20-00 Cash/AR Clearing Account [GASB 87]	(1,245,212)	(1,429,607)	-	-
Total 364 Lease Revenue [GASB 87]	(64,805)	(128,148)	-	-
Total 360 Miscellaneous Revenue	11,353,476	11,843,292	14,051,075	15,858,300
370.00 Miscellaneous Income				
7004-370.10-00 Miscellaneous / Miscellaneous	3,674	4,141	500	10,000
7004-370.10-01 Miscellaneous / Employee Parking	20,610	21,240	18,000	18,000
7004-370.10-02 Miscellaneous/Landline Boarding Fees	30,992	3,677	-	-
7004-370.10-03 Miscellaneous / Advertising	57,969	61,541	55,000	64,529
7004-370.10-04 Miscellaneous / Vending Commisions	14,384	12,890	13,000	13,000
7004-370.10-06 Miscellaneous / Reimbursements	24,457	455,373	-	5,000
7004-370.10-07 Miscellaneous / Card Key Deposits	30,485	44,215	29,000	30,000
7004-370.10-09 Miscellaneous / Reimbursement-Utilities	40,535	32,300	-	-
7004-370.10-10 Miscellaneous / TNC fees (Uber/Lyft)	-	52,452	-	158,334
Total 370.00 Miscellaneous Income	223,105	687,828	115,500	298,863
390 Transfer				
391.00 Transfer In	-	-	-	-
Total 391.00 Transfer In	-	-	-	-
395.00 Operating Revenues	-	-	-	-
7005-395.10-00 Operating Revenues / Operating Revenues	1,176,871	1,249,408	1,507,355	1,664,315
7007-395.10-00 Operating Revenues / Operating Revenue	351,143	378,876	595,072	624,825
Total 395.00 Operating Revenues	1,528,013	1,628,284	2,102,427	2,289,141
396.00 Non Operating				
7004-396.20-00 Non-Operating / Interest Income	510	35	-	-
7004-396.40-00 Interest Revenue - Leases [GASB 87]	195,135	209,439	-	-
7004-396.80-00 Non Operating / Gain (Loss) on Asset Sold	-	860	-	-
Total 396.00 Non Operating	195,645	210,334	-	-
Total 390 Transfer	1,723,658	1,838,617	2,102,427	2,289,141
Total Operating Income	13,322,502	14,369,736	16,269,001	18,446,303
Gross Profit	13,322,502	14,369,736	16,269,001	18,446,303

Municipal Airport Authority of the City of Fargo, North Dakota				
2027 PRELIMINARY BUDGET - Operating Fund				
Description	Actual CY 2024	Actual CY 2025	2026 Budget	2027 Proposed Budget
Expenses	-	-	-	-
493.11 Salaries				
7004-493.11-00 Public Airport / Full Time Staff	1,554,203	1,738,828	1,800,000	2,279,194
7004-493.11-01 Full Time Staff / Full Time - Overtime	177,849	171,208	230,000	200,000
7004-493.11-02 Full Time Staff / Full Time Banked Sick	24,433	25,509	27,000	28,000
7004-493.14-00 Public Airport / Temporary/Seasonal	100,281	72,595	190,000	150,000
7004-493.14-01 Temporary/Seasonal / PartTime Seasonal OT	4,825	2,203	15,000	15,000
Total 7004-493.11 Airport	1,861,591	2,010,343	2,262,000	2,672,194
7005-493.11-00 Full-Time Staff	762,494	812,993	850,000	884,392
7005-493.11-01 Full Time Staff - Full Time - Overtime	44,625	37,896	60,000	60,000
7005-493.11-05 OT Airfield Operations	922	1,112	10,000	10,000
Total 7005-493.11 Fire	808,041	852,000	920,000	954,392
7007-493.11-00 Public Airport Full Time Staff	351,143	394,076	595,072	624,825
Total 7007-493.11 Police	351,143	394,076	595,072	624,825
Total 493.11 Salaries	3,020,775	3,256,419	3,777,072	4,251,412
493.20 Employee Benefits				
7004-493.20-01 Employee Benefits / Health Insurance	198,717	191,218	256,300	290,400
7004-493.20-03 Employee Benefits / Dental Insurance	8,821	9,065	13,200	14,124
7004-493.20-04 Employee Benefits / Long Term Disability	4,079	4,252	6,600	7,062
7004-493.20-05 Employee Benefits / Auto Allowance	1,814	1,807	2,000	2,140
7004-493.20-06 Employee Benefits / HSA Contributions				4,200
7004-493.21-01 Employee Benefits / FICA 6.2%	110,418	118,860	140,244	148,939
7004-493.21-02 Employee Benefits / Medicare 1.45%	26,821	28,841	32,799	33,275
7004-493.22-04 Pension Benefits / NDPERS Pension	137,729	137,739	162,000	173,340
7004-493.24-00 Public Airport / Unemployment Compensation	551	-	10,000	10,700
7004-493.25-00 Public Airport / Workers Compensation	5,926	10,316	14,000	14,980
Total 7004-493.20 Airport	494,874	502,098	637,143	699,160
7005-493.20-01 Employee Benefits - Health Insurance	127,165	133,185	152,900	171,300
7005-493.20-03 Employee Benefits - Dental Insurance	4,127	4,282	5,500	5,885
7005-493.20-04 Employee Benefits - Long Term Disability	1,743	1,801	3,300	3,531
7005-493.21-01 Employee Benefits - FICA 6.2%	48,787	51,590	57,040	60,576
7005-493.21-02 Employee Benefits - Medicare 1.45%	11,410	12,065	13,340	13,533
7005-493.22-04 Pension Benefits - NDPERS Pension	77,655	80,905	90,000	96,300
7005-493.24-00 Public Airport/Unemployment Compensation	-	-	1,500	1,605
7005-493.25-00 Public Airport - Workers Compensation	6,854	10,565	10,000	10,700
Total 7005-493.20 Fire	277,742	294,394	333,580	363,431
Total 493.20 Employee Benefits	772,616	796,492	970,723	1,062,591
493.33 Other Services				
7004-493.28-02 Pension Expense / NDPERS Pension	385,028	119,259	-	-
7004-493.29-01 OPEB Expense / NDPERS	18,662	13,581	-	-
Total 7004-493.28 Pension Airport	403,690	132,840	-	-
7005-493.28-02 Pension Expense / NDPERS Police Pension	(1,801)	(46,485)	-	-
Total 7005-493.28 Pension Police	(1,801)	(46,485)	-	-
Total 493.28 Other Services / Pension	401,889	86,355	-	-
7004-493.33 Other Services Airport				
7004-493.33-15 Other Services / Planning Services	-	1,600	-	-
7004-493.33-20 Other Services / Accounting Services	189,788	287,366	179,000	40,000
7004-493.33-25 Other Services / Legal Services	68,016	61,250	75,000	85,000
7004-493.33-80 Other Services / Security Services	189,921	206,489	220,000	275,000
7004-493.38-85 Other Services / Parking Management	823,250	1,032,225	1,533,831	1,583,532
7004-493.38-90 Other Services / Warranty Expense	10,203	10,203	10,203	10,203
7004-493.38-91 Other Service / Software Expense	14,842	14,842	14,842	14,842
7004-493.38-99 Other Services / Other Services	210,610	230,642	225,000	240,000
Total 7004-493.33 Other Services Airport	1,506,629	1,844,617	2,257,876	2,248,577
7005-493.38-05 Other Services - Repair Services	-	-	15,000	15,000
7005-493.38-99 Other Services - Other Services	10,434	7,652	13,000	13,000
Total 7005-493.33 Other Services Fire	10,434	7,652	28,000	28,000
7006-493.38-99 Other Services -Other Services	140	-	-	-
Total 7006-493.33 Other Services	140	-	-	-
Total 493.33 Other Services	1,917,203	1,852,269	2,285,876	2,276,577
493.41 Utility Services				
7004-493.41-05 Utility Services / Water and Sewer	45,936	62,298	51,000	75,000
Total 493.41 Utility Services	45,936	62,298	51,000	75,000
493.42 Cleaning Services				
7004-493.42-05 Cleaning Services / Custodial Services	5,280	5,280	7,500	10,000
7004-493.42-15 Cleaning Services / Garbage Pickup	18,118	18,284	20,000	25,000
7004-493.42-20 Cleaning Services / Snow Clearing	14,818	15,978	35,000	35,000
Total 493.42 Cleaning Services	38,216	39,541	62,500	70,000
493.43 Repairs & Maintenance				
7004-493.43-10 Repair and Maintenance / Building Repairs	230,914	143,295	493,500	500,000
7004-493.43-20 Repair and Maintenance / General Equipment Repair	352,396	211,639	200,000	225,000
7004-493.43-21 Repair & Maintenance / Computer Equipment Repair	-	-	3,000	3,000
7004-493.43-50 Repair and Maintenance / Maintenance Service Cont.	80,672	80,887	175,000	250,000
7004-493.43-90 Repair and Maintenance / Other Repairs	183,021	240,481	196,000	200,000
Total 7004-493.43 R&M Airport	847,003	676,300	1,067,500	1,178,000
7005-493.43-20 Repair and Maintenance - General Equipment Repair	44,109	29,239	50,000	50,000
7005-493.43-50 Repair and Maintenance / Maintenance Service Cont.	44,109	1,013	-	-

Municipal Airport Authority of the City of Fargo, North Dakota				
2027 PRELIMINARY BUDGET - Operating Fund				
Description	Actual CY 2024	Actual CY 2025	2026 Budget	2027 Proposed Budget
Total 7005-493.43 R&M Fire	44,109	30,252	50,000	50,000
Total 493.43 Repairs & Maintenance	891,112	706,593	1,117,500	1,228,000
493.44 Rentals				
7004-493.44-20 Rentals / Equipment & Vehicle Rent	4,351	302	15,000	15,000
Total 493.44 Rentals	4,351	302	15,000	15,000
493.52 Insurance				
7004-493.52-10 Insurance / Property Insurance	131,708	152,728	150,000	160,000
7004-493.52-20 Insurance / Automobile Liability	8,198	8,681	11,000	12,000
7004-493.52-30 Insurance / General Liability	94,198	99,289	115,000	120,000
Total 7004-493.52 Insurance Airport	234,104	260,698	276,000	292,000
7005-493.52-10 Insurance / Property Insurance		21		-
7005-493.52-20 Insurance - Automobile Liability	3,995	4,220	5,000	5,500
Total 7005-493.52 Insurance Fire	3,995	4,241	5,000	5,500
Total 493.52 Insurance	238,099	264,939	281,000	297,500
493.53 Communications				
7004-493.53-10 Communications / Regular Phone Service	2,805	2,867	3,500	3,500
7004-493.53-20 Communications / Cellular Phone Service	364	368	600	600
7004-493.53-30 Communications / Radio Systems	-	-	1,000	1,000
7004-493.53-60 Communications / Other Communications	-	-	3,000	3,000
Total 7004-493.53 Communications Airport	3,169	3,235	8,100	8,100
7005-493.53-10 Communications - Regular Phone Service	364	368	700	700
Total 7005-493.53 Communications Fire	364	368	700	700
Total 493.53 Communications	3,533	3,603	8,800	8,800
493.54 Advertising & Printing				
7004-493.54-10 Advertising / Legal Publications	29	545	2,000	2,000
7004-493.54-11 Advertising / Marketing	-	-	410,480	463,480
7004-493.54-40 Advertising / Other Communications	-	-	2,000	2,000
7004-493.55-10 Printing & Publishing / Custom Printed Forms	-	-	1,000	1,000
7004-493.55-30 Printing & Publishing / Printing, Binding, Rep.	219	249	300	300
Total 7004-493.54 A&P Airport	248	794	415,780	468,780
Total 493.54 Advertising & Printing	248	794	415,780	468,780
493.56 Travel & Education				
7004-493.56-60 In State Travel / In State Travel Expense	1,339	457	2,500	1,000
7004-493.57-60 Out of State Travel / Out of State Travel Exp	21,485	23,568	35,000	35,000
7004-493.59-10 Education / Due & Membership Instate	2,830	3,825	3,800	5,000
7004-493.59-11 Education / Dues /Membership Outstate	23,705	29,275	30,000	30,000
7004-493.59-20 Education / Seminar & Conf. Instate	3,198	2,763	3,500	3,500
7004-493.59-21 Education / Seminar & Conf. Outstate	11,469	16,162	14,800	20,000
7004-493.59-30 Education / Reference Materials	5,021	5,454	9,000	9,000
Total 7004-493.56 Travel & Education Airport	69,047	81,504	98,600	103,500
7005-493.56-60 In State Travel - In State Travel Expense	-	326	1,500	2,000
7005-493.57-60 Out of State Travel - Out of State Travel Exp	4,642	3,939	15,000	16,000
7005-493.59-11 Education - Dues /Membership Outstate	380	265	1,500	2,000
7005-493.59-20 Education - Seminar & Conf. Instate	470	375	3,500	4,000
7005-493.59-21 Education - Seminar & Conf. Outstate	2,150	1,350	4,800	6,000
7005-493.59-30 Education / Reference Materials	700	454	1,000	1,000
Total 7005-493.56 Travel & Education Fire	8,342	6,709	27,300	31,000
Total 493.56 Travel & Education	77,389	88,213	125,900	134,500
493.61 General Supplies				
7004-493.61-10 General Supplies / Office Supplies	3,797	2,065	4,000	4,000
7004-493.61-20 General Supplies / Medical Supplies	693	448	1,800	2,000
7004-493.61-40 General Supplies / General Supplies	332,535	241,426	610,000	600,000
7004-493.61-45 General Supplies / Janitorial Supplies	111,956	106,515	135,000	150,000
7004-493.61-50 General Supplies / Postage	1,368	2,545	3,000	3,000
Total 7004-493.61 General Supplies Airport	450,349	352,999	753,800	759,000
7005-493.61-10 General Supplies - Office Supplies	460	445	1,000	1,000
7005-493.61-20 General Supplies - Medical Supplies	-	1,977	500	1,000
7005-493.61-40 General Supplies - General Supplies	25,456	9,464	27,000	27,000
7005-493.61-45 General Supplies - Janitorial Supplies	2,283	773	2,500	3,000
7005-493.61-50 General Supplies - Postage	11	26	75	100
Total 7005-493.61 General Supplies Fire	28,210	12,684	31,075	32,100
Total 493.61 General Supplies	478,559	365,684	784,875	791,100
493.62 Energy				
7004-493.62-10 Energy / Gasoline	16,314	11,560	20,000	20,000
7004-493.62-11 Energy / Diesel Fuel	50,024	45,951	110,000	110,000
7004-493.62-50 Energy / Natural Gas	56,113	77,472	195,000	243,750
7004-493.62-51 Energy / Electricity	402,713	401,231	712,500	890,625
7004-493.62-53 Energy / Heating Oil	5,675	9,093	10,000	12,000
Total 7004-493.62 Energy Airport	530,838	545,307	1,047,500	1,276,375
7005-493.62-10 Energy - Gasoline	633	394	1,000	1,800
7005-493.62-11 Energy Diesel Fuel	5,019	2,776	6,000	10,800
7005-493.62-52 Energy / Propane	-	-	400	600
Total 7005-493.62 Energy Fire	5,652	3,169	7,400	13,200
Total 493.62 Energy	536,490	548,476	1,054,900	1,289,575

Municipal Airport Authority of the City of Fargo, North Dakota				
2027 PRELIMINARY BUDGET - Operating Fund				
Description	Actual CY 2024	Actual CY 2025	2026 Budget	2027 Proposed Budget
493.64 Miscellaneous Expense				
493.65 Chemicals				
7004-493.65-50 Chemicals / Salt / Gravel / Salt for Roads	217,084	176,704	230,000	250,000
7004-493.65-60 Chemicals / Salt / Gravel / Gravel & Aggregate	9,651	10,941	20,000	20,000
Total 493.65 Chemicals	226,736	187,645	250,000	270,000
7004-493.64-10 Clothing / Uniforms / Clothing	11,103	11,672	13,500	15,000
Total 7004-493.64 Clothing Airport	11,103	11,672	13,500	15,000
7004-493.68-10 Miscellaneous	8,606	2,893	10,000	10,000
7005-493.64-10 Clothing - Uniforms / Clothing	5,703	2,455	7,500	7,500
Total 7005-493.64 Clothing Fire	14,309	5,348	17,500	17,500
7005-493.68-10 Miscellaneous / Miscellaneous	357	297	-	-
Total 493.64 Miscellaneous Expense	252,504	204,962	281,000	302,500
493.72 Capital Outlay				
7004-493.72-20 Buildings / Building Remodeling	-	-	50,000	50,000
7004-493.73-20 Site Improvements	-	57,685	50,000	50,000
Total 7004-493.72 Buildings/Improvements	-	57,685	100,000	100,000
7004-493.74-10 Capital Outlay / Machinery & Equipment	2,132,463	332,224	300,000	-
7004-493.74-11 Capital Outlay / Computer Equipment	-	-	2,500	2,500
7004-493.74-12 Capital Outlay / Computer Software	226	226	1,000	1,000
7004-493.74-20 Capital Outlay / Vehicles	58,308	-	55,000	55,000
7004-493.74-30 Capital Outlay / Furniture & Fixtures	-	1,450	2,500	3,000
7004-493.74-50 Capital Outlay / General Capital Outlay	107,209	6,701	100,000	100,000
Total 7004-493.74 Capital Outlay Airport	2,298,205	340,601	461,000	161,500
7004-493.75-40 Depreciation / Depreciation	5,521,109	5,859,810	-	-
7005-493.74-10 Capital Outlay / Machinery & Equipment	-	18,156	20,000	25,000
7005-493.74-11 Capital Outlay / Computer Equipment	-	3,510	3,000	4,000
7005-493.74-30 Capital Outlay / Furniture & Fixtures	9,484	8,654	5,000	5,000
7005-493.74-50 Capital Outlay / General Capital Outlay	-	-	50,000	50,000
Total 7005-493.74 Capital Outlay Fire	9,484	30,320	78,000	84,000
Total 493.72 Capital Outlay	7,828,798	6,288,415	639,000	345,500
493.80 Special Assessments/DrainTaxes/Property Taxes				
7004-493.80-12 Special Assessments Principal	57,614	264,214	100,000	75,000
Total 493.80 Special Assessments/DrainTaxes/Property Taxes	57,614	264,214	100,000	75,000
493.90-50 Transfers				
Total 493.90-50 Transfers				
493.34 Technical Services				
7004-493.34-10 Technical Services / Communication	18,380	8,869	28,460	20,000
7004-493.34-15 Technical Services / Computer Services	56,121	192,270	171,200	229,921
7004-493.34-20 Technical Services / Marketing / Public Relat.	9,500	12,750	20,000	43,250
7004-493.34-30 Technical Services / Payroll Services	47,612	51,077	55,000	60,000
7004-493.34-34 Technical Services / TNC Expenses	-	2,623	-	10,000
7004-493.34-35 Technical Services / Banking Services	1,635	1,450	2,500	3,000
Total 7004-493.34 Technical Services Airport	133,249	269,038	277,160	366,171
7005-493.34-10 Technical Services - Communication	2,508	2,589	3,200	3,200
7005-493.34-15 Technical Services - Computer Services	4,273	6,038	4,600	7,000
7005-493.34-30 Technical Services - Payroll Service	17,311	18,308	21,000	25,000
Total 7005-493.34 Technical Services Fire	24,092	26,935	28,800	35,200
9595-950.79-99 Contra Expense	(41,860,630)	(360,126)	-	-
Total 950.79 Asset Reclassification	(41,860,630)	(360,126)	-	-
Debt Payment for Bank of ND Loan	-	-	-	-
Interest Paid	79,525	-	-	-
TRANSFER OUT TO CAPITAL	-	-	4,438,423	3,605,071
TRANSFER OUT TO PARKING	-	-	-	1,853,027
Total for Expenditures	(25,458,434)	14,765,376	16,715,308	18,551,303
Net Operating Revenue	38,780,936	(395,639)	(446,307)	(105,000)
Other Revenue				
7004-396.80-05 Gain (Loss) on Investments	430,062	50,219	-	-
7004-360.36-00 Interest Revenue / Interest on Airport Funds	1,766,324	2,040,840	442,000	100,000
7004-361.75-01 Pcard Rebates / PFM Pcard Rebates	5,052	4,812	5,000	5,000
Total Other Income	2,201,437	2,095,870	447,000	105,000
Net Revenue	40,982,373	1,700,231	693	0

Δ amounts above reflect estimated increases and were also input into the Airline Cost Model to determine terminal space and landing rates (landing rates unchanged for 2027)

Municipal Airport Authority of the City of Fargo, North Dakota				
2027 PRELIMINARY BUDGET Capital Fund — Revenue & Expenditures				
For Board Presentation				Change Aug 2026
Description	Actual 2024	Actual 2025	2026 Budget	2027 Proposed Budget
Construction				
Non-Operating Income				
City / County Tax Revenue (Property Tax)	1,529,539	1,518,309	1,739,573	1,975,000
Intergovernmental Revenue	-	-	-	-
Transfer In MM Savings or Revenue Bonds	-	-	-	-
CARES FUNDING- Direct Assist	-	-	-	-
GSA Reimbursement	-	-	-	442,639
Additional Funding (Revenue Bonds)- New funding source in 2027	-	-	-	30,000,000
Direct Assist/ Airport Improvement	16,856,855	-	-	-
Federal Airport Grants	-	-	15,789,512	10,130,000
State Airport Grants	1,904,279	(168,215)	15,477,934	1,093,000
Interest Income	375,895	162,467	123,000	100,000
Pcard Rebates / PFM Pcard Rebates	-	-	-	-
State Leasehold Tax	58,634	58,205	55,000	58,000
Foreign Trade Zone	20,000	20,000	20,000	20,000
Gain (Loss) on Asset Sold	-	-	-	-
Transfer In- PFC Funds	2,060,658	2,479,197	-	2,761,785
Transfer from Operating to Capital ('26includes PFC and Operating)	-	-	13,245,401	3,605,071
TOTAL CAPITAL REVENUE	22,805,860	4,069,962	46,450,420	50,185,495
Non- Operating Expense				
Engineering	1,456,208	1,584	200,000	-
Quality Testing	67,878	-	60,000	-
Architectural Services	2,233,850	-	50,000	-
Planning Services	166,236	-	20,000	-
Accounting Services	7,100	7,700	125,000	20,000
Legal Services	9,839	-	8,000	10,000
Foreign Trade Zone	1,250	4,107	5,000	5,000
Other Services	532,335	280,220	291,000	-
Insurance	49,844	84,581	32,000	-
Repair & MX/ Other Repairs	20,300	-	100,000	100,000
Marketing	462,679	535,712	175,920	175,920
Site Improvements	434,799	345,543	54,500	470,000
2027: Art Phase 2 \$350,000. Ivy ('26 appr scope \$33,750 left) & M&H \$120K (estimate)				
Machinery & Equipment	-	-	-	-
Buildings/ Building Remodeling	5,544	-	-	-
Buildings/ New Construction (Other Capital Projects)	335,203	-	2,000,000	2,300,000
Intfrastucture / Construction Projects	2,698,673	-	43,000,000	24,458,595
Building/ New Construction	13,777,856	-	329,000	7,419,965
Infrastructure/ Construction Projects	-	-	-	-
Contra Expense	-	(88,232,087)	-	-
Special Assessments	-	-	-	206,000
Bonding Costs	-	-	-	500,000
Debt Payments (Revenue Bond)	-	-	-	675,000
Transfer Out to Capital Savings (local cash for future projects)	-	-	-	13,845,015
TOTAL CAPITAL EXPENSES	22,259,595	(86,972,640)	46,450,420	50,185,495
NET TOTAL CONSTRUCTION	546,265	91,042,602	-	0

Municipal Airport Authority of the City of Fargo, North Dakota				
2027 PRELIMINARY BUDGET Capital Fund — Revenue & Expenditures				
For Board Presentation				Change Aug 2026
Description	Actual 2024	Actual 2025	2026 Budget	2027 Proposed Budget

Upcoming Capital Projects	2027	2028	2029	2030-beyond
Other Capital 2027 Projects	8,200,000			
Complete Terminal Projects	19,515,067			
South GA (2027-2028)	3,967,140	18,499,998		
Runway 9-27/ Twy C (2027-2029)	2,299,999	2,860,000	5,000,000	100,000,000
	33,982,206	21,359,998	5,000,000	100,000,000

These projections represent current planning assumptions and are subject to change as funding opportunities, project priorities, and operational requirements evolve

Municipal Airport Authority of the City of Fargo, North Dakota				
2027 PRELIMINARY BUDGET Parking Fund — Revenue & Expenditures				
For Board Presentation				
Description	Actual 2024	Actual 2025	2026 Budget	2027 Proposed Budget
Parking				
Non-Operating Income				
Interest Income- Parking	409,186	326,856	314,000	150,000
Transfer In	-	-	-	-
Transfer In MM Savings or from Operating Parking Rev to cover debt	-	-	2,027,457	-
TOTAL PARKING REVENUE	409,186	326,856	2,341,457	150,000
Non- Operating Expense				
Debt Payment for Bank of ND Loan			1,959,407	1,933,966
Quality Testing	50,900		-	-
Insurance	20,038	20,038	-	-
Architectural Services	-		15,000	15,000
Reserve			53,050	54,111
Other Services	33,326	439,693	-	-
Buildings/ New Construction	20,621,553		-	-
Transfer out to MM Savings			314,000	-
TOTAL PARKING EXPENSES	20,725,817	459,730	2,341,457	2,003,077
NET TOTAL PARKING	(20,316,630)	(132,874)	-	(1,853,077)

Municipal Airport Authority of the City of Fargo, North Dakota				
2027 PRELIMINARY BUDGET Passenger Facility Charge (PFC) Fund — Revenue & Expenditures				
For Board Presentation				
Description	Actual 2024	Actual 2025	2026 Budget	2027 Proposed Budget
PFC	Actual CY 2024	2025 Actual	26 Proposed Budget	
Non-Operating Income				
Passenger Facility Charges 7004-395.10-50	2,256,318	2,474,956	2,450,000	2,761,785
Transfer to Enterprise Fund	-		-	-
Transfer In MM Savings or from Operating Parking Rev to cover debt	7,827	7,636	5,000	5,000
TOTAL PFC REVENUE	2,264,145	2,482,592	2,455,000	2,766,785
NON-OPERATING EXPENSE				
Transfer to Enterprise Fund/ Capital Fund	2,060,658	2,479,197	2,450,000	2,761,785
PFC Refunds			-	-
Expense in excess of Grant Funding	8,076		-	-
Transfer out to MM Savings			5,000	5,000
TOTAL PFC EXPENSES	2,068,734	2,479,197	2,455,000	2,766,785
NET TOTAL PFC	195,411	3,396	-	-

Mead and Hunt Estimated Costs of Amenities for 2026 and 2027

Recap:

2026: \$340,000

2027: \$114,500

Year	No.	Item	Responsible for Design	Responsible for Procurement	Responsible for Implementation/ Fabrication/Installation	Estimated Additional Design Costs	Estimated Cost for Fabrication/ Installation	Estimated Total Cost	NOTES
2026	1	Little Flybrary	MH Eidahl	FAR	MH/FAR/ + Sign vendor	\$2,000	\$4,000	\$6,000	These will be two (2) mobile carts, with graphic signage for both the children's area and general passengers
2026	2	Children's Play Area – signage, graphics	MH Eidahl	McGough	MH/McGough + Sign vendor	(Included in design)	TBD	TBD	These graphics will go above monitors on the wall
2027	3	FAR Call letters, Farmer/Hector plaques, electrical utilities	MH Eidahl	McGough	MH/McGough + Sign vendor	(Included in design)	\$60,000	\$60,000	Includes FAR Call letters and plaques at the elevator (across from top of escalators) and relocation of FIDs to south wall near new elevator.
2027	4	General Wayfinding at Skyway Area – Level 2	Stroh/MH/ Eidahl	McGough	MH/Stroh/ McGough + Sign vendor	Eidahl fee with TL Stroh	see line item 3 above	see line item 3 above	
2026	5	General Wayfinding – below Skyway @ Level 1	MH Eidahl	McGough	MH/McGough + Sign vendor	(Included in design)	\$0	\$0	Included in Terminal project
2027	6	Roland Eidahl – Phase 2 Design elements	Eidahl	n/a	n/a	\$12,500	\$0	\$12,500	Eidahl Design Contract through MH (total of all design fees: \$18,500)
2026	7	Parking Garage Exterior Vehicular & Pedestrian Directional	Stroh/ Eidahl	McGough	Stroh/McGough + Sign vendor	Eidahl fee with TL Stroh	\$132,000	132,000	Requested by Airport to address vehicular exiting issues and help direct visitors from the large open lot through the parking ramp to the main terminal entry and back.
2026	8	Parking Garage Wayfinding	Stroh/ Eidahl	McGough	Stroh/McGough + Sign vendor	Eidahl fee with TL Stroh	\$102,000	\$102,000	Internal Pedestrian Directional & Level ID; Includes large metal graphics and painting of parking garage side of lobbies
2027	9	Parking Garage Lobby Graphics - FAR Advertisements Café, VIL Room, Etc.	Static graphics - no design contract	Arts Committee - Ivy / FAR	TBD	no design contract	\$30,000	\$30,000	Static Graphics, No Digital for all four levels of garage
2026	10	Aviation History	MH	Arts Committee - Ivy / FAR	TBD		\$10,000	\$10,000	Include a cost for the kiosk to be procured/ graphics or display elements on the surrounding walls. Informational display near the bi-plane
2027	11	Gift Shop Identity Signage	MH Eidahl	McGough	MH/McGough + Sign vendor	\$4,000	\$8,000	\$12,000	Qty = 2 There would be two separate gift shop names/signs. One for non-secure and one for secure side.

12



2027 HEALTH PLAN RENEWAL

Adding a High-Deductible Health Plan (HDHP) Option

REQUESTED BOARD ACTION

Motion to approve offering a Dual-Option health plan design for 2027 — Traditional plan and HDHP (High Deductible Health Plan)— **with the Airport contributing \$50/month to an HSA for every employee enrolled in the HDHP.**

Employee payroll contributions are unchanged under this motion — see cost comparison on the following page.

Traditional-Only vs. Dual Option with \$50/mo HSA

PROJECTED SAVINGS

\$1,452

per month

\$17,420

per year, vs. moving all 30 employees to Traditional only

Adding the HDHP option costs the Airport less than defaulting everyone to Traditional, because HDHP's lower premium offsets the added \$50/mo HSA contribution.

Scenario	Airport \$/mo	Airport \$/yr	Employee \$/mo
All 30 Employees — Traditional Plan Only	\$39,826.20	\$477,914	\$6,618.60
Dual Option (Traditional + HDHP) + \$50/mo HSA	\$38,374.54	\$460,494	\$6,618.60

EMPLOYEE CONTRIBUTIONS DO NOT CHANGE

Employee Only: \$71.00/month All Other Tiers: \$370.24/month

These flat dollar amounts apply regardless of which plan (Traditional or HDHP) an employee chooses. The Airport covers the remainder of the premium in both scenarios above.

Figures are premium-only and reflect the Option 10 Dual Option quote (11/3/3/6 Traditional, 4/1/0/2 HDHP split); do not include claims impact, HSA admin fees, or COBRA implications.

HECTOR INTERNATIONAL AIRPORT | ARTS PROGRAM

Arts Committee Update

Municipal Airport Authority Board · August 11, 2026 · Prepared by Ivy Oland Dandar, Oland Arts Consulting

12

This summarizes progress the Arts Committee has made since Spring. The program has moved from planning to execution: commissions are underway, pricing is firming up, durable processes are in place, and the committee has added capacity for the sponsorship & solicitation.

1 New committee member Tom Dawson

Tom Dawson, a well-connected and enthusiastic new committee member is joining the AC, offering momentum as we move into the community RFQ/RFP and sponsorship phase.

2 Mosaic commission initiation

The mosaic wall is moving into production with a planned artist site visit and construction coordination meeting, after which he will refine the composition for final review and approval.

3 Kinetic sculpture location and enclosure finalized

The placement and enclosure details for the McGough donated Jeffrey Zachmann kinetic sculpture have been finalized. Location is central to the 2nd floor elevator, greeting & security.

4 Phase I locations and pricing secured, savings redirected

Formal quotes have been secured for exhibit displays and printed murals. Drain column art deferred. Resulting savings support proposed RFP/RFQ work without increasing the ask.

5 Durable program infrastructure established

An AC Roles & Responsibilities document, a standardized art contract, and art donation agreement have been crafted and will serve the Airport well beyond the current expansion.

6 Art RFQ/RFP process outlined

A proposed RFQ/RFP process for soliciting and vetting artwork has been outlined, designed to fulfill the vision for a fully appointed airport environment and to launch the sponsorship phase.

7 Phased art budget developed for 2027 & Phase II

A detailed, phased and forecasted art budget covering both capital and operating costs for 2027 & Phase II has been provided, distinguishing hard costs from sponsorship opportunities.

8 Space stewardship

Legacy items that had reached the end of their service life have been relocated or retired, clearing space thoughtfully and ensuring items of ongoing value are preserved or returned.

Detailed figures follow in the FAR 2026 / 2027 Arts Budget summary. Amenity and display items are submitted separately through Mead & Hunt.

HECTOR INTERNATIONAL AIRPORT | ARTS PROGRAM

2026 Arts Budget Update & 2027 Arts Budget Request

Municipal Airport Authority Board · August 11, 2026 · Prepared by Ivy Oland Dandar, Oland Arts Consulting

The Committee has aimed to be a responsible steward of the funds already approved, and hopes to establish the modest additional allocation a terminal expansion of this scale warrants.

Phase I, approved scope	~\$100,000	Previously approved. No new dollars requested.
Phase II, new art locations	\$275,000 – \$350,000	New 2027 request. Reducible through sponsorship.
Other art (mosaic, sculpture)	\$25,000 net	Previously approved; ~\$50,000 net donated.
Annual art operating	\$26,500	Recurring, begins 2027.

Amenity and display items submitted separately by Mead & Hunt. This summary covers Art only.

1 Phase I — responsible stewardship, no new dollars

Phase I is on budget and on track. Its approved **\$100,000** covers the greeting-area and concourse murals, TAP gallery, NDSU cases, interpretive materials, and consulting, installing in spring 2027. Deferrals and vendor savings have freed approx **\$38,000**, which we are redirecting to fold the RFQ/RFP process into the existing budget rather than request new money, with about **\$11,000** reserved for future permanent artwork. **No new Phase I appropriation is requested.**

2 Phase II — the 2027 request (\$275,000–\$350,000)

A terminal expansion of this scale would typically carry a dedicated art allocation. So this request is less a new expense than a recommended correction, funding the terminal's most prominent spaces to fulfill the vision for a fully appointed environment. As reference, Sioux Falls Regional (FSD), a close peer, has dedicated approx **\$600-\$900k** to art on recent past and current projects. Our full request is a fraction of that. It funds the highest-visibility locations at minimum levels, reducible through sponsorship. Funds release only when specific artwork returns to you with a Committee recommendation, and only for locations you approve; any location without work worth recommending simply goes unspent. **Nothing is committed on approval today.**

3 Already in the Airport's favor

Outside both phases, the **\$95,000** Sweere mosaic (only **\$20,000** remaining in 2027) is more than offset by the donated Zachman sculpture, its base and enclosure, and a contractor credit on the mosaic wall, leaving the Airport roughly **\$50,000** ahead.

4 How it works

Artists are solicited through an open RFQ/RFP; finalists are funded to develop concepts, vetted for quality and fit, and brought to this Board for approval before anything is commissioned. Consulting is billed for services only, with no markup on artwork.

5 Requested action

1. Phase I stays within approved budget, now including the RFQ/RFP process; no new appropriation req.
2. Approve a 2027 Phase II allocation of **\$275,000–\$350,000**, reducible through sponsorship and released only as the Board approves specific artwork.
3. Note the **\$20,000** remaining on the mosaic and **\$26,500** in annual art operating for 2027.

Figures per the FAR 2026/2027 Arts Expense Split (Rev. 07/30/2026); a full line-item breakdown is available on request. Regional benchmark: Sioux Falls Regional (FSD) concourse expansion, 2025–2027.



**FARGO HECTOR
INTERNATIONAL
AIRPORT**

13

REQUEST FOR PROPOSALS FOR PROFESSIONAL EMPLOYER ORGANIZATION

Date of Issue: September 2, 2026

Municipal Airport Authority of the City of Fargo
PO Box 2845
Fargo, ND 58108

TABLE OF CONTENTS

Section 1: Notice of Opportunity and General Project Information	4
A. Notice and Description	4
B. Timeline and Schedule of Events	4
C. Location of Procurement Documents	5
D. Evaluation	5
E. Prohibition Against Lobbying	5
F. Questions, Inquiries and Airport Contact	5
Section 2: Airport and Regional Information	7
A. Airport Overview	7
B. Regional Information	7
Section 3: Scope of Work	8
A. General Statement	8
B. Vendor's Qualifications	8
C. Services To Be Provided	9
D. Price For Professional Employer Organization (PEO) Services	11
E. Insurance Benefits Cost	11
Section 4: Vendor Responsibilities and Specifications	13
A. Staffing Levels and Functions	13
B. Professional Qualifications	13
C. Monitoring and Performance Requirements	13
D. Records and Documentation	14
E. Vendor Unique Activities	14
F. Required Reports	14
Section 5: Financial Specifications	15
A. Cost Allocation, Allowable Costs, and Disallowances	15
B. Pricing	15
Section 6: Proposal Preparation	16
A. Proposal Outline	16
Section 7: Proposal Review Process	17
A. Overview of the Proposal Review Process	17
B. Total Proposal Score	17
Section 8: Proposal Specifications	18
A. Instructions to Vendors	18
B. Proposal Submission	18
C. Change or Withdrawal of Proposals	19
D. Proposal Awards	20

Section 9: RFP Terms and Conditions	21
A. Notice to Vendors:.....	21
B. Review and Appeal Process.....	21
C. Confidentiality.....	21
D. Insurance:	21
E. Indemnification/Assurances and Certifications	21
F. Conflicts of Interest:.....	22
G. Oral Agreements or Arrangements:.....	22
H. Ownership of Proposals:	22
I. Debarment and Suspension:	22
J. Multi-Year Contracts:.....	22
K. U.S. Funds:	22
Section 10: Vendor Certifications and Representations	23
A. Type of Business Organization.....	23
B. Certification Regarding Debarment, Suspension, etc.	23
C. Small Business, Woman-Owned Small Business, and Small Disadvantaged Business Subcontracting Plan Socio-Economic Status Certification	23
D. Certification Regarding A Drug-Free Workplace (FAR 52.223-5).....	24
E. Previous Contracts and Compliance Reports (FAR 52.222-22)	25
F. Affirmative Action Compliance (FAR 52.222-25)	25
G. Clean Air and Water Certification (FAR 52.223-1)	25
H. Certification and Disclosure Regarding Payments To Influence Certain Federal Transactions (FAR 52.203-11)	26
I. Anti-Kickback Procedures (FAR 52.203-7)	26
EXHIBIT A.....	28
EXHIBIT B.....	29

SECTION 1:
NOTICE OF OPPORTUNITY AND GENERAL PROJECT INFORMATION

A. NOTICE AND DESCRIPTION

The Municipal Airport Authority of the City of Fargo, North Dakota (the "Authority" or "MAA") is requesting proposals (together with any addenda and answers to questions, the "RFP") from qualified Professional Employer Organizations ("PEO") to provide exemplary cost-effective human resource service solutions for Hector International Airport (the "Airport" or "FAR").

It is the Authority's intent to select a proposal that meets or exceeds the criteria set forth in this RFP. The selected PEO will effectively demonstrate written evidence of past performance and business endeavors that align with the purpose, values, and vision of the MAA.

Pending approval by the MAA Board, the Authority intends to enter into one contract for these services for the period of two (2) years with an option to renew annually for up to two (2) additional one (1) year periods subject to items listed in Section 3: B.

B. TIMELINE AND SCHEDULE OF EVENTS

The anticipated timeline and schedule of events for the proposal process is as follows:

<u>EVENT</u>	<u>DATE/TIME</u>
Issue RFP	September 2, 2026
Submittal of Written Questions	September 25, 2026
FAR Issues Answers to Written Questions	October 2, 2026
SUBMISSION DEADLINE	October 15, 2026 BY 11:00 AM
Staff Recommendation to Authority's Selection Committee and/or Board of Directors	November 10, 2026
Contract Commencement	January 1, 2027

*****NOTE***** The above timeline and schedule of events is subject to modification without notice at the Authority's sole discretion.

C. LOCATION OF PROCUREMENT DOCUMENTS

This RFP and all other documents related to this procurement are available online at <https://www.fargoairport.com/airport-authority/proposals/>. This RFP will be available beginning September 2, 2026. Any amendments, addenda, questions/answers, and other documents pertaining to this procurement will be posted at this site as they are released. It is the responsibility of each proposer to view this site on a regular basis to ensure the receipt of up-to-date information and documentation regarding this procurement.

It is each proposer's responsibility to examine carefully all documents that relate to this RFP, including any addenda that may be issued subsequently and prior to the submittal deadline, and to determine all conditions that may affect its proposal. A proposer's lack of understanding due to failure to thoroughly examine these documents is not grounds for modification of, or relief from, any term or condition of this RFP based on a claim that the proposer misunderstood that term or condition.

D. EVALUATION

The Authority will evaluate proposals based on the criteria set forth herein. In general, the Authority will only evaluate proposals submitted by proposers who meet the minimum requirements and qualifications set forth in this RFP. Further, the Authority reserves the right to reject any or all proposals, to waive irregularities and technicalities of any kind, to re-advertise, or to otherwise proceed in the best interests of the Airport.

E. PROHIBITION AGAINST LOBBYING

A proposer shall not lobby, either on an individual or collective basis, the Authority (including its directors, officers, employees, or agents) or any federal, state, or local elected or public official or staff regarding this RFP or its written proposal. No proposer, and no acquaintances, friends, family members, outside advisors, agents, or other representatives of a proposer, shall contact the Authority (including its directors, officers, employees, or agents), or any federal, state, or local elected or public officials or Airport staff to arrange meetings, visits, or presentations to influence the outcome of the selection process. Violation of this provision, by or on behalf of a proposer, intentionally or unintentionally, may result in disqualification of the proposer and/or rejection of a written proposal.

Additional disclosures listed in Exhibit B.

F. QUESTIONS, INQUIRIES AND AIRPORT CONTACT

The Authority is committed to providing all interested parties with accurate and consistent information. To this end, from the date of this RFP through the execution of a written agreement, the Authority's contact is:

Shawn A. Dobberstein, A.A.E
Executive Director
shawn@fargoairport.com
(701) 241-1501

All submissions required by this RFP shall adhere to the Timeline and Schedule of Events set out in Section 1 of this RFP.

Oral communications and emails from the Authority, its staff, agents, employees or outside advisor, or any other person associated with this RFP shall not be binding on the Authority and shall in no way modify any provision of this RFP. Only formally issued addenda and the Authority's published responses to proposers' questions shall modify the terms of this RFP. Any addenda issued for this RFP will be published at the following website address: <https://www.fargoairport.com/airport-authority/proposals/> Proposers are responsible for checking the website prior to submission of proposals for any addenda and responses to questions. If you are unable to download the addenda, you may contact the Authority's contact noted in this Section.

SECTION 2: **AIRPORT AND REGIONAL INFORMATION**

A. AIRPORT OVERVIEW

Hector International Airport (FAR) serves as the primary commercial service airport for the Fargo - Moorhead metropolitan region and is the largest and busiest airport in North Dakota. As the state's only small-hub airport, FAR plays a critical role in supporting regional economic activity, business travel, and connectivity to major U.S. hubs. The Airport offers nonstop service to key destinations such as Minneapolis - St. Paul, Atlanta, Chicago O'Hare, Denver, Dallas/Fort Worth, Phoenix, and several leisure markets, providing both network carrier connectivity and low-cost carrier options.

FAR has experienced sustained and record-setting growth in recent years, driven by strong regional population growth, economic expansion, and increased airline capacity. The Airport has exceeded 1 million total annual passengers for three consecutive years and continues to advance a major terminal expansion program - including a new parking ramp, expanded gates, and enhanced passenger processing facilities - to accommodate future demand and elevate the overall guest experience.

Hector International Airport has recovered strongly from the global pandemic and has demonstrated consistent year-over-year growth in passenger activity, reaching record levels in each of the past three years:

- **2025 Enplanements:** 590,542 (+8% vs. 2024)
- **2024 Enplanements:** 546,787 (+6% vs. 2023)
- **2023 Enplanements:** 516,071 (+13% vs. 2022)

This steady growth trajectory underscores FAR's position as a rapidly expanding regional airport with increasing passenger demand, strong airline partnerships, and ongoing infrastructure investment to support long-term operational and revenue growth.

B. REGIONAL INFORMATION

Fargo, North Dakota - the state's largest city with an estimated population of approximately 136,000 and a metropolitan population nearing 250,000 - is the economic and cultural hub of eastern North Dakota and the greater Fargo-Moorhead region. The area benefits from a highly diversified and resilient economy anchored by healthcare, higher education, manufacturing, agriculture technology (AgTech), and a growing technology sector. Major employers include Sanford Health (the region's largest employer), North Dakota State University, Essentia Health, Fargo Public Schools, and leading private-sector companies such as Bobcat Company, Microsoft, and John Deere-related entities. Fargo also serves as a regional retail and transportation hub for the Upper Midwest, attracting significant consumer activity from surrounding rural communities. With low unemployment, steady population growth, and a strong mix of industries ranging from bioscience to logistics and autonomous systems, the Fargo region offers a stable economic environment and a robust workforce pipeline to support continued growth and development.

SECTION 3: **SCOPE OF WORK**

A. GENERAL STATEMENT

The MAA is seeking responses from qualified Professional Employer Organizations (PEOs) who can demonstrate written evidence of past performance and business endeavors that align with the purpose, values, and vision of the MAA, to provide exemplary cost-effective human resource service solutions and manage employee risks as outlined in this Section of the RFP. Vendors may submit for any, all or just selected portion(s) of the required services that are comprised in this RFP.

To ensure full coverage of all required service components and to promote collaboration among qualified organizations, Vendors may propose written subcontracting arrangements with other qualified partners as long as the qualifications and costs associated with such proposed subcontracts are clearly identified in the Proposal, and there is sufficient justification for the subcontract.

B. VENDOR'S QUALIFICATIONS

Qualified Vendors shall provide a written summary demonstrating exemplary past experience in expeditiously and efficiently providing the services of a Professional Employer Organization (PEO) to include:

- Written evidence of past performance and business endeavors that align with the purpose, values, and vision of the MAA.
- Number of years the PEO has been in business in the United States. Indicate if the PEO is a State of North Dakota based corporation and if it has offices in MAA's service area. Provide a copy of your State License. Indicate your Federal Employer Identification Number.
- Membership in a National Association or Organization to assure the MAA that the PEO is current with industry developments. If not a member of a National Association or Organization, you must explain how you stay abreast of industry developments.
- Membership in Employer Services Assurance Corporation (ESAC), or provide information to assure the MAA that its employees and employment taxes will be paid, and benefit payments will be assured in the event of payment default by the PEO.
- Workers' Compensation Certification Program evidencing that the PEO's risk management program is meeting proven insurance industry risk management best practices to reduce work-related accidents and control losses.
- Any additional Industry Recognized Awards/Certifications.
- Identify the PEO's workers' compensation carrier, the rating of the carrier, how long the PEO has been with the carrier, and what coverage commitment the PEO has for the future.
- Credentials and experience of the PEO's administrative, human resources, and risk management staff and indicate the average staff tenure and turn over with the organization.
- Professional and client references, including bank and credit references. The PEO shall demonstrate that payroll taxes and insurance premiums have been paid consistently and timely.
- Identify how the employee benefits are funded, indicating if they are fully insured nationwide or partially self-funded. Who the third-party administrator(s) or carrier(s) are and provide written

evidence of the financial viability of these organizations.

- Indicate if the PEO offers an Employee Wellness and Rewards program.

Qualified Vendors shall describe their organization's financial viability with particular attention given to the Vendor's ability to continue in business for the duration of the contract period(s). The description should include an analysis of operation data for the last three (3) years and a trend analysis noting prospectively how the organization believes operations will continue based on historical results. The description should include the number of years in operation.

C. SERVICES TO BE PROVIDED

The Vendor and/or Vendors shall serve as a Professional Employer Organization (PEO) for the MAA. Provide benefits, payroll processing, and serve as the employer of record for the MAA, which includes supplying statutory benefits such as employee tax withholdings, workers compensation, and employer unemployment tax withholdings.

The following are the services to be provided by a qualified Professional Employer Organization (PEO) for employees receiving payroll every two (2) weeks made through electronic deposits or through issuing checks:

1. Human Resource Management

The MAA requires the Vendor to provide a detailed description of their human resource management services to include:

- Personnel Consultation and Assistance (Hiring, On Boarding, Separation of Employment, Discipline)
- Unemployment Claims Handling
- Compliance with Employment Laws and Regulations (Americans with Disability Act, FMLA, etc.)
- Employee Background Checks

2. Workers' Compensation/Safety

The MAA requires the Vendor to provide a detailed description of their workers' compensation/safety services to include:

- Workers' Compensation Claims Handling
- Compliance with Workers' Compensation Laws
- Investigation of Employee Claims
- Fraudulent Claims Reward Program
- Managed Care Program
- Preparation/Compliance with OSHA Regulations
- Safety Policies, training, assessments and Inspections

3. Employee Benefits

The MAA requires the Vendor to provide a detailed description of their benefits to include:

- Workers' Compensation Insurance
- Reduce time spent procuring and administering employee benefit plans
- Enroll employees in all benefit plans
- Respond to employee benefit inquiries, claims and complaints

- Multiple Preferred Provider Organizations
- Help Administer Health Insurance
- Dental Insurance
- Vision Care
- Group Life and Accident Death and Dismemberment
- Disability Insurance (Short Term, Long Term)
- Prescription Card
- Track Eligibility Dates for Benefits Conduct online Enrollments
- Assume COBRA, HIPAA, ERISA Portability Compliance
- HSA Plan
- Employee Assistance Program
- Availability of Ancillary Benefits (including but not limited to Life Insurance, Disability Insurance, Critical Illness Insurance, Accident Insurance, Hospital Indemnity Insurance, and College Tuition Benefit)
- Flexible Spending Account Plan

4. Payroll

The MAA requires the Vendor to provide a detailed description of their payroll services to include:

- Report Hours
- Computation and Preparation of Payroll
- Cloud-based timecard system with payroll register
- Direct Deposit
- Deductions for Child Support, Levies, Garnishments and any other deductions required by law
- PTO request processing
- Payroll register review before processing available
- Employee expense reimbursements (Example: Mileage)
- Withhold Income Taxes and FICA
- Complete Quarterly Tax Filings
- Complete W-4s, I-9s, and W-2s,
- Payroll assistance
- Employer Verification
- Employee Earnings Records
- Standard Reports list
- Customized Reporting of Payroll Costs

5. Training Programs

The MAA requires the Vendor to provide a detailed description of their training programs to include:

- Schedule of Trainings/Seminars Offered
- Cost to MAA to attend/participate Trainings/Seminars
- Workers' Compensation/Safety Training and Assessment
- LEAN Training

6. Online Services

The MAA requires the Vendor to provide a detailed description of their online services to include:

- HRIS with built in Time and Attendance
- On-off boarding
- HRIS custom fields
- Employee Portal, Handbook, Forms, etc.
- Access – Reporting, Data Change Requests, New Hire Enrollment and Payroll Entry
- Online Yearly Benefits Enrollment
- Online access for Employees to change/update their personal information easily and 24/7
- Helpdesk availability

7. Others

Provide a comprehensive list of other service offerings that might be beneficial to the MAA.

- Online Wellness Tracking and Periodic Challenges
- National Discount Program for all full-time employees
- HRIS custom fields
- E.A.P. (Employee Assistance Program)
- MEP and **457b** option
- Group Plan

D. PRICE FOR PROFESSIONAL EMPLOYER ORGANIZATION (PEO) SERVICES

The MAA requires the Vendor to provide detailed, itemized pricing for each service provided in Section 3.3 of this RFP to include all applicable costs and fees to the MAA. The Vendor shall indicate the thresholds for changes in costs and fees and whether it is an increased or decreased cost/fee. The Vendor shall indicate if there are any other costs to the MAA.

- Each bidder must develop and submit a line-item budget for all services to be provided based upon past experience, information provided in this RFP, and anticipated fees. Itemize all applicable fees, detailing all elements including your company's fee for service for the following:
 - Calculate the total salary and applicable fees for the initial payroll, including salaries, fringe benefits, service fees, and all start up fees/costs.
 - Calculate the total salary and applicable fees for subsequent routine payrolls, including salaries, fringe benefits, and service fees.
- Provide a complete list of all fees.
- Combined Rates for Services Provided
- Provide an annual estimate for all fees based on the estimated annual number of 30 employees for 26 payroll cycles.

E. INSURANCE BENEFITS COST

The Vendor shall provide the following cost in their budget:

- Carriers of and cost per employee per month for life/AD&D Insurance
 - Company Provided
 - Voluntary
- Carriers of and cost per employee per month for Short and Long-term disability Insurance
 - Company Provided
 - Voluntary
- Carriers and Cost per employee per month of Dental Plans using the data from the attached

- Census for assumed coverage for each employee.
- Carriers and Cost of Vision Plans per employee per month using the data from the attached Census for assumed coverage for each employee.
- Carriers and Cost of Medical Plans – must include at least one HDHP.
 - Provide cost per employee per month based on the date from the MAA's Census available per request only.
 - **At the present time NDPHIT provides the Medical Plans but would require the PEO organization to manage as with the other plans.
- Ability for the MAA Supplement to offset Medical, Dental and Vision.
- Guaranteed rates for how long?

Additionally, the MAA requires the Vendor to provide a sample of their invoice, itemizing applicable cost and fees to include the following:

- Employer Taxes
- Social Security
- Medicare
- Federal Unemployment
- State Unemployment

SECTION 4: **VENDOR RESPONSIBILITIES AND SPECIFICATIONS**

A. STAFFING LEVELS AND FUNCTIONS

The Vendor shall maintain sufficient staff to deliver the agreed upon Professional Employer Organization (PEO) services as specified in the Vendor's Proposal.

Upon execution of the contract, the Vendor must provide a current organizational chart listing positions and lines of authority. The MAA would prefer to have at minimum one Human Resources representative and one Payroll representative assigned to our account.

The Vendor must submit written notification, within five (5) working days, to the MAA of changes in key staff. When the position is filled, the MAA shall be notified in writing of the identity and qualifications of the new incumbent.

B. PROFESSIONAL QUALIFICATIONS

- A Vendor may be an individual or a business corporation, partnership, firm, joint venture or other legal entity duly organized and authorized to do business in the State of North Dakota, financially sound and able to provide the services being procured by the MAA.
- If a Vendor has been debarred, suspended or otherwise lawfully precluded from participating in any public procurement activity, such firm shall disclose that information in its offer, which may be sufficient ground for disqualification. If the selected firm fails to disclose such information and the MAA discovers it thereafter, then the MAA could terminate the contract.
- Each Vendor must be in good standing with any Federal, State, or Municipality that has or has had a contracting relationship with the firm. Therefore, if a Federal, State, or Municipal entity has terminated any contract with a Vendor for deficiencies or defaults, that Vendor is not eligible to submit a Response to this Solicitation.
- Vendor must disclose if it is not in good standing with any Federal, State, or Municipality.
- Vendor must have and maintain all necessary insurance to cover malpractice liability and workers' compensation and submit proof of it with their proposal submission.
- Vendor shall fill out the MAA Vendor Certifications and Representations form located in Section 10.
- Vendor shall include their W-9 form for 2026.

C. MONITORING AND PERFORMANCE REQUIREMENTS

Vendors must comply with the requirements of the MAA's contract with reference to monitoring by the MAA. The MAA will monitor for compliance on an ongoing basis during the fiscal year. The Vendor also agrees to fully cooperate with the MAA in the conduct of performance audits as applicable.

The Vendor agrees to include the applicable monitoring and performance requirements in all approved subcontracts and assignments that result from this RFP.

The MAA will conduct quality assurance reviews during the contract period for the following purposes:

- To assess the quality of services provided under this contract;
- To determine compliance with the MAA requirements;
- The extent to which key indicators of performance are being achieved; and
- To validate internal quality improvement systems and findings.

D. RECORDS AND DOCUMENTATION

During the term of the contract, the Vendor shall maintain accurate records and any documentation required by the State and/or Federal regulations. The Vendor shall provide copies of all such documentation and records as determined by the MAA. After termination of the contract, the Vendor shall be required to keep all records a period of five (5) years from the time of service as well as five (5) years from the close of an audit.

The Vendor agrees to maintain the confidentiality of all records required by law or administrative rule to be protected from disclosure. The Vendor further agrees to hold harmless, defend, and indemnify the MAA from any claim or damage, including reasonable attorney's fees and costs or from any fine or penalty imposed because of an improper disclosure by the Vendor of confidential records at its expense. The Vendor shall maintain all records required to be maintained pursuant to the resulting contract in such manner as to be accessible by Hector International Airport upon demand. Where permitted under applicable law, access by the public shall be permitted without delay.

E. VENDOR UNIQUE ACTIVITIES

The Vendor and the MAA, in the performance of the contract, shall be considered co- employers of those employees covered in attached Census.

The Vendor shall hold confidential all information relating to MAA personnel, which is obtained by the Vendor under the resulting contract and shall not use the information obtained in any manner except as permitted by law.

The Vendor shall be knowledgeable of and in full compliance with all state and federal laws, rules, and regulations as amended from time to time that affects or may affect the subject areas of this contract including, but not limited to, the authorities listed in the applicable sections of this RFP. The Vendor shall request technical assistance from the MAA when deemed necessary to facilitate compliance with these authorities. The MAA's failure to provide such technical assistance does not relieve the Vendor of its responsibilities to ensure compliance with all state and federal laws, rules and regulations or performance under the terms of the contract.

F. REQUIRED REPORTS

Vendors must comply with the requirements of the MAA's contract with reference to reporting requirements by the MAA. The MAA will monitor for compliance on an ongoing basis during the fiscal year. All Vendors should note the MAA that reporting be timely. As such, it is expected that 100% of required reports are submitted on or before the due date unless approved in writing by the MAA.

The Vendor agrees to include the applicable reporting requirements in all approved subcontracts and assignments that result from this RFP.

SECTION 5: FINANCIAL SPECIFICATIONS

A. COST ALLOCATION, ALLOWABLE COSTS, AND DISALLOWANCES

The MAA has the responsibility to ensure contracted costs are necessary, reasonable, and allowable as defined by Local, State and Federal standards.

B. PRICING

- Taxes, Shipping, and Invoicing.

The prices herein specified, unless otherwise expressly stated, shall exclude all taxes and duties of any kind which either party is required to pay with respect to the sale of products covered by this RFP, but shall include all charges and expenses in connection with the packing of the products and their carriage to the place of delivery to the MAA unless specifically excluded. Proposal prices shall include any and all transportation costs. The Vendor shall be paid, except as otherwise stated in this RFP, upon submission of a proper invoice, the prices stipulated herein for products, and/or services delivered to and accepted at the MAA Administration Office.

- Fixed Price Contract.

All prices are fixed for the duration of the contract and are not subject to escalation for any cause. Payment of the total fixed proposal price shall constitute full payment for performance of the work and covers all costs of whatever nature incurred by the Vendor in accomplishing the work in accordance with the provisions of the contract.

SECTION 6: PROPOSAL PREPARATION

A. PROPOSAL OUTLINE

Vendors may submit for any, all or just selected portion(s) of the required services that are comprised in this RFP. If a Vendor cannot meet any particular requirement of the section that they are submitting to the Agency, the Vendor is requested to provide detail exceptions next to that requirement. Vendors that cannot meet the requirements of the sections of this RFP that they are responding to will be deemed non-responsive and not eligible for the award. Any information provided may be considered for proposal specifications.

This section sets forth the manner and content in which the proposal is to be compiled as follows:

- Company Narrative
State your company's mission and its overall operation including company structure, office locations, type of services provided, geographic information, years of operation, certificate of insurance, commitment to non-profit philanthropical causes and company requirements for criminal background checks, if any, for employees.
- Vendors for Professional Employer Organization
Provide a detailed description for the Professional Employer Organization Services proposal as specified in Section 3. Specify any additional services that will be provided by the Vendor exceeding those specified in Section 3C: Services to be provided.
- Vendor's Experience
Describe your company's current or past experience in providing Professional Employer Organization Services Including years in operation, skill level, and experience. Please include a list of completed projects of similar size and scope as the project in this RFP and specify the location of the project, along with three (3) references as specified in Section 3B: Vendor's Qualifications.
- Fiscal Management Information Narrative
Provide a brief description of your company's accounting system, internal controls, and invoicing.
- Budget Information
Itemize the structure for Professional Employer Organizations, including delivery charges, and include any other fees not outlined in Section 4B: Pricing
- Required Documents
Proposals must include the following required documents signed by the authorized representative:
 - a. Disclosure of Potential Conflict of Interest
 - b. Certification Regarding Drug-Free Workplace
 - c. Certification Regarding Debarment
 - d. Statement of Non-Discrimination
 - e. Certification Regarding Lobbying

SECTION 7: PROPOSAL REVIEW PROCESS

A. OVERVIEW OF THE PROPOSAL REVIEW PROCESS

The MAA will review and score each Proposal submitted in response to this RFP. As outlined within this section, the MAA will follow a Proposal review process to score Proposals, and all proposals that are scored will be presented to the full MAA Board along with the recommendation that the Board approve the start of negotiations with the highest scoring proposal. If terms and conditions cannot be successfully negotiated within a timeframe set by the MAA, then the second highest scored proposal will be contacted, and the negotiations begin with that entity. The Proposal review process will be conducted as follows and, in the order, listed below:

STEP	Process	Scoring
1. Agency Overview	Company profile, structure and geographic information.	5 Points are awarded for this section.
2. Services	Members of the Committee will independently review and score the services to be provided response of each Proposal in Section 2.3.	50 Points are awarded for this section.
3. Vendor Experience	Members of the Committee will independently review and score the vendor experience response of each Proposal in Section 2.2.	5 Points are awarded for this section.
4. Fiscal Management Information	Members of the Committee will independently review and score the Fiscal Information response of each Proposal in Section 5.0.	20 Points are awarded for this section.
5. Budget	Members of the Committee will independently review and score the Price for PEO Services response of each Proposal in Section 2.4.	15 Points are awarded for this section.
6. Required Documents	Members of the Committee will independently review and score the required documents response of each Proposal in Section 5.1.	5 Points are awarded for this section.
7. Total Score	The highest scoring Proposal could be recommended to the MAA's Board for Contract Award.	Proposals are ranked by score.

B. TOTAL PROPOSAL SCORE

The Evaluation Committee will select the proposal they determine to be in the best interest of the MAA, regardless if the Vendor has achieved the highest score.

SECTION 8:
PROPOSAL SPECIFICATIONS

A. INSTRUCTIONS TO VENDORS

- **Examination of Solicitation Documents and Explanation to Vendor.**

Vendor are responsible for examining the solicitation documents and any addenda issued to become informed as to all conditions that might in any way affect the cost of goods or performance of any work. Failure to do so will be at the sole risk of the Vendor. Should the Vendor find discrepancies in or omissions from the solicitation documents or should their intent or meaning appear unclear or ambiguous, or should any other question arise relative to the solicitation documents, the Vendor shall promptly notify the Purchasing Agent in writing. The Vendor making such request will be solely responsible for its timely receipt by the Purchasing Agent. Replies to such notices may be made in the form of an addendum to the solicitation.

- **Interpretation or Representations.**

The MAA assumes no responsibility for any interpretation or representations made by any of its agents unless interpretations or representations are incorporated into a formal written addendum to the solicitation.

- **Acknowledgment of Addendum.**

If the RFP is amended, then all terms and conditions that are not modified remain unchanged. It is the Vendor's responsibility to keep informed of any changes to the solicitation. Vendor must sign and return with their proposal an Acknowledgment of Addendum for any addendum issued. Proposals that fail to include an Acknowledgment of Addendum may be considered nonresponsive.

- **Valid Period of Offer.**

The Pricing terms and conditions stated in your submitted proposal must remain valid for ninety (90) days from the date of delivery of the proposal to Hector International Airport.

- **Extension of Prices.**

In the case of error in the extension of prices in the proposal, the unit price will govern. In a lot proposal, the lot price will govern.

- **Proposal Preparation Costs.**

The costs for developing and delivering responses to this RFP are entirely the responsibility of the Vendor. The MAA is not liable for any expense incurred by the Vendor in the preparation and presentation of their proposal or any other costs incurred by the Vendor prior to execution of a purchase order or contract.

B. PROPOSAL SUBMISSION

Each proposer shall submit one hard-copy original proposal, bound in a three-ring binder or comparable presentation and labeled on the outside to clearly indicate the response to the MAA PEO

Services RFP. Additionally, each proposer shall submit a digital copy of the proposal to shawn@fargoairport.com OR on a USB flash drive delivered to the MAA Administration Office. Proposals shall include an executed copy of the proposal information form under Exhibit A. Page sizes must be 8½" by 11"; however, material that would benefit from a larger page size may be on a page size of 11" by 17", folded to 8½" by 11".

Proposals must be received at the MAA Administration Office prior to 11 a.m., local time on the due date specified in Section 1. All prices and notations must be printed in ink or typewritten.

Each complete proposal shall include a Table of Contents (which will serve as a Checklist) reflecting the numbering and placement of items in the proposal. A Title Page shall be attached to the top of the proposal, preceding the Table of Contents.

Proposal responses should all contain a header or footer with the name of the organization submitting the response and page numbers. Page numbers should be consecutive from beginning to end, including attachments. Proposals are not to be paginated by sections.

It will be the responsibility of the proposer to obtain verification of receipt of the proposal. No proposal will be accepted after the date and time noted above.

- **Late Proposals.**

Regardless of cause, late proposals will not be accepted and will automatically be disqualified from further consideration. It shall be the Vendor sole risk to assure delivery at the designated office by the designated time. Late proposals will not be reviewed and may be returned to the Vendor at the expense of the Vendor or destroyed if requested.

- **Vendor Signature.**

The solicitation must be signed in ink by an individual authorized to legally bind the business submitting the proposal. The Vendor signature on a proposal in response to this RFP guarantees that the offer has been established without collusion and without effort to preclude the MAA from obtaining the best possible supply or service.

C. CHANGE OR WITHDRAWAL OF PROPOSALS

- **Change or Withdrawal PRIOR to Proposal Opening.**

Should any Vendor desire to change or withdraw a proposal prior to the scheduled opening, the Vendor may do so by making such request in writing to the Purchasing Agent listed in Section 1.1.1 above. A proposal may be withdrawn or amended at any time prior to the selection announcement by writing to shawn@fargoairport.com.

- **Change AFTER Proposal Opening But Prior to Proposal Award.**

After proposals are opened, they may not be changed except to correct patently obvious mistakes and minor variations. The Vendor shall submit verification of the correct proposal to the MAA prior to the final award by the MAA.

D. PROPOSAL AWARDS

- **Basis for Award.**

The intent is to award a contract to the responsible Vendor whose proposal is determined to be the most advantageous to the MAA, taking into consideration the price and such other factors or criteria that are set forth in this RFP.

- **Disqualification.**

The Proposal of a vendor who is currently debarred, suspended or otherwise lawfully prohibited from any public procurement activity will be rejected.

- **Rejection of Proposals.**

While the MAA has every intention to award a contract as a result of this RFP, issuance of the RFP in no way constitutes a commitment by the MAA to award and execute a contract. Upon a determination, such actions would be in its best interest, the MAA, in its sole discretion, reserves the right to:

- Cancel or terminate this RFP;
- Reject any/all/late Proposals or portions thereof; or
- Waive any undesirable, inconsequential, or inconsistent provisions of this RFP which would not have significant impact on any proposal;
- If awarded, terminate any contract if the MAA determines adequate funds are not available.

- **Contract Inception.**

This RFP is not a contract offer. Acceptance of a proposal neither commits Hector International Airport to award a contract to any vendor, even if the RFP meets all requirements stated in this RFP, nor limits our right to negotiate in our best interest. We reserve the right to contract with a Vendor for reasons other than price.

SECTION 9: RFP TERMS AND CONDITIONS

A. NOTICE TO VENDORS:

All proposals are subject to the provisions of this RFP terms and conditions specific to this RFP, the Proposal Specifications, and the MAA Terms and Conditions.

The MAA objects to and will not evaluate or consider any additional terms and conditions submitted with a Vendor response. This applies to any language appearing in or attached to the document as part of the Vendor response. Do not attach any additional terms and conditions. By execution and delivery of this document, the Vendor agrees that any additional terms and conditions, whether submitted purposely or inadvertently, shall have no force or effect.

B. REVIEW AND APPEAL PROCESS

All protests or appeals of funding decisions rendered by the MAA and all complaints arising out of the administration of any contract or RFP shall be resolved in accordance with the decision of the MAA Board and laws of the State of North Dakota.

C. CONFIDENTIALITY

All responses, inquiries, and correspondence relating to this RFP and all reports, charts, displays, schedules, exhibits, and other documentation produced by the Respondent that are submitted to the MAA, as part of the proposal or otherwise, shall become the property of the MAA when received by the MAA and may be considered public information under applicable law.

D. INSURANCE:

The Vendor must maintain the insurance coverage required by the MAA while any agreement is in force, including automatic renewal terms, and shall provide documentation of such insurance in a form satisfactory to the MAA when required.

E. INDEMNIFICATION/ASSURANCES AND CERTIFICATIONS

Organizations or agencies submitting a proposal must be willing to sign a contract, which will provide a full indemnification and hold harmless of any liability of the MAA for any services conducted by the contract agency. The contract will include a full statement of responsibility for reimbursing the MAA for any costs or expenditures which are disallowed in an audit, or for any other claims which might be made against the program operator by a customer or other interested party.

F. CONFLICTS OF INTEREST:

Vendor shall not give money or any other thing of value to members of the MAA's Evaluation Committee or to any employee of the MAA.

G. ORAL AGREEMENTS OR ARRANGEMENTS:

Any alleged oral agreements made by the Vendor with any MAA employee will be disregarded in any proposal evaluation or associated award. Communication with any personnel regarding this RFP other than through the designated email address above is prohibited. Solicitation of MAA Board Members or Board staff by subrecipients, contractors, service providers, or proposers concerning proposals, bids, or contract awards is prohibited. Any such solicitation may result in rejection of the proposal, bid and contract award, and disqualification, suspension or debarment of the subrecipient, contractor, service provider or proposer.

H. OWNERSHIP OF PROPOSALS:

Proposals and any other materials submitted by Vendor in response to this RFP will become the exclusive property of the MAA upon receipt and will not be returned.

I. DEBARMENT AND SUSPENSION:

Pursuant to 2 CFR 200 the Vendor shall comply with the non-procurement debarment and suspension common rule, "Debarment and Suspension." This common rule restricts subawards and Contracts with certain parties that are debarred, suspended or otherwise excluded from or ineligible for participation in Federal assistance programs or activities.

J. MULTI-YEAR CONTRACTS:

Multi-year contracts are subject to modification or cancellation if adequate funds are not appropriated to the MAA to support continuation of performance in any fiscal year succeeding the first fiscal year and/or if the Vendor's performance is not satisfactory. The MAA will notify the Vendor as soon as is practicable that the funds are, or are not, available for the continuation of the multi-year contract for each succeeding fiscal year. In the event of cancellation, the Vendor will be reimbursed for those costs, if any, which are so provided for in the contract.

K. U.S. FUNDS:

All prices and payments must be in U.S. dollars.

SECTION 10:
VENDOR CERTIFICATIONS AND REPRESENTATIONS

The Vendor represents and certifies as part of its proposal that:
(Please answer all following questions and check/complete all applicable boxes/blocks.)

A. TYPE OF BUSINESS ORGANIZATION

The Vendor, _____ by checking the applicable box, represents that:

- It operates as ☐ a corporation incorporated under the laws of the State of _____, an individual, ☐ a partnership, ☐ a nonprofit organization, or ☐ a joint venture.
- If the Vendor is a foreign entity, it operates as ☐ an individual, ☐ a partnership, ☐ a nonprofit organization, ☐ a joint venture, or ☐ a corporation, registered for business in the following country: _____.

B. CERTIFICATION REGARDING DEBARMENT, SUSPENSION, ETC.

The Vendor certifies, to the best of its knowledge and belief, that:

- The Vendor and/or any of its principals:
 - (a) Are ☐, are not ☐, presently debarred, suspended, proposed for debarment, or declared ineligible for the award of contracts by any state or federal agency;
 - (b) Have ☐, have not ☐, within a 3-year period preceding this offer, been convicted of or had a civil judgement rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state, or local) contract or subcontract; violation of federal or state antitrust statutes relating to the submission of offers; or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property; and
 - (c) Are ☐, are not ☐, presently indicted for, or otherwise criminally or civilly charged by a governmental entity with commission of any of the above offenses.
- The Vendor has ☐, has not ☐, within a 3-year period preceding this offer, had one or more federally-funded contracts/subcontracts terminated for default.

C. SMALL BUSINESS, WOMAN-OWNED SMALL BUSINESS, AND SMALL DISADVANTAGED BUSINESS SUBCONTRACTING PLAN SOCIO-ECONOMIC STATUS CERTIFICATION

The Vendor may be required to submit Small Business, Woman-Owned Small Business, and Small Disadvantaged Business (SB/WOSB/SDB) Subcontracting Plan to its customer under the prime

contract, and the Vendor may be required to submit a SB/WOSB/SDB Subcontracting Plan to the Vendor under any proposed subcontract hereunder. With respect to such requirements, the Vendor hereby represents and certifies that its socio-economic status is as follows: (check all applicable boxes).

- ☐ Small Business ☐ Large Business ☐ Non-Profit Business ☐ Foreign Business (Non-US)
- ☐ Disadvantaged Business
- ☐ Woman-Owned Business
- ☐ Labor Surplus Area Business
- ☐ Historically Black College and University/Minority Institution
- ☐ Nonprofit Agency for the Blind and Other Severely Handicapped
- ☐ Economically Disadvantaged Indian tribe or Native Hawaiian Organization

D. CERTIFICATION REGARDING A DRUG-FREE WORKPLACE (FAR 52.223-5)

(applicable to orders/bids over \$25,000 for a business concern; or any dollar amount for an individual)

“Drug-free workplace” means the site(s) for the performance of work done by the subcontractor in connection with a specific subcontract at which employees of the subcontractor are prohibited from engaging in the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance.

- By submission of its offer, the Vendor, if other than an individual, who is making an offer that equals or exceeds \$25,000, certifies and agrees that it will, no later than 30 calendar days after subcontract award:
- Publish a statement notifying all employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the subcontractor's workplace and specifying the actions that will be taken against employees for violations of such prohibition.
- Establish an ongoing drug-free awareness program to inform employees about the dangers of drug abuse in the workplace; the subcontractor's policy of maintaining a drug-free workplace; any available drug counseling, rehabilitation, and employee assistance programs; and the penalties that may be imposed upon employees for drug abuse violations.
- Provide all employees with a copy of the statement required by (III.) (1) above.
 - Notify all employees, in writing, in the statement required by (III.) (1) above, that as a condition of continued employment, the employee must abide by the terms of the statement; and notify the employer, in writing, of the employee's conviction under a criminal drug statute for a violation occurring in the workplace no later than five calendar days such conviction.
 - Notify the Vendor in writing within five calendar days after receiving employee notice referred to above, from an employee or otherwise receiving actual notice of such conviction. The notice shall include the position title of the employee.
 - Within 30 calendar days after receiving employee notice referred to above, take appropriate personnel action against such convicted employee, up to and including termination; or, require such employee to satisfactorily participate in a drug abuse assistance or rehabilitations program approved for such purposes.
 - Make a good faith effort to maintain a drug-free workplace through implementation

- of (III.) (1) through implementation of (III.) (1) through (III.) (6) of this provision.
- By submission of its offer, the Vendor, if an individual who is making an offer of any dollar value, certifies and agrees that the Vendor will not engage in the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance in the performance of the subcontract resulting from this solicitation.
- Failure of the Vendor to provide the certification required by I. or II. of this provision, renders the Vendor unqualified and ineligible for award. (See FAR 9.104-1(g) and 19.602-1(a) (2) (i)).

E. PREVIOUS CONTRACTS AND COMPLIANCE REPORTS (FAR 52.222-22)

(applicable to orders/bids over \$50,000 and 50 or more employees)

The VENDOR represents that:

- It ☐ has, ☐ has not, participated in a previous contract or subcontract subject either to the Equal Opportunity clause of this solicitation, the clause originally contained in Section 310 of Executive Order No. 10925, or the clause contained in Section 201 of Executive Order No. 11114;
- It ☐ has, ☐ has not, filed all required compliance reports; and,
 - Representations indicating submission of required compliance reports, signed by the offer OR's proposed subcontractors, will be obtained before subcontract award.

F. AFFIRMATIVE ACTION COMPLIANCE (FAR 52.222-25)

(applicable to orders/bids over \$50,000 and 50 or more employees)

The VENDOR represents that:

- It ☐ has developed and has on file, ☐ has not developed and does not have on file, at each establishment, affirmative action programs required by the rules and regulations of the Secretary of Labor (41 CFR 60-1 and 60-2); or,
- It ☐ has not previously had contracts/subcontracts subject to the written affirmative action programs requirement of the rules and regulations of the Secretary of Labor.

G. CLEAN AIR AND WATER CERTIFICATION (FAR 52.223-1)

(applicable to orders/bids over \$100,000)

The VENDOR certifies that:

- Any facility to be used in the performance of this proposed subcontract is ☐, is not ☐ listed on the Environmental Protection Agency (EPA) List of Violating Facilities;
- The Vendor will immediately notify the Agency, before award, of the receipt of any communication from the Administrator, or a designee, of the EPA, indicating that any facility that the Vendor proposes to use for the performance of the subcontract is under consideration to be listed on the EPA List of Violating Facilities; and,
- The Vendor will include a certification substantially the same as this certification, including this paragraph (c), in every non-exempt sub- subcontract.

H. CERTIFICATION AND DISCLOSURE REGARDING PAYMENTS TO INFLUENCE CERTAIN FEDERAL TRANSACTIONS (FAR 52.203-11)

(applicable to orders/bids over \$100,000)

- The definitions and prohibitions contained in the clause at FAR 52.203-12, Limitation on Payments to Influence Certain Federal Transactions, included in this solicitation, are hereby incorporated by reference in paragraph (b) of this certification.
- The Vendor, by signing its offer, hereby certifies, to the best of its knowledge and belief, that on or after December 23, 1989:
- No federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress, on his or her behalf, in connection with the awarding of any federal contract, the making of any federal grant, the making of any federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment or modification of any federal contract, grant, loan, or cooperative agreement;
- If any funds other than federal appropriated funds (including profit or fee received under a covered federal transaction) have been paid, or will be paid, to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress, on his or her behalf, in connection with this solicitation, the Vendor shall complete and submit, with its offer, OMB standard form LLL, Disclosure of Lobbying Activities, to the Vendor; and,
- The Vendor will include the language of this certification in all subcontract awards at any tier and require that all recipients of subcontract awards in excess of \$100,000 shall certify and disclose accordingly.
- Submission of this certification and disclosure is a prerequisite for making or entering into this subcontract imposed by section 1352, title 31, United States Code. Any person who makes expenditure prohibited under this provision or who fails to file or amend the disclosure form to be filed or amended by this provision, shall be subject to a civil penalty of not less than \$10,000, and not more than \$100,000, for each such failure.

I. ANTI-KICKBACK PROCEDURES (FAR 52.203-7)

(applicable to orders/bids over \$100,000)

- "Kickback," as used in this clause, means any money, fee, commission, credit, gift, gratuity, thing of value, or compensation of any kind which is provided, directly or indirectly, to any prime Vendor, prime Vendor employee, subcontractor, or subcontractor employee for the purpose of improperly obtaining or rewarding favorable treatment in connection with a prime Vendor in connection with a subcontract relating to a prime contract.
- The Anti-Kickback Act of 1986 (41 U.S. C. 51-58) (the Act), prohibits any person from:
- Providing or attempting to provide or offering to provide any kickback;
- Soliciting, accepting, or attempting to kickback; or,
- Including, directly or indirectly, the amount of any kickback in the contract price charged by a prime Vendor to the United States or in the contract price charged by a subcontractor to a prime Vendor or higher tier subcontractor.
- The Vendor shall have in place and follow reasonable procedures designed to prevent and detect possible violations described in paragraph (b) of this clause in its own operations and direct business relationships.

- When the Vendor has reasonable grounds to believe that a violation described in paragraph (b) of this clause may have occurred, the Vendor shall promptly report in writing the possible violation. Such reports shall be made to the inspector general of the contracting agency, the head contracting agency if the agency does not have an inspector general, or the Department of Justice.
- The Vendor agrees to incorporate the substance of this clause, including this subparagraph but accepting subparagraph (c), in all subcontracts under this contract which exceed \$100,000.

EXHIBIT A

**Fargo Hector International Airport
Request for Proposals for
Professional Employer Organization**

Proposal Information Form

The undersigned proposer, having examined these documents and having full knowledge of the condition under which the work described herein must be performed, hereby proposes that they will fulfill the obligations contained here in accordance with all instructions, terms, conditions, and specifications set forth.

Name of Proposing Agency:	Contact Individual's Name:
Address of Contact Individual:	
Phone Number of Contact Individual:	Email Address of Contact Individual:
Receipt is hereby acknowledged of Addenda: _____	

OFFICIAL AUTHORIZED TO SIGN FOR PROPOSER:

"I declare, under penalty of perjury under the law of North Dakota, that the foregoing is true and correct."	
Signature:	Date:
Print Name and Title:	Location (City, State):

NOTE: This Proposal Information Form must be completed and submitted as a part of your proposal.

EXHIBIT B

Exhibit of Disclosures

- I. Right to Reject Proposals**
The Authority reserves the right to reject any or all proposals, waive informalities, and accept the proposal deemed in its best interest.
- II. No Obligation / No Contract**
Issuance of this RFP does not obligate the Authority to award a contract.
- III. Compliance with Laws**
The selected proposer shall comply with all applicable federal, state, and local laws and regulations, including FAA grant assurances (if applicable).
- IV. Confidentiality**
The proposer shall maintain the confidentiality of all non-public information obtained in connection with this engagement.
- V. Conflict of Interest**
The proposer shall disclose any actual or potential conflicts of interest, including representation of airlines, tenants, or vendors operating at the airport.
- VI. Contract Requirement**
The selected proposer will be required to enter into a formal agreement acceptable to the Authority.
- VII. Cost of Proposal**
Respondents bear all costs associated with proposal preparation.
- VIII. Governing Law**
This RFP and any resulting contract shall be governed by the laws of the State of North Dakota and the NDCC (North Dakota Century Code).
- IX. Indemnification**
The proposer agrees to indemnify, defend, and hold harmless the Authority, its officers, employees, and agents from any claims arising out of the contractor's performance of services.
- X. Insurance**
The proposer shall maintain insurance coverage acceptable to the Authority.
- XI. Proposal Ownership**
All submitted materials become the property of the Authority.
- XII. Public Records**
All proposals submitted may be subject to public disclosure pursuant to applicable public records laws in State of North Dakota.

XIII. Termination

- A.** For Convenience: The Authority may terminate the contract at any time upon written notice.
- B.** For Cause: The Authority may terminate the contract for failure to perform in accordance with its terms.

XIV. Title VI (Nondiscrimination)

The proposer agrees to comply with Title VI of the Civil Rights Act of 1964 and all applicable nondiscrimination laws and regulations.

The Authority, in accordance with federal regulations, prohibits discrimination based on race, color or national origin. The proposer shall not discriminate on the basis of race, color, or national origin in the performance of this contract.

The Authority and the proposer shall take all necessary and reasonable steps to ensure nondiscrimination in its programs, services, and activities.

14

Mead&Hunt

Business Furniture: Privacy PODS

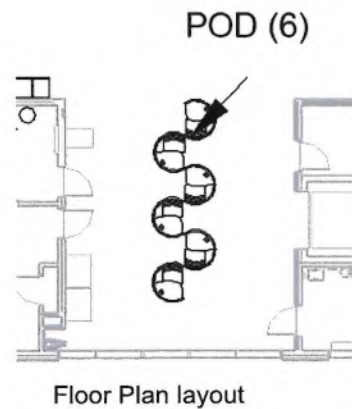
Hector International Airport

08/11/2026



Option 1

AGATI FURNITURE
The single-user Pod offers a private workspace with an integrated seat, table, power, and curved privacy panels.



Specifications for Pod Single

Dimensions: 50" Dia x 49"H x 19"Sh

A: Upholstered Surrounds: Soft, upholstered panels create a comfortable, semi-private workspace while helping reduce ambient noise.

B: Plastic Laminate Work Surface: Durable, easy-to-clean laminate surface designed to withstand heavy daily use in high-traffic environments.

C: Power Accessibility: Integrated Surface Mount Power Pop-Up keeps devices charged and within reach, supporting productivity without interruption.

D: Side Shelf: Convenient side shelf provides additional space for books, bags, or personal items, keeping the main work area clear.

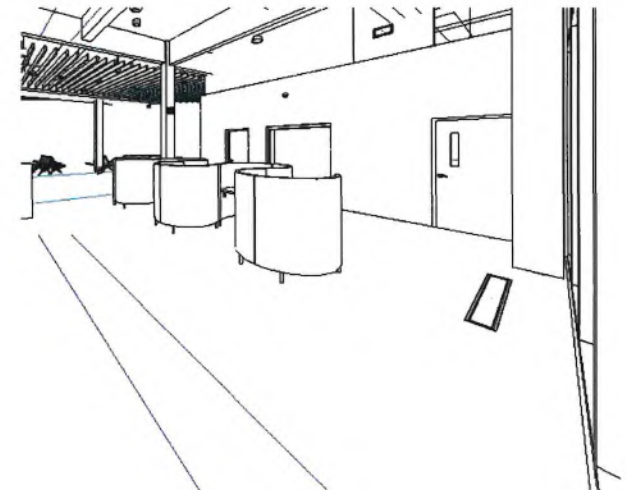
E: Fixed Bench with Cushioned Seat and Back: Built-in bench seating offers a sturdy, space-efficient solution with a supportive and comfortable feel.

F: Configurations: Available in a range of layouts.

Fabric Options: GOM Fabric. Fabrics must be tested for approval.

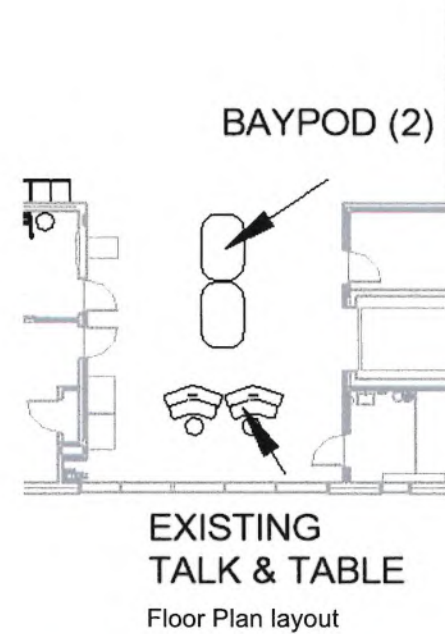
Base Finish: Metal Leg Base with Clear Anodized Aluminum Finish.

Add-ons: Power Options: Surface Mount Power Pop-Up, 1 Power Outlet 1 USB A+C Outlets.



Option 2

**Herman
Miller:** The Bay
Work Pod creates a
quiet, comfortable
space for focused
work and video calls
with ergonomic
seating, integrated
lighting, and acoustic
privacy.



Business Furniture

Option 3

The Keilhauer Talk chair was selected as a replacement for the originally specified Arconas seating, which has since been discontinued. Featuring an ergonomically designed seat and backrest, the chair delivers enhanced comfort while encouraging natural conversation and collaboration. The adjacent side table provides a convenient surface for laptops, mobile devices, and refreshments, while the high-back design offers a greater sense of privacy for phone calls, virtual meetings, or focused work.

Positioned adjacent to the Mother's Room and Immersive Reality Room, this seating solution creates a welcoming and comfortable environment for caregivers, families, and travelers in need of a quiet space to relax, recharge, or work. By offering a functional and inviting amenity within the terminal, this addition contributes to an improved overall passenger experience.



Hector International Airport

Option: 1

POD



With its curvy lines and stylish architecture, POD undoubtedly stands out in any environment.

A contemporary take on the study carrel, the POD is designed to create total comfort for individuals wanting their own private study haven. Enter POD at the side for an experience completely unique to the world of library furniture. The back-covering, upholstered curved panel and power options ensure total focus on tasks while allowing users to maintain their connection to the surrounding open environment.

Aesthetics and functionality blend seamlessly in the new POD, bringing the modern study haven to a new generation of users.

AGATI
FURNITURE

www.agati.com

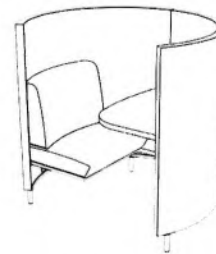
POD



Specifications

- Upholstered surround (fabric must be railroaded)
- Upholstered Hampton seating
- Standard plastic laminate work surface and side shelf with PVC edgeband
- Clear anodized aluminum legs
- Power options: plug set or 4trak (hard wired). Both include 1 power & 1 dual port USB pop up.

*Fabrics must be tested for approval



52dia 49h 19sh



Bay Work Pod

Option: 2

Bay Work Pod

**Designed to fill
the gap between
the physical and
virtual**

Traditional office booths weren't meant to withstand all the needs of a video call. Nor were they made for concentration and comfort. Bay Work Pod is a contrast to the open office, whether that's for focused solo work that feels like a refuge or a video call that puts you in your best light.



Bay Work Pod's interior offers a quiet space to focus, easily fitting into the busier confines of a workspace.

Bring into focus

Stepping into a Bay Work Pod should feel like you hit pause on the commotion from a busy office. It provides a short-term focus space for users, giving a chance to be present for heads-down work or calls. Bay Work Pod's rounded corners and corrugated fabric exterior are a stark contrast to most office booths, and the appealing aesthetic also cuts down on noise pollution—both inside and outside the pod. An optional occupancy indicator and frosted glass door and ceiling options ensure that those looking to concentrate don't become a distraction themselves.



Something for everyone

The Bay Work Pod is designed with inclusivity at the forefront, guaranteeing an experience that benefits all users. Interior features like background color and lighting are optimized to flatter, regardless of skin tones or clothing choice while on camera. The larger Pro model has a wider doorway and extra interior space, making it easier to maneuver a wheelchair. A low entry threshold and open floor design allow for easy access in and out.



A comfort zone

Wherever you work in the office, you should be able to do so comfortably—private spaces included. Bay Work Pod doesn't sacrifice comfort and can support either seated or standing postures. The skylight opens up the pod, allowing light to enter while still giving privacy to the user. Pair it with all the comforts that help you work, like ergonomic seating options that make sense for your floorplate. Optional monitor arms and bag hooks add extra practicality. It's designed to work with you, in whatever way works best.

PROPOSAL

DATE: August 6, 2026
CLIENT: Hector International Airport – Fargo, ND
PROJECT: Customer Experience Measurement and Analysis

SITUATION

Hector International Airport has interest in acquiring customer experience data to help improve services and passenger satisfaction and to leverage insights from customer data to help with strategic planning and decision making.

Acquiring objective data for decision making has potential to impact the following areas:

- **Customer satisfaction** – data to use in prioritization of customer experience improvement initiatives and tactics.
- **Unmet needs** – data that can be used to assess effectiveness of current service offerings and identify potential new service offerings.
- **Services effectiveness** – data that can help with measuring the responsiveness and effectiveness of contract or department-specific services.
- **Strategic decision making** – quantifiable data that can contribute to decision making for investments in staffing, capital improvements, marketing, and other areas.

The target audiences include:

- Passengers inbound/outbound from Hector International Airport
- Non-traveling visitors to the airport picking up and seeing off passengers
- Flight crew members
- Allied company staff who work at the airport (rental car agencies, TSA officers, others)

APPROACH

Customer/visitor experience data gathering is proposed to be conducted via an experience feedback platform that can be easily accessed by mobile device and computer. Prime46 will build the platform for people to provide measurable feedback on their airport experience including Net Satisfaction Scores (NSAT) and other metrics related to specific aspects of customer experience. The data collected can be monitored over time to note changes in the metrics and identify opportunities for improvement. Open-ended comments can also be captured via the platform and categorized for analysis and reporting purposes.

Reporting can be customized for timing, type of information and other criteria. Initial standardized reporting will be created with the opportunity for some customization as Hector becomes more familiar with the data available.

Interactive dashboards will be created for quantitative data reporting with opportunity for live access to data.

For qualitative (comments based) reporting, customization will be available for reporting frequency and method of delivery.

The experience platform will be built with flexibility to include components for related customer experience touch points. The intention is to have a platform that can centralize the customer experience feedback data in one location to make for easier review and observation by the client.

Potential components could include:

- **Security** – Experiences with staff, wait times
- **Wi-Fi & Amenities** – Experiences with internet connectivity, water filling stations, device charging access, etc.
- **Parking*** – Experiences with parking access, space availability, safety and security
- **Rental Car** – Experiences with service quality and speed of service
- **Environment** – Experiences with overall terminal cleanliness and restrooms cleanliness.
- **Gate area** – Experiences with seating availability and comfort, ability to hear gate announcements, etc.
- **Food service and retail** – Experiences with variety, convenience, pricing, service, or wait times

**It is understood that there is an existing feedback component for parking that is managed by a third party. This can be accommodated within a central point of access.*

Collection of customer experience data will initially establish benchmark data for Hector International Airport, and over time, reveal observable trends that can be used to help improve services and passenger satisfaction. Additionally, the data will be of great value for strategic planning, decision making and prioritization for future investment projects.

Initial design, programming, and testing	\$13,400
Program management, platform, maintenance, and reporting	
• \$3,000/month, 12-month commitment	\$36,000
TOTAL	\$49,400

The costs are based on our current understanding of the project. These costs do not include any allowances for revisions or changes after today's date. This estimate is subject to review if not approved within 30 days. Travel and related expenses will be billed at cost.

TIMELINE: Approximately 4-6 weeks for implementation

- From proposal approval to live launch

ADDITIONAL CONSIDERATIONS:

Customer Engagement Materials

- The proposal is for platform and reporting only. Messaging and signage encouraging engagement will be necessary to inform customers of the opportunity to share their experiences.
- Human nature is to speak up with complaints but not say much when things go well. Customer engagement materials could potentially encourage a more balanced mix of positive and negative reviews.
- Design, creation and promotion of customer engagement materials is not part of this proposal. This can be included in the existing Flint Group marketing scope with Hector.

Incentives:

- Incentives to encourage engagement is highly recommended. This could be in the form of monthly drawings for gift certificates, gift cards, merchandise, or other items of value.
- Incentive hard costs are not part of this proposal.

Potential future components:

- This proposal is for the initial platform and reporting. Future components can be added and integrated into the platform. Pricing is subject to change as future components are added.



To:

Shawn Dobberstein

Municipal Airport Authority

PO BOX 2845

FARGO, ND 58108

Proposal to Construct a 30,000-gallon Double-Wall Above-Ground Storage Tank (AST) Fuel Farm at Hector International Airport

Dear Shawn Dobberstein,

On behalf of Fargo Aircraft Services, I am writing to propose the construction of a new 30,000-gallon double-wall above-ground storage tank (AST) fuel farm at Hector International Airport to support our airline fueling operation. This facility will provide a safe and efficient way to take fuel deliveries and distribute them, and we believe it will greatly increase our operational efficiency and reliability while significantly improving safety.

Proposed Location

We propose locating the new fuel farm immediately adjacent to the current fuel facility at the terminal. We would like to request a land lease to support this facility. This location consolidates fuel storage and distribution infrastructure in a single area, satisfying the Authority's policy on maximizing fuel farm space while minimizing additional land use elsewhere on the airfield.

Operational and Safety Benefits

- Greatly increased operational efficiency and reliability of fuel deliveries and distribution to support scheduled flight operations.
- Substantially improved safety during winter operating conditions, when fuel handling and delivery are most challenged by weather.
- Reduced fuel-truck traffic and turnaround delays through a modern, dedicated on-site facility.
- Consolidated fuel farm footprint that supports the Authority's goal of maximizing efficient use of fuel farm space.

Regulatory Compliance

The proposed fuel farm will be designed, permitted, and constructed in full compliance with current ATA 103 and NFPA 407 standards, along with all other applicable federal, state, and local requirements. Fargo Aircraft Services will coordinate closely with the Airport Authority and local fire officials throughout design, permitting, and construction.

I can discuss further details in a meeting with you. Thank you for your time and consideration.

Sincerely,

Jacob Sahl

David Sahl

EXISTING FENCE

EXISTING FUELING COMPOUND

EXISTING TANK

MAINTAIN 25' CLEARANCE FROM EXISTING TANK FOR ALL FUELING ACTIVITIES

PROPOSED ACCESS GATE

300 GPM JET-A BULK FUEL SKID

30,000 GALLON JET-A UL-2085 DOUBLE WALL ABOVEGROUND STORAGE TANK

60'-0"

36'-0"

100'-0"

14'-0"

40'-0"

10'-0"

100'-0"

44'-0"

PROPOSED 60'x36' CONCRETE COMPOUND PAD

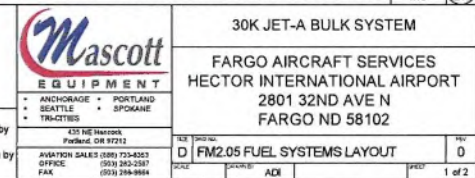
FUTURE 30,000 GALLON ABOVEGROUND STORAGE TANK

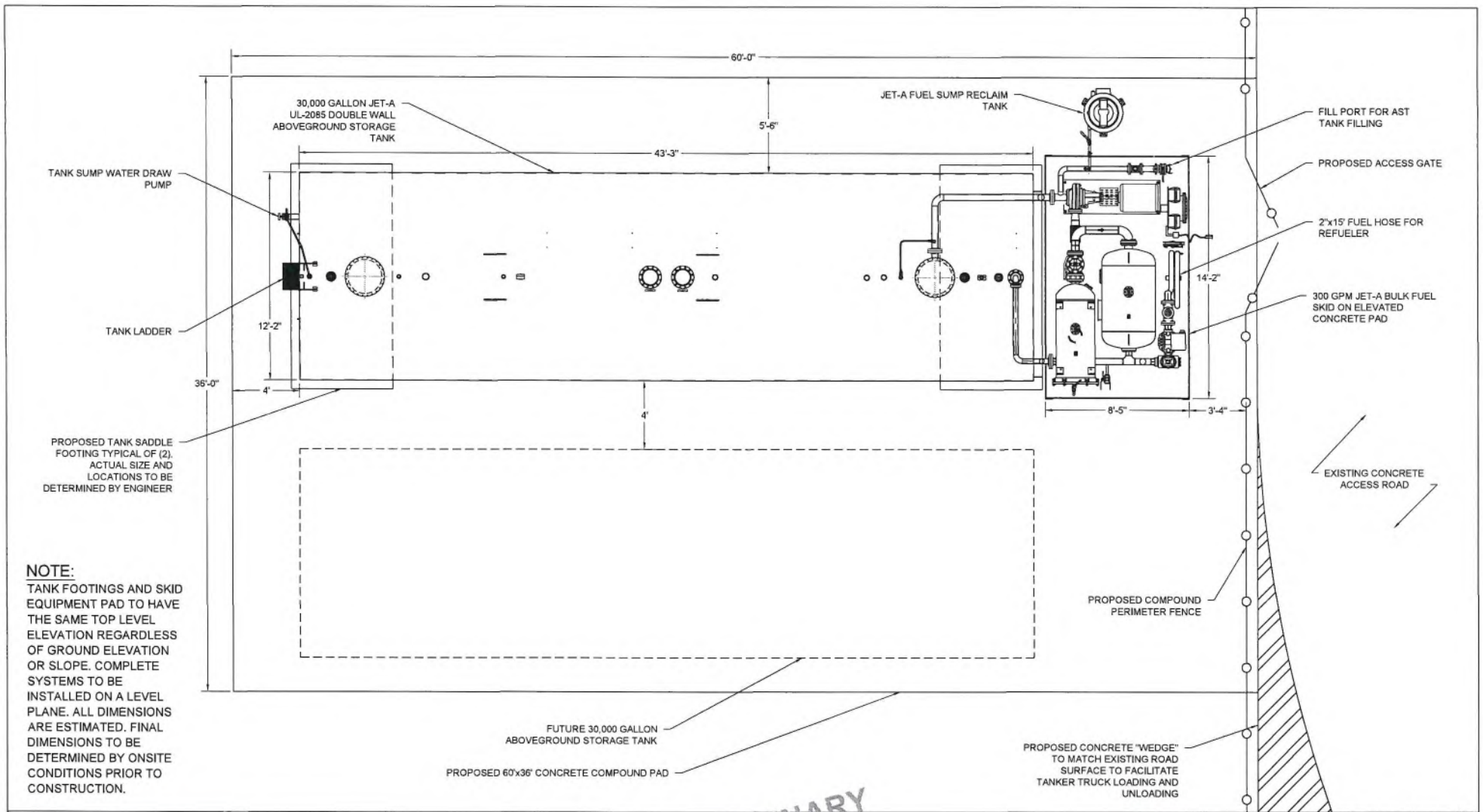
EXISTING CONCRETE ACCESS ROAD

PRELIMINARY
NOT FOR
CONSTRUCTION

SHEET NOTES:

Drawings are the property of MASCOTT EQUIPMENT COMPANY and cannot be reproduced or past to a third party. Drawings have not been prepared or reviewed by a licensed engineer and should be considered only as a customer service or representation of a finished product. Guaranteed performance requires certification by a licensed engineer.





SHEET NOTES:

Compare on-site tank location to sheet FM2.20 (Rev. 1) and 10'-0" at the existing building, combined to the north, and measure off 10'-0" from the building line to the south, including the building wall, from line at a 90-degree corner. Approx. 20'-0" x 100'-0" overall, from line 100'-0" x 100'-0". Please refer to the sheet to see dimensions to match. Or, visit Google Earth and/or aerial view for reference.

**PRELIMINARY
NOT FOR
CONSTRUCTION**

Drawings are the property of MASCOTT EQUIPMENT COMPANY and cannot be reproduced or past to a third party. Drawings have not been prepared or reviewed by a licensed engineer and should be considered only as a customer service or representation of a finished product. Guaranteed performance requires certification by a licensed engineer.



435 1st Avenue
Falmouth, ME 04101
AVIATION SALES (207) 733-3351
OFFICE (207) 243-2587
FAX (207) 243-2584

EQUIPMENT LAYOUT SCALE: 1" = 20'-0" NTS

30K JET-A BULK SYSTEM

FARGO AIRCRAFT SERVICES
HECTOR INTERNATIONAL AIRPORT
2801 32ND AVE N
FARGO ND 58102

D FM2.20 EQUIPMENT LAYOUT 0 2 of 2

JP Development, LLP

16

August 6, 2026

Shawn Dobberstein
Executive Director
Municipal Airport Authority of the City of Fargo
PO Box 2845
Fargo, ND 58108-2845

Dear Shawn,

JP Development formally requests a lease for approximately 6,500 square feet of land located directly south of our existing fuel storage facilities at Hector International Airport. This area, identified in the attached West Fuel Farm Expansion Plan as the location for future fuel storage development, aligns perfectly with our strategic vision for growth.

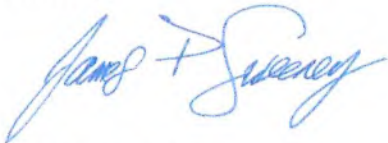
As a long-standing partner and operator at Hector International Airport, we have consistently demonstrated our commitment to contributing to the airport's development and success. Expanding our footprint to this adjacent land will enable us to better serve our clients, accommodate increasing business demand, and further support the aviation community in Fargo.

We envision utilizing this land for additional fuel and glycol storage tanks, ensuring it is developed to complement the airport's long-term plans and maintain its reputation as a premier aviation hub. By securing this lease, we aim to continue collaborating closely with the Municipal Airport Authority to ensure this expansion aligns with the airport's strategic goals.

I kindly ask for the Boards consideration of this request.

Thank you for your ongoing support and consideration.

Sincerely,



James P. Sweeney
Partner

Attachment

JP Development, LLP

West Fuel Farm Expansion Plan



3802 20th Street North, Fargo ND 58102 USA • Tel: 701-235-5500

18

2026 Summer Parking & Transportation Study

Google Ads Review

Survey Dates

7/1/26 – 7/2/26

Shawn A. Dobberstein, A.A.E.
Executive Director
Hector International Airport

Brad Greguson
Senior Manager – West Airports
SP+ | A Metropolis Company





	Total Number of Survey Participants	Total and Percentage of Enplanements	
Study #14 (Summer)			
Wednesday, July 1, 2026	467		
Thursday, July 2, 2026	428		
	Total: 895	Total: 3,840	23%
Study #13 (Fall)			
Tuesday, October 7, 2025	404		
Wednesday, October 8, 2025	387		
	Total: 791	Total: 2,834	28%
Study #12 (Winter)			
Thursday, December 19, 2024	384		
Friday, December 20, 2024	408		
	Total: 792	Total: 3,604	22%
Study #11 (Winter)			
Tuesday, November 28, 2023	394		
Wednesday, November 29, 2023	373		
	Total: 767	Total: 2,044	38%
Study #10 (Summer)			
Tuesday, May 2, 2023	404		
Wednesday, May 3, 2023	417		
	Total: 821	Total: 2,214	37%

01.

FARGO HECTOR
INTERNATIONAL
AIRPORT



What is the primary purpose of your trip (Business or Leisure)?

Leisure travel led the way once again during the most recent summer Transportation Study. We continue to see the effects of blended business and leisure travel behaviors. Like many airports, we see a similar trend at FAR with leisure travel overwhelmingly outpacing traditional business travel. There was a notable decrease in business travel that was likely impacted based upon the current survey falling close to the holiday. Overall, leisure travel responses represented 72% of total respondents (647 of 895 total respondents) in the most recent survey effort.

As mentioned in the previous studies, leisure travelers typically incur longer average stay durations and resultantly can be significantly more price-sensitive. The Airport's dynamic pricing strategy for specified stay durations is one method used to attract both long-term and new parkers. This is further substantiated considering the continuous and more recent growth in pre-book and reservation revenue.

July 2026

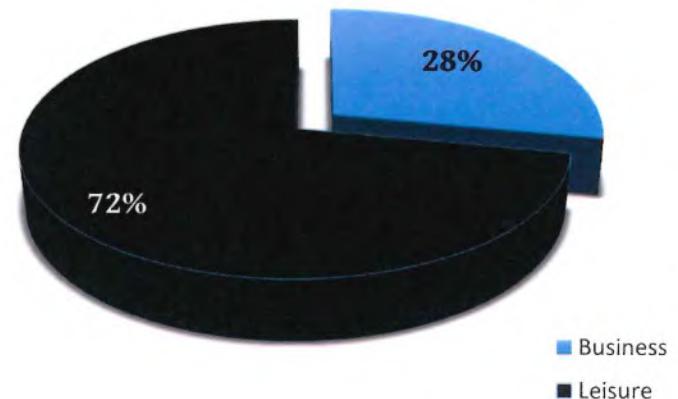
Business Travelers	248 (28%)
Leisure Travelers	<u>647</u> (72%)
	895

October 2025

Business Travelers	292 (37%)
Leisure Travelers	<u>499</u> (63%)
	791

December 2024

Business Travelers	127 (16%)
Leisure Travelers	<u>665</u> (84%)
	792



FARGO HECTOR INTERNATIONAL AIRPORT

02.



How did you arrive to the Airport today?

“Parked Car” reflected a 2% decrease in comparison to the Winter study conducted in 2025. “Drop Off” served as the primary mode of transport to FAR. “Taxi” and “Hotel Shuttle” combined to represent 6% of the survey responses.

“Rental car return” saw a (2%) decrease in comparison to the previous year’s Winter study. Given the “Rental Car Return” mode of transport is heavily impacted by business travel, since it was close to a holiday there was probably less business travel for that week.

	Parked Car	Dropped Off	Taxi	TNC	Hotel Shuttle	Rental Car Return
July 2026	27%	41%	2%	9%	4%	17%
Oct. 2025	29%	41%	1%	6%	4%	19%
Dec. 2024	33%	46%	5%	5%	1%	10%
Nov. 2023	29%	48%	2%	6%	1%	14%
May 2023	39%	39%	2%	5%	1%	14%
Nov. 2022	35%	38%	2%	3%	2%	20%
June 2022	25%	40%	2%	4%	3%	26%
Aug. 2021	39%	43%	1%	5%	1%	11%
% Change July '26 vs. Oct. '25	(2%)	0%	1%	3%	0%	(2%)

03.

FARGO HECTOR
INTERNATIONAL
AIRPORT



TNC Use: Local (ND or MN) vs. Non-Local

Study #14 – Summer 2026	Study #13 – Fall 2025
Local – 38%	Local – 56%
Non-Local – 62%	Non-Local – 44%

Where do you live (State abbreviation)?

Of the 895 survey respondents, as in previous surveys, the vast majority of travelers reside in North Dakota and Minnesota (50%) as compared to any other state or country. This is a 7% decrease when compared to the Fall 2025 Transportation Study. Consistent with previous studies, the data continues to demonstrate that the residential diversity of the departing passenger base is more prevalent during the summer /fall season whereas the holiday months are dominated by local travelers.

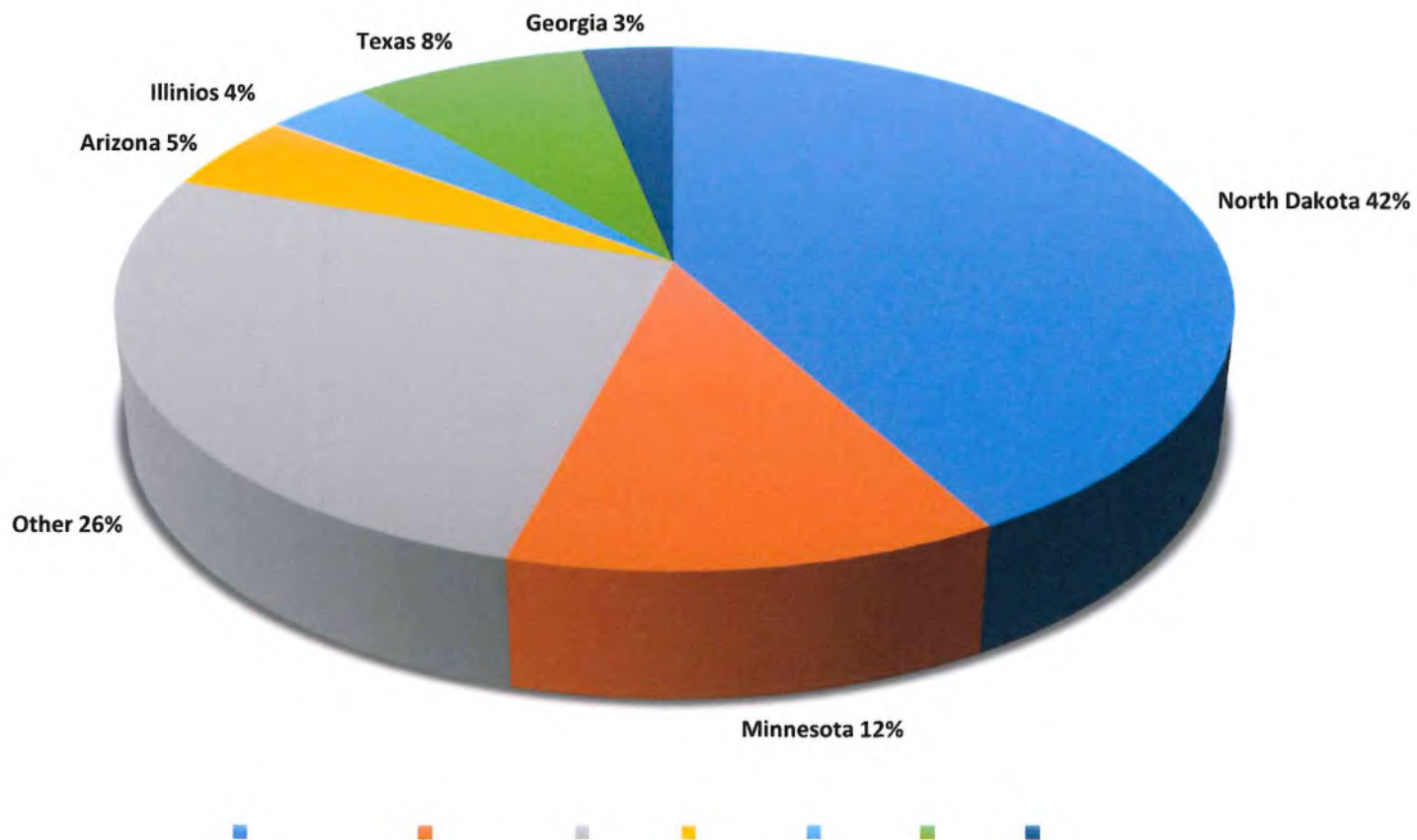
Texas ranked the highest (aside from ND and MN) for enplaned passengers during this survey period. We observed a lower-than-normal usage of TNC services among local travelers in the recent survey. Since the survey was conducted right before a holiday, it is unclear if the timing affected the data. However, it remains likely that local travelers are more inclined to use TNC services for business travel than for leisure trips.

04.

FARGO HECTOR
INTERNATIONAL
AIRPORT



Summer 2026





What was the primary factor in choosing your parking facility today?

Here are the results from the extra question on our recent survey, which aimed to determine the main factors influencing where customers choose to park. While pricing was the top response, a significant number of customers base their decision on covered parking and vehicle safety, indicating a strong interest in ramp parking. These insights will be very helpful in guiding our future marketing efforts and customer awareness campaigns.

Based on the survey results from July 2026, the primary factors influencing customer parking preferences are:

Price/Cost: This is the most significant factor, cited by **47.68% (154)** of the 324 respondents who answered the question.

Covered Parking/Vehicle Safety: This was the second most important factor, preferred by **25.39% (82)** of respondents.

Proximity/Convenience: This closely followed as the third factor, accounting for **24.77% (80)** of responses.

A very small minority of respondents (less than 2% combined) noted other issues, such as confusing signage, safety concerns (unspecified), height restrictions, or simply marked the response as "N/A". It is worth noting that out of 904 total survey participants, 580 did not answer this question, likely because they were dropped off or used other services like rideshare rather than parking a vehicle themselves.

01 PPC report



FAR monthly PPC report

June 2026

Sunday and monday were consistently the strongest days across the month. ATV was lower than we originally anticipated but ROI was stronger.

CLICKS

846

IMPRESSIONS

3,398

CTR

24.90%

COST

\$643

AVG COST PER CLICK

\$0.76

SALES

301

REVENUE

\$22k

ROI

\$33.94

ATV

\$72.53

CONFIDENTIAL - PROPRIETARY



Executive Summary

Activity live

Activity went live May 22nd. Since then we have been building up historical data and ensuring we are relevant with our targeting and messaging.

No month on month comparison

Due to the late start in May we don't currently have a month on month comparison. We'll have this for July

Spend under budget for the month

We spent 20% less than originally forecast last month as we optimized to the new data. CPC was in line with expectation but volume was slightly lower. Part of the reason for this was us improving engagement over the month.

Revenue beat forecast

The original forecast for revenue for June was \$14.8k but we actually delivered \$21.8k.



Fargo Hector International Airport

20

BOARD FINANCIAL BENCHMARKING

Hector International Airport (FAR) Peer KPI Scorecard

Profitability, efficiency, and revenue diversification vs. a 28-airport comparable-hub peer set

Source: FAA CATS Form 5100-127 filings, CY2025 | Prepared for Board Review

The Comparable-Hub Peer Set

29 airports used throughout this analysis, per FAA CATS Form 5100-127 filings (CY2025)
 Airports noted in "other" color are the local/regional airports that were added for comparison

Code	Airport	State	Hub Size	CY2025 Enpl.	Code	Airport	State	Hub Size	CY2025 Enpl.
BZN	Gallatin Field	MT	Small Hub	1,340,656	MSO	Missoula Intl	MT	Small Hub	528,295
CID	The Eastern Iowa Airport	IA	Small Hub	794,430	GPI	Glacier Park Intl	MT	Small Hub	527,399
FSD	Joe Foss Field	SD	Small Hub	754,686	MFR	Rogue Valley Intl	OR	Small Hub	526,376
HVN	Tweed-New Haven	CT	Non-Hub	692,686	HRL	Valley Intl	TX	Small Hub	510,320
MHT	Manchester	NH	Small Hub	667,338	PSC	Tri-Cities	WA	Small Hub	494,829
DAY	Dayton Intl	OH	Small Hub	657,005	BIL	Billings Logan Intl	MT	Small Hub	493,897
ATW	Outagamie (Appleton)	WI	Small Hub	635,663	RAP	Rapid City Regional	SD	Small Hub	444,255
RDM	Roberts Field	OR	Small Hub	634,808	ACY	Atlantic City Intl	NJ	Small Hub	425,151
JAN	Jackson International	MS	Small Hub	601,303	BIS	Bismarck Muni	ND	Non-Hub	309,533
MFE	McAllen Miller Intl	TX	Small Hub	600,751	MOT	Minot Intl	ND	Non-Hub	183,980
FAI	Fairbanks Intl	AK	Small Hub	592,847	DLH	Duluth Intl	MN	Non-Hub	145,069
FAR	Hector Intl	ND	Small Hub	590,542	GFK	Grand Forks Intl	ND	Non-Hub	91,936
CHA	Lovell Field	TN	Small Hub	589,674	MHK	Manhattan Regional	KS	Non-Hub	88,640
LBB	Lubbock Intl	TX	Small Hub	585,587	RST	Rochester Intl	MN	Non-Hub	98,537
JAC	Jackson Hole	WY	Small Hub	541,280					

FAR Hector International Airport (FAR) — the subject of this analysis

Key Performance Indicators for Peer Group

Ranked by board relevance: profitability → efficiency → monetization → sustainability

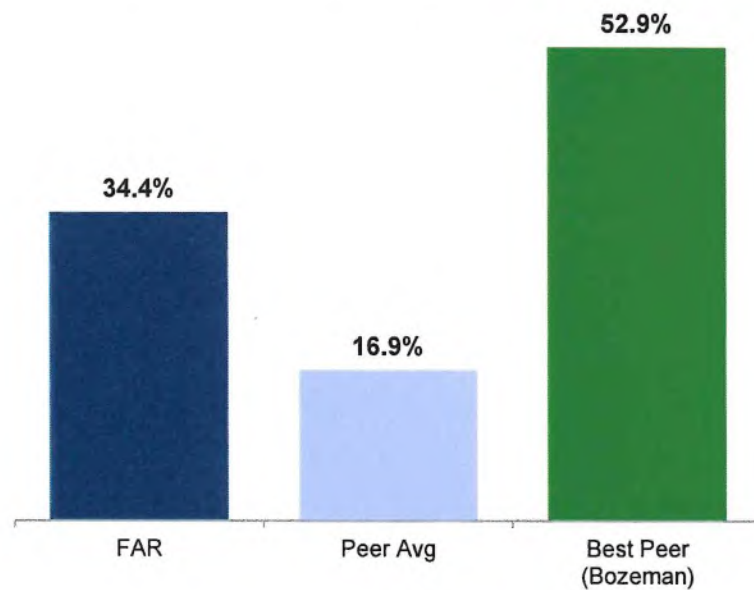
KPI	Your Airport (FAR)	Peer Avg	Best Peer
1 Operating Margin %* Measures core financial performance, easy to compare. (Higher is better)	34.4% <i>better than peer avg</i>	16.9%	52.9% Bozeman (BZN)
2 Cost per Enplanement (CPE) Common airport industry measure, airline affordability/competitiveness. Airlines evaluate airports using CPE. (Lower is better)	\$4.00 <i>better than peer avg</i>	\$8.56	\$0.63 New Haven (HVN)
3 Non-Aero Revenue / Enplanement Indicates how effectively the airport monetizes passengers. Key differentiator among similarly sized airports. (Higher is better)	\$17.79 <i>below peer avg</i>	\$20.96	\$34.64 Dayton (DAY)
4 Operating Expense / Enplanement* Measures operating efficiency. Allows direct comparison regardless of airport size. (Lower is better)	\$15.92 <i>better than peer avg</i>	\$30.46	\$12.29 Bozeman (BZN)
5 Revenue Diversification Ratio* Shows dependence on airlines vs commercial revenue streams. Airports with stronger non-aero share are more resilient during downturns. (Target of 50% from non aero sources is common)	73.3% <i>better than peer avg</i>	59.7%	90.9% New Haven (HVN)

*Operating Margin % and Operating Expense/Enplanement use Subtotal Operating Expenses (excl. depreciation), isolating cash operating performance from non-cash charges in as-filed CATS data. Revenue Diversification Ratio = Non-Aero Revenue as a % of Total Operating Revenue. Peer Avg = simple average across 28 comparable-hub peers.

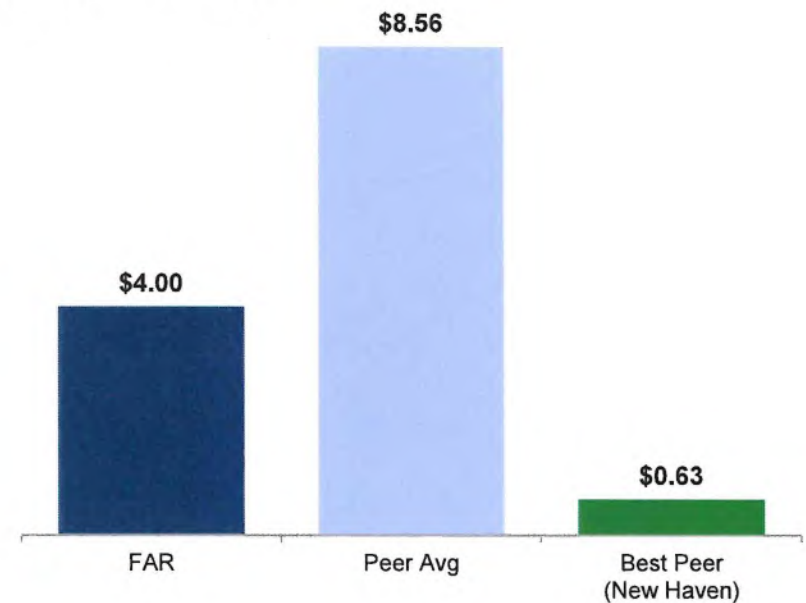
FAR vs. Peer Set — Headline Metrics

Operating Margin (excl. depreciation) and Cost per Enplanement, the two clearest profitability/efficiency signals

Operating Margin % (excl. Depreciation)



Cost per Enplanement (\$)



Source: FAA CATS Form 5100-127 filings, CY2025 (29-airport comparable-hub peer set)

Non-Aero Revenue Deep Dive

Per-enplanement revenue by category — where FAR leads, and where the gap to peers sits

*Revenue only was used in calculations

PARKING & GROUND TRANSPORTATION

\$11.30

per enplanement (FAR)

▲ ABOVE PEER AVERAGE

Peer Avg

\$10.37

Best Peer

\$16.47

Manchester (MHT)

Parking is FAR's single strongest non-aero category — the only one that beats the peer average.

ALL OTHER NON-AERO CATEGORIES (\$ / ENPLANEMENT)

Category	FAR	Peer Avg	vs. Avg
Rental Cars	\$3.45	\$5.59	▼ below
Land & Non-Terminal Leases	\$1.04	\$1.94	▼ below
Other Non-Aero	\$1.08	\$1.56	▼ below
Terminal Food & Beverage	\$0.53	\$0.81	▼ below
Terminal Retail	\$0.27	\$0.33	▼ below
Terminal Services & Other	\$0.10	\$0.36	▼ below
Hotel	\$0.00	\$0.00	— flat

Hotel revenue is negligible (near-zero) across nearly the entire peer set and is not a material comparison point. Source: FAA CATS Form 5100-127 filings, CY2025.

What This Means for the Board

FAR outperforms peer average on 4 of 5 KPIs

A stronger operating margin, lower CPE and operating expense per enplanement, and a stronger revenue diversification ratio than the peer set average.

Operating Margin and Operating Expense/Enplanement exclude depreciation

Using Subtotal Operating Expenses (before depreciation) rather than Total Operating Expenses, FAR's margin is 34.4% (vs. 16.9% peer avg) and its cost per enplanement is \$15.92 (vs. \$30.46 peer avg) — both look materially stronger on a cash-operating basis.

Non-Aero Revenue per Enplanement is the gap to close

FAR (\$17.79) trails both the peer average (\$20.96) and Dayton, the best-in-class peer (\$34.64) — the clearest opportunity for revenue growth.

Parking is the one non-aero category where FAR leads — every other category lags

FAR beats peer average on parking (\$11.30 vs. \$10.37), but trails on rental cars, land leases, F&B, retail, and terminal services — diversifying beyond parking is the clearest lever to close the overall non-aero gap.

BOARD FINANCIAL BENCHMARKING

FAR vs. Local & Regional Peer Airports

Same KPI methodology as the full peer set, applied to the **7 nearby/regional airports**: Cedar Rapids (CID), Sioux Falls (FSD), Rapid City (RAP), Bismarck (BIS), Minot (MOT), Duluth (DLH), Grand Forks (GFK)

KPI	FAR	Local Peer Avg (7 airports)	Best Local Peer
Operating Margin % (excl. Depreciation)†	34.4% ▲ above avg	28.2%	50.2% Cedar Rapids
Cost per Enplanement (CPE)	\$4.00 ▲ lowest of group	\$8.47	\$4.08 Sioux Falls
Operating Expense / Enplanement†	\$15.92 ▲ above avg	\$27.88	\$14.14 Sioux Falls
Revenue Diversification Ratio‡	73.3% ▲ above avg	63.7%	76.9% Sioux Falls
Non-Aero Revenue / Enplanement	\$17.79 ▼ below avg	\$23.25	\$27.31 Duluth
Parking Revenue / Enplanement	\$11.30 ▼ slightly below avg	\$11.72	\$15.15 Duluth
Terminal Food & Beverage / Enplanement	\$0.53 ▼ below avg	\$0.86	\$1.15 Minot

Two nuances vs. the full 29-airport peer set: (1) FAR's CPE (\$4.00) is now the **lowest of the group** — even below best-local-peer Sioux Falls. (2) Parking revenue/enplanement (\$11.30) runs **slightly below** this smaller local-peer average (\$11.72), unlike the favorable comparison against the full peer set.

† Uses Subtotal Operating Expenses (excl. depreciation). ‡ Non-Aero Revenue as % of Total Operating Revenue. Source: FAA CATS Form 5100-127 filings, CY2025.

BOARD FINANCIAL BENCHMARKING

Local & Regional Peer Rating Matrix

Each airport ranked 1 (best) to 8 (worst) on the same 7 KPIs, **sorted by overall average rank**. Lower average = stronger all-around performance among the local/regional group.

Airport	Op Margin %	CPE	Op Exp / Enpl	Rev Diversif.	Non-Aero Rev/Enpl	Parking Rev/Enpl	Term. F&B/Enpl	Avg Rank
Sioux Falls (FSD)	2	2	1	1	5	3	4	2.6
Cedar Rapids (CID)	1	5	3	5	4	2	2	3.1
Rapid City (RAP)	3	3	4	2	3	6	3	3.4
Fargo (FAR)	4	1	2	3	8	5	8	4.4
Minot (MOT)	5	8	6	6	6	4	1	5.1
Duluth (DLH)	6	7	7	8	1	1	6	5.1
Bismarck (BIS)	7	4	5	4	7	8	7	6.0
Grand Forks (GFK)	8	6	8	7	2	7	5	6.1

 Top tier (rank 1–2)
 Middle tier (rank 3–5)
 Bottom tier (rank 6–8)

FAR ranks 4th of 8 overall — #1 on CPE and top-tier on Op Margin & Op Expense, but last-place on Non-Aero Revenue and Terminal F&B pulls the average down.

Ranks computed across the 8 airports shown (FAR + 7 local/regional peers) using the same KPI definitions as the full 29-airport benchmark. Source: FAA CATS Form 5100-127 filings. CY2025.

21

Announcement

The North Dakota Aeronautics Commission is excited to announce the conclusion of the 2025 North Dakota State Aviation System Plan (NDSASP) and Aviation Economic Impact Study (NDAEIS).

Results

North Dakota's aerospace industry is soaring, generating approximately \$3.6 billion in annual economic impact from the state's 89 public-use airports and a diverse range of off-airport aviation and aerospace operations. This economic activity supports thousands of jobs, generates significant payroll, and contributes substantially to the state's GDP through value added impacts.



Learn More

To learn more about this important study and the value of North Dakota's airports and aerospace industry, we welcome you to attend one of the four presentations the project team is hosting:

Tuesday, August 25 | 9-11am

BIS ARFF Building | 2301 University Drive Bldg. 14, Bismarck, ND

Tuesday, August 25 | 3-5pm

Minot Council Chambers | 10 3rd Ave SW, Minot, ND

Wednesday, August 26 | 1-3pm

The Hive | 375 2nd Ave N, Grand Forks, ND

Thursday, August 27 | 9-11am

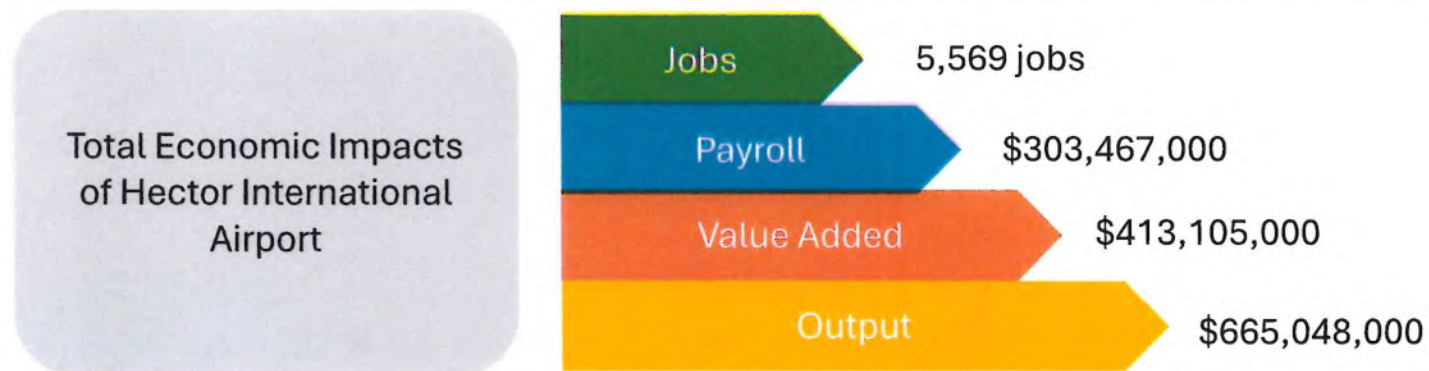
Fargo Air Museum | 1609 19th Avenue North, Fargo, ND

Annual Economic Impacts from Hector International Airport

The table below shows direct, indirect, and total annual economic impacts for the airport. Impacts are reported for: jobs, payroll, value added, and output.

	Jobs			Payroll			Value Added			Output		
	Direct	Multiplier	Total	Direct	Multiplier	Total	Direct	Multiplier	Total	Direct	Multiplier	Total
Airport Management	34	45	79	\$3,442,000	\$2,742,000	\$6,184,000	\$7,251,000	\$4,345,000	\$11,597,000	\$10,340,000	\$7,736,000	\$18,076,000
Airport Tenants	2,318	773	3,091	\$141,813,000	\$46,936,000	\$188,749,000	\$155,863,000	\$75,741,000	\$231,605,000	\$200,864,000	\$139,532,000	\$340,396,000
Capital Investment	113	60	173	\$8,648,000	\$3,992,000	\$12,640,000	\$12,756,000	\$6,880,000	\$19,637,000	\$22,765,000	\$12,639,000	\$35,403,000
GA Visitor Spending	226	77	303	\$8,658,000	\$4,395,000	\$13,053,000	\$13,374,000	\$7,079,000	\$20,453,000	\$23,171,000	\$13,740,000	\$36,910,000
CS Visitor Spending	1,433	490	1,923	\$54,949,000	\$27,893,000	\$82,842,000	\$84,882,000	\$44,931,000	\$129,813,000	\$147,060,000	\$87,202,000	\$234,263,000
Total Impacts	4,123	1,446	5,569	\$217,509,000	\$85,957,000	\$303,467,000	\$274,128,000	\$138,977,000	\$413,105,000	\$404,199,000	\$260,849,000	\$665,048,000

Notes: Dollar values are rounded to the nearest value. Totals may not sum due to rounding. Source: 2025 NDAEIS Airport Manager Survey; IMPLAN, 2025; Kimley-Horn, 2025. Data Year 2024



August 4, 2026

To: Fargo Municipal Airport Authority

From: Rick Flacksbarth – commercial realtor Cityscapes Development

Re: Report on Ground Lease Rates from around the region

I have been asked by the Municipal Airport Authority to gather information on ground lease rates at other regional airports. In the past there has also been discussion about comparing ground lease rates outside of Hector International Airport. As stated in a report from the Florida Department of Transportation Aviation Office, it is not recommended to use “across-the-fence” comparison involving the comparison of aeronautical property to non-aeronautical property (regardless if it is located on or off the airport) as the resulting valuation is likely to be highly inaccurate. Comparing airport property land leases with retail land leases are very difficult due to vastly different regulatory, structural, and market conditions. Unlike private retail land leases, federally obligated airports must comply with FAA Airport rules and regulations.

Here are the rates from around the region:

Fargo Hector International Airport

Private hangar rate: \$0.18 per sq ft per year

Commercial rate (UPS-FedEx-etc.) \$0.30 per sq ft per year

St. Cloud Regional Airport

New hangar development: \$0.51 per sq ft per year

Existing airport-owned structure (pre-built T-Hangar rental): annual lease rates \$167 to \$225 per month

Escalation rate: 3% annually

New ground development leases are drafted with a 15-year base term with a 5-year renewal option

Duluth International Airport

Their long-term land and ground lease rates for private and commercial aviation facilities are not publicly published as a flat per-square-foot rate, instead are strictly set individually by custom lease agreements approved by the Airport Authority according to their website and publicly posted information.

Airport owned hangar rates for 2026 are as follows:

West T-Hangars - \$230 per month

East T-Hangars - \$230 per month

East Ranch Hangars - \$295 per month

4825 Airport Road Ranch Hangars (12 foot door) - \$695 per month

4825 Airport Road Ranch Hangars (14 foot door) - \$721 per month

Tenants receive a \$50 discount if yearly lease is paid in full by January 31st of the lease year



Page 2

Bismarck Municipal Airport

Unimproved General Aviation areas: \$0.14 to \$0.16 per sq ft per year

Improved General Aviation areas (with utility access): \$0.27 to \$0.32 per sq ft per year

Fixed-Base Operator building footprint: \$0.08 to \$0.10 per sq ft per year

Sioux Falls Regional Airport

Ground lease rates:

FBO – building area: \$0.12879 per sq ft per year

General aviation – private hangar unimproved: \$0.30 per sq ft per year

General aviation – private hangar improved: \$0.40 sq ft with utilities installed

T-Hangar lease rates:

Small hangars (buildings 1 & 2): \$190 per month (corner hanger \$200 per month)

Large hangars (building 3): \$265 per month

These regional airports did not specify that they had reversion clauses in their lease contracts. Some included their escalator amounts on their websites, some did not.

Let me know if you have any questions.